



Since 1967  
**Reedy Creek**  
IMPROVEMENT DISTRICT

# BOARD OF SUPERVISORS

March 8, 2023  
9:30 a.m.

**Reedy Creek Improvement District  
Board of Supervisors Meeting**

**AGENDA**

**March 8, 2023**

**9:30 a.m.**

1. CALL TO ORDER
2. PLEDGE OF ALLEGIANCE
3. SAFETY MINUTE
4. PUBLIC COMMENT PERIOD
5. CONSENT AGENDA

No agenda items

6. INFORMATIONAL ITEMS

6.1 Minutes of the February 22, 2023 BOS Meeting

7. MANAGEMENT REPORT

8. NEW BUSINESS

8.1 2023 Meeting Schedule

8.2 Special Counsel

9. UNFINISHED BUSINESS

10. OTHER BUSINESS

11. ADJOURN

# **INFORMATIONAL ITEMS**

## MINUTES OF MEETING

Board of Supervisors

Reedy Creek Improvement District

*February 22, 2023*

9:30 a.m.

President Hames called the regular meeting of the Reedy Creek Improvement District Board of Supervisors to order at 9:30 a.m. on Wednesday, February 22, 2023, at the Administrative Offices of the District, 1900 Hotel Plaza Boulevard, Lake Buena Vista, Florida.

Those present were President Larry Hames, Jane Adams, Leila Jammal and Don Greer, constituting a quorum of the Board of Supervisors. Others in attendance included; John Classe, District Administrator; Tina Graham, District Clerk; Tracy Borden, Assistant Clerk; and Ryan Conrad, Administration; Samarth Thomas, Technology Services; Chris Quinn, Heidi Powell, and Susan Higginbotham, Finance; Chief Richard LePere, Tracy Austin and Tanya Naylor, RCFD; Ed Milgrim and Ilana Perras, Milgrim Law Group, Jason Middleton, Human Resources; Katherine Luetzow, Planning & Engineering; Mike Rickabaugh, Building & Safety; Erin O'Donnell and Eryka Washington, Communications; Mike Crikis, Environmental Sciences; Craig Sandt, Facilities; Mark Swanson, RCES; Jessica Kelleher, Communications Intern; Holly Hagans, RCFD Emergency Management Intern; David Rich, RCFD Retiree; Melissa Rich, David's spouse and Richard Bilbao, OBJ;. Those participating via teleconference were: Michele Dicus and Kimberley Ferretti, Human Resources; Kerry Satterwhite, Facilities; Lexy Wollstadt, Finance; Joel Edwards and Eric Ferrari, RCFD; Jason Herrick, Anthony Kasper and Lisa Mears, RCES; Bruce Jones, Procurement and Jeff Holland, Environmental Sciences.

President Hames asked the attendees to please stand for the Pledge of Allegiance.

### **SAFETY MINUTE**

Mr. Classe presented the safety instructions for the Administration Building. Mr. Classe identified the locations of the first aid supplies, AED's, emergency exits as well as the evacuation procedures. Mr. Classe advised that there are fire alarm pull stations and fire extinguishers located near the exits to use in case of an emergency.

### **APPROVAL OF MINUTES**

Minutes from the February 8, 2023 BOS Meeting were approved and accepted as presented.

The District Clerk recorded proof of publication of the meeting notice.

## **REPORTS**

Mr. Classe announced that we have a special celebration to recognize David Rich, Fire Inspector from the Fire Department, who retired on January 31, 2023 with 32 years of service. Mr. Classe asked Chief Richard LePere to come up and say a few words and present Mr. Rich with a plaque. Chief LePere announced that Mr. Rich had been working for the District for 10 years as a Fire Fighter/EMT before he came to the District. Mr. Rich became a Fire Inspector for 7 years before retiring. One of the many accomplishments performed by Mr. Rich was to identify battery storage locations in buildings within the District and that information will be useful to first responders in an emergency situation. Chief LePere thanked Mr. Rich for his years of service as well as his wife Melissa, for her support throughout his career.

Mr. Classe announced that the week of February 19<sup>th</sup> through February 25<sup>th</sup> is Engineer's Week. Throughout this week, we are celebrating and recognizing the numerous engineers at the District.

Mr. Classe reported that on February 3<sup>rd</sup>, 12 employees from the District team volunteered at Second Harvest Food Bank and packed over 1000 meal boxes. The District has been volunteering at Second Harvest Food Bank for a number of years. Mr. Classe stated that he has participated and it is a fulfilling activity. Mr. Classe thanked the District staff that volunteered this month.

## **CONSENT AGENDA**

President Hames proceeded to the Consent Agenda and advised that the Consent Agenda exists of general administrative items and items under a specific cost threshold. Any item could be pulled from the Consent Agenda for further discussion, if requested. Consent Agenda items are shown below:

### **Item 6A – District-Wide Fiber/DMS Project – Amendment of Design-Build Agreement**

CONSIDERATION of Request for Board approval to amend the existing Design-Build Services Agreement with **Design Communications LTD**, in the Not-To-Exceed amount of **\$30,097.00** for additional installation services in support of the District-Wide Fiber/DMS project. Funding for this request will be derived from the RCID 2016-2024 Transportation Projects Ad Valorem Bonds.

### **Item 6B – World Drive North Phase 3 – Non-Exclusive Temporary Easement Agreement**

CONSIDERATION of Request for Board approval and District Administrator authorization to sign a Non-Exclusive Temporary Easement Agreement (TCE) between the Reedy Creek Improvement District (RCID) and **Palm Hospitality Company** to allow RCID and its contractors to perform work related to the expansion of the right-of-way of Floridian Way, which includes, among other things, utility, driveway and roadway construction. The TCE will be in substantially similar form as attached hereto as **EXHIBIT A** with such changes as the District Administrator reasonably approves.

### **Item 6C – World Drive North Phase 3 – Non-Exclusive Temporary Easement Agreement**

CONSIDERATION of Request for Board approval and District Administrator authorization to sign a Non-Exclusive Temporary Easement Agreement (TCE) between the Reedy Creek

Improvement District (RCID) and **Walt Disney Parks and Resorts U.S., Inc. (WDPR)** to allow RCID and its contractors to perform work related to the expansion of the right-of-way of Floridian Way, which includes, among other things, utility, driveway and roadway construction. The TCE will be in substantially similar form as attached hereto as **EXHIBIT B** with such changes as the District Administrator reasonably approves.

**Item 6D – Assignment of Non-Exclusive Easement Agreement**

CONSIDERATION of Request for Board approval and District Administrator authorization to sign a Assignment of Non-Exclusive Easement Agreement between the Reedy Creek Improvement District (RCID) and **Peoples Gas System**, associated with the easement agreement document 96-106229 and document 2012059081 listed in the Assignment. The Assignment will be in substantially similar form as attached hereto as **EXHIBIT C** with such changes as the District Administrator reasonably approves.

**Item 6E – Assignment of Non-Exclusive Easement Agreement**

CONSIDERATION of Request for Board approval and District Administrator authorization to sign a Assignment of Non-Exclusive Easement Agreement between the Reedy Creek Improvement District (RCID) and **Peoples Gas System**, associated with the easement agreement document 20150618807 listed in the Assignment. The Assignment will be in substantially similar form as attached hereto as **EXHIBIT D** with such changes as the District Administrator reasonably approves.

**Item 6F – Assignment of Non-Exclusive Easement Agreement**

CONSIDERATION of Request for Board approval and District Administrator authorization to sign a Assignment of Non-Exclusive Easement Agreement between the Reedy Creek Improvement District (RCID) and **Peoples Gas System**, associated with the easement agreement document 20140345059 listed in the Assignment. The Assignment will be in substantially similar form as attached hereto as **EXHIBIT E** with such changes as the District Administrator reasonably approves.

**Item 6G – Assignment of Non-Exclusive Easement Agreement**

CONSIDERATION of Request for Board approval and District Administrator authorization to sign a Assignment of Non-Exclusive Easement Agreement between the Reedy Creek Improvement District (RCID) and **Peoples Gas System**, associated with the easement agreement document 2014098440 listed in the Assignment. The Assignment will be in substantially similar form as attached hereto as **EXHIBIT F** with such changes as the District Administrator reasonably approves.

**Item 6H – Amendment to Amended and Restated Labor Service Agreement**

CONSIDERATION of Request for Board approval and District Administrator authorization to sign an amendment to the Amended and Restated Labor Service Agreement between the Reedy Creek Improvement District (RCID) and **Reedy Creek Energy Services (RCES)**. The amendment confirms RCID's obligation associated with RCES's use of RCID vehicles, buildings

and equipment necessary for RCES to provide its services to RCID. The Amendment will be in substantially similar form as attached hereto as **EXHIBIT G** with such changes as the District Administrator reasonably approves.

**Item 6I – First Amendment to License Agreement – Sector 6 Substation Main Office**

CONSIDERATION of Request for Board approval and District Administrator authorization to sign the First Amendment to the License Agreement between the Reedy Creek Improvement District (RCID) and **Orange County** associated with the Sector 6 Substation Main Office. The Amendment will be in substantially similar form as attached hereto as **EXHIBIT H** with such changes as the District Administrator reasonably approves.

**Item 6J – First Amendment to License Agreement – Orange County Sheriff**

CONSIDERATION of Request for Board approval and District Administrator authorization to sign the First Amendment to the License Agreement between the Reedy Creek Improvement District (RCID) and **Orange County** associated with the Sheriff's Office in the Orange Garage. The Amendment will be in substantially similar form as attached hereto as **EXHIBIT I** with such changes as the District Administrator reasonably approves.

**Item 6K – First Amendment to License Agreement – Sheriff's Office in Disney Springs**

CONSIDERATION of Request for Board approval and District Administrator authorization to sign the First Amendment to the License Agreement between the Reedy Creek Improvement District (RCID) and **Orange County** associated with the Sheriff's Office in Disney Springs. The Amendment will be in substantially similar form as attached hereto as **EXHIBIT J** with such changes as the District Administrator reasonably approves.

**Item 6L – Radio Tower Lease Agreement**

CONSIDERATION of Request for Board approval and District Administrator authorization to sign the Lease Agreement between the Reedy Creek Improvement District (RCID) and **Orange County** for a radio tower site off Hartzog Road. The Lease Agreement will be in substantially similar form as attached hereto as **EXHIBIT K** with such changes as the District Administrator reasonably approves.

**Item 6M – Amendment to Right of Entry Agreement**

CONSIDERATION of Request for Board approval and District Administrator authorization to sign an amendment to the Right of Entry Agreement between the Reedy Creek Improvement District (RCID) and **Walt Disney Parks and Resorts U.S., Inc. (WDPR)**. The amendment to the original agreement effective on October 15, 2015, clarifies the requirements for RCID to provide reasonable prior notice before accessing Disney property or facilities. The Amendment will be in substantially similar form as attached hereto as **EXHIBIT L** with such changes as the District Administrator reasonably approves.

**Item 6N – Ground Lease Agreement**

CONSIDERATION of Request for Board approval and District Administrator authorization to

sign the Ground Lease Agreement between the Reedy Creek Improvement District (RCID) and **Walt Disney Parks and Resorts U.S., Inc. (WDPR)** for the operation of a kennel facility and care of other animals in the South Service Area. The Ground Lease will be in substantially similar form as attached hereto as **EXHIBIT M** with such changes as the District Administrator reasonably approves.

## **REGULAR AGENDA**

### **Item 7A – World Drive North Phase 3 – Initial Project Budget Revision**

Mr. Classe request Board approval to revise the budget for the World Drive North Phase 3 Extension Capital Improvement Project from the amount of **\$101,500,000.00** to **\$176,000,000.00**. The project involves the construction of approximately 1.6 miles of four lane roadway, four lane vehicular bridge, , three round-a-bouts, utility protection structure; the relocation of various underground utility conveyance systems, including potable and reclaimed water, wastewater, chilled water lines, electrical power, optical fiber facilities and natural gas piping, underground stormwater conveyance systems and associated structures, roadway lighting, directional and regulatory signing, pavement marking, and landscaping and landscape irrigation systems. The request includes Board authorization to direct staff to proceed with the southern portion of the project with a budget of \$110,000,000.00 and to explore and present options to secure the remaining project funds within the next 18 months. Funding for this request will be derived from the RCID 2016-2024 Transportation Projects Ad Valorem Bonds, 2018-1 Utility Revenue Bonds, 2021-2 Utility Revenue Bonds and future sources of funds. Mr. Classe advised that this project started in 2015 with Phase 1 and this request for Phase 3 is the final phase, which is to complete the gap between Phase 2 and Floridian Place, creating a four-lane divided roadway along the Palm and Magnolia golf courses, the Polynesian Resort, the Wedding Chapel and the Grand Floridian. President Hames asked if there were any public comments on this request and there were none. Upon motion by Ms. Adams and duly seconded, the Board unanimously approved the request.

### **Item 7B – World Drive North Phase 3 – Construction Services Agreement**

Mr. Sandt requested Board approval to award a Lump-Sum Fixed-Price Agreement for Construction Services in the amount of **\$74,253,965.00** to the lowest responsive bidder, **Southland Construction, Inc.**, for construction of the World Drive North Phase 3 project. The request includes Board authorization for RCID's direct purchase of certain materials included in the contract amount. Staff also requests Board authorization for the District Administrator to execute change orders up to an aggregate amount of **5%** of the contract amount. Funding for this request will be derived from the RCID 2016-2024 Transportation Projects Ad Valorem Bonds and the Series 2021-2 Utility Revenue Bonds. Mr. Sandt advised that bids were extended a few times due to other projects taking place in the Central Florida area. This project received six bids; three were post bid, which resulted in recommending the award to the lowest bidder, Southland Construction. President Hames asked if there were any public comments on this request and there were none. Upon motion by Mr. Greer and duly seconded, the Board unanimously approved the request. **(EXHIBIT N)**

**Item 7C – World Drive North Phase 3 – Professional Services Agreement**

Mr. Sandt requested Board approval to award an Agreement for Professional Services to **CONSOR Engineers, LLC**, in the total Not-To-Exceed amount of **\$4,999,911.94** for construction management, engineering, inspection and material testing services in support of the World Drive North Phase 3 project. The total amount is comprised of a fee in the amount of **\$4,821,123.23** and reimbursable expenses in the amount of **\$178,788.71**. Staff also requests Board authorization for the District Administrator to execute change orders up to an aggregate amount of **10%** of the contract amount. Funding for this request will be derived from the RCID 2016-2024 Transportation Projects Ad Valorem Bonds. Mr. Sandt advised that we received four proposals and two firms were short-listed. CONSOR has done work on property in the past and is now finishing the World Drive North Phase 2 project. President Hames asked if there were any public comments on this request and there were none. Upon motion by Ms. Adams and duly seconded, the Board unanimously approved the request. **(EXHIBIT N)**

**Item 7D – World Drive North Phase 3 - Utility System Improvements RCES Soft Costs**

Mr. Sandt requested Board approval of an additional amount Not-To-Exceed **\$1,611,623.00** for RCES engineering and construction support, including survey, submittal review and project inspection costs for the World Drive North Phase 3 project. This request includes Board authorization for RCID's and/or RCES's direct purchase of miscellaneous goods and ancillary professional services as necessary for the project. Funding for this request will be derived from the RCID 2016-2024 Transportation Projects Ad Valorem Bonds and the Series 2021-2 Utility Revenue Bonds. Mr. Sandt advised that this request would support the District for a 2-year period. President Hames asked if there were any public comments on this request and there were none. Upon motion by Ms. Jammal and duly seconded, the Board unanimously approved the request. **(EXHIBIT N)**

**Item 7E – World Drive North Phase 3 – Design Services**

Ms. Luetzow requested Board approval to amend the existing Professional Services Agreement with **TLP Engineering Consultants, Inc.**, in the Not-To-Exceed amount of **\$652,422.00** for post design services. These services shall include attendance at construction meetings, field visits, shop drawing review, responses to contractor's requests for additional information, any necessary plan revisions and the production of record drawings. Staff also requests Board authorization for the District Administrator to execute change orders up to an aggregate amount of **10%** of the contract amount. Funding for this request will be derived from the RCID 2016-2024 Transportation Projects Ad Valorem Bonds. President Hames asked if there were any public comments on this request and there were none. Upon motion by Ms. Jammal and duly seconded, the Board unanimously approved the request. **(EXHIBIT N)**

**Item 7F – Roadway Expansion Land Dedication and Reimbursement Agreement**

Mr. Classe requested Board approval and District Administrator authorization to sign the Roadway Expansion Land Dedication and Reimbursement Agreement between the Reedy Creek Improvement District (RCID) and **Walt Disney Parks and Resorts U.S., Inc. (WDPR)** and **Palm Hospitality Company (Palm)**. The Agreement is associated with the World Drive North Phase 3 project and provides for the purchase of the land necessary for the road right-of-way and for the payment from RCID to WDPR and Palm for specific impacts caused by the roadway expansion project. The Agreement will be in substantially similar form as attached hereto as **EXHIBIT O** with such changes as the District Administrator reasonably approves. Funding for this request will be derived from the RCID 2016-2024 Transportation Projects Ad Valorem Bonds and future sources of funds. Mr. Classe advised that there are impacts caused by expanding the existing roadway from two-lanes to four-lanes. This project agreement includes the costs for right-of-way acquisition and reimburses the third parties for impacts to the golf course, parking lots, Seven Seas Drive as well as points of access to the properties along the project. President Hames asked if there were any public comments on this request and there were none. Upon motion by Ms. Adams and duly seconded, the Board unanimously approved the request.

### **OTHER BUSINESS**

President Hames then asked if there was any further business to discuss.

Mr. Classe advised that today's Final Thought is from Hillary DePiano, Playwright, fiction and non-fiction writer; "*You can get excited about the future. The past won't mind.*"

There being no further business to come before the Board, the meeting was adjourned at 10:03 a.m.

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Laurence C. Hames  
President, Board of Supervisors

ATTEST

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John H. Classe, Jr.  
Secretary, Board of Supervisors

# **MANAGEMENT REPORT**

May 25, 2022  
 Reedy Creek Improvement District  
 1900 Hotel Plaza Blvd.  
 Lake Buena Vista, FL 32830



ATTN.: Mr. John H. Classe Jr., Administrator

Gentlemen:

This table lists the names of landowners and their respective acreages that lie within the jurisdictional boundaries of Reedy Creek Improvement District. The acreage tabulation and the accompanying map dated May 25, 2022, was developed from historical documentation of legal descriptions prepared by Reedy Creek Energy Services, Survey and Mapping Department and others. Said information is recorded and is available publicly through the Offices of the Orange County Clerk and the Osceola County Clerk. No title commitment was provided and no survey was performed in the preparation of this table or the accompanying map.

	Fee simple owner	Acres	Percentage
1	ARDC-Ocala	11.71	0.05
2	Celebration Community Development District	4.99	0.02
3	Donald Greer	5.08	0.02
4	FC Hotel A, LLC	1.85	0.01
5	Flamingo Crossing, LLC	208.63	0.85
6	Florida Department of Transportation	742.51	3.02
7	Golden Oak Development, LLC	284.13	1.15
8	Hess Retail Stores, LLC	1.62	0.01
9	HHR FSO LLC	293.83	1.19
10	JL-FX Hotel Development, LLC	10.49	0.04
11	JL Orlando Hotel 4, LLC	4.04	0.02
12	Jane Adams	5.07	0.02
13	Laurence Hames	5.07	0.02
14	Leila Jammal	5.07	0.02
15	Max Brito	5.07	0.02
16	Orange County	17.42	0.07
17	Orange County School Board	3.40	0.01
18	Orlando Gateway Group, LLC	16.25	0.07
19	Osceola County	0.68	0.00
20	Palm Hospitality Company	29.75	0.12
21	Reedy Creek Improvement District	7124.00	28.95
22	The Celebration Company	10.61	0.04
23	Walgreen Co.	1.52	0.01
24	Walt Disney Parks and Resorts U.S., Inc.	15815.00	64.27
	GROSS ACREAGE:	24607.79	100.00

Sincerely,  
 Jeff L. Green, P.S.M.

Florida Certificate No. 5357

Reedy Creek Energy Services. LB 7714  
 5266 Center Drive, Bay Lake, Florida 32830-1000

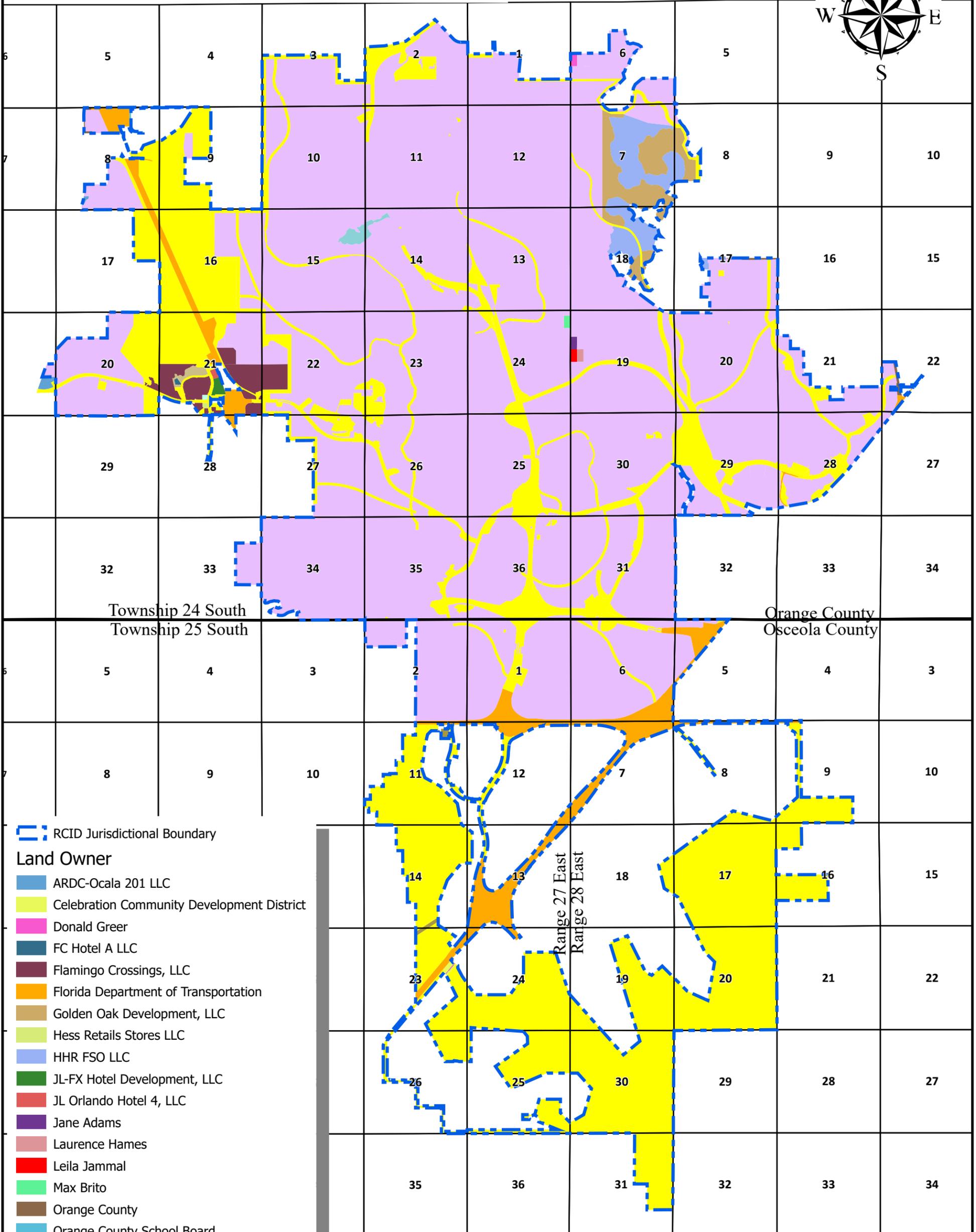
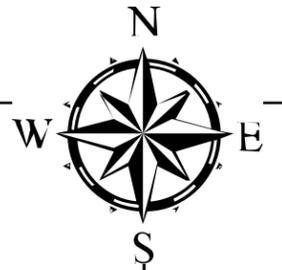
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This document has been electronically signed using a digital signature in compliance with F.A.C. 5J-17.602(3). Printed copies of this document are not considered signed and the e-signature must be verified on any electronic copies. The seal appearing on this document was authorized by Jeff L. Green P.S.M. 5357.

# Land Ownership within Reedy Creek Improvement District

Effective Date May 25, 2022



RCID Jurisdictional Boundary

## Land Owner

- ARDC-Ocala 201 LLC
- Celebration Community Development District
- Donald Greer
- FC Hotel A LLC
- Flamingo Crossings, LLC
- Florida Department of Transportation
- Golden Oak Development, LLC
- Hess Retail Stores LLC
- HHR FSO LLC
- JL-FX Hotel Development, LLC
- JL Orlando Hotel 4, LLC
- Jane Adams
- Laurence Hames
- Leila Jammal
- Max Brito
- Orange County
- Orange County School Board
- Orlando Gateway Hotel Group, LLC
- Osceola County
- Palm Hospitality Company
- Reedy Creek Improvement District
- The Celebration Company
- Walgreen Co.
- Walt Disney Parks and Resorts U.S., Inc.

This map is intended to generally reflect property ownership within the Jurisdictional boundaries of Reedy Creek Improvement District. The intended scale is no greater than 1:60000'. It should not be used for any other purpose than a guide to land ownership. Therefore no person should commence any action in reliance on this map without first verifying with the Legal and/or Survey department as the correct ownership of any specific portion of the property.

Roll Id	Owner Name	CITY COI	Description	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou	County	Type	Taxes Invoiced	Discount	Budgeted Collections
072428000000014	HHR FSO LLC	BAY	FOUR SEASONS GOLF CLUB	3451 GOLF VIEW DR	\$11,757,445	\$0	\$11,757,445	\$0	E	Orange	Real	\$163,428.49	(\$6,537.14)	\$156,891.35
072428000000017	HHR FSO LLC	BAY	FOUR SEASONS GOLF CLUB	0 GOLF VIEW DR	\$50	\$0	\$50	\$0	E	Orange	Real	\$0.70	(\$0.03)	\$0.67
172428000000022	HHR FSO LLC	LBV	PARKING LOT	0 BONNET CREEK PKWY	\$1,708,109	\$0	\$1,708,109	\$0	E	Orange	Real	\$23,742.72	(\$949.71)	\$22,793.01
182428000000009	HHR FSO LLC	BAY	FOUR SEASONS RESORT	10100 DREAM TREE BLVD	\$342,645,649	\$0	\$342,645,649	\$0	E	Orange	Real	\$4,762,774.52	(\$190,510.98)	\$4,572,263.54
192428000000005	JAMMAL LEILA LIFE ESTATE	BAY	PORTION OF EPCOT CENTER DRIVE	0 EPCOT CENTER DR	\$507	\$0	\$507	\$0	E	Orange	Real	\$7.05	(\$0.28)	\$6.77
202428000000013	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW BEST FRIENDS PET CARE CENTER	2510 BONNET CREEK PKWY	\$1,781,725	\$0	\$1,781,725	\$0	E	Orange	Real	\$24,765.98	(\$990.64)	\$23,775.34
212428000000027	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DRURY PLAZA HOTEL ORLANDO	2000 HOTEL PLAZA BLVD	\$24,456,722	\$0	\$24,456,722	\$0	E	Orange	Real	\$339,948.44	(\$13,597.94)	\$326,350.50
222428000000016	WALT DISNEY PARKS AND RESORTS U S INC	LBV	B RESORT & SPA LAKE BUENA VISTA	1905 HOTEL PLAZA BLVD	\$28,838,128	\$0	\$28,838,128	\$0	E	Orange	Real	\$400,849.98	(\$16,034.00)	\$384,815.98
082427000000022	ORANGE COUNTY BCC	ORG	RCID WATER CONSERVE & SOLAR FARM	0 SEIDEL RD	\$107	\$107	\$0	\$0	E	Orange	Real	\$0.00	\$0.00	\$0.00
082427000000027	DOT/STATE OF FLORIDA	ORG	RCID WATER CONSERVE & SOLAR FARM	0 SEIDEL RD	\$113	\$113	\$0	\$0	E	Orange	Real	\$0.00	\$0.00	\$0.00
082427000000028	DOT/STATE OF FLORIDA	ORG	RCID WATER CONSERVE & SOLAR FARM	0 SEIDEL RD	\$100	\$100	\$0	\$0	E	Orange	Real	\$0.00	\$0.00	\$0.00
212427000000008	JL-FX HOTEL DEVELOPMENT LLC	BAY	CANAL L-405 PART A	0 HARTZOG RD	\$986,860	\$0	\$986,860	\$0	E	Orange	Real	\$13,717.35	(\$548.69)	\$13,168.66
212427000000012	JL-FX HOTEL DEVELOPMENT LLC	BAY	WDW STORAGE BUILDING	0 REEDY CREEK RD	\$472,194	\$0	\$472,194	\$0	E	Orange	Real	\$6,563.50	(\$262.54)	\$6,300.96
212427000000040	WALGREEN CO	BAY	WALGREENS	13316 HARTZOG RD	\$4,618,975	\$0	\$4,618,975	\$0	E	Orange	Real	\$64,203.75	(\$2,568.15)	\$61,635.60
212427000000041	HESS RETAIL STORES LLC	BAY	WALGREENS	0 HARTZOG RD	\$2,057,363	\$0	\$2,057,363	\$0	E	Orange	Real	\$28,597.35	(\$1,143.89)	\$27,453.45
212427000000043	JL-FX HOTEL DEVELOPMENT LLC	BAY	FLAMINGO'S BAR & GRILLE / FITNESS CENTER	13285 HARTZOG RD	\$1,838,662	\$0	\$1,838,662	\$0	E	Orange	Real	\$25,557.40	(\$1,022.30)	\$24,535.11
212427000000044	JL-FX HOTEL DEVELOPMENT LLC	BAY	MARRIOTT SPRINGHILL SUITES AT FLAMINGO CROSSING	13279 HARTZOG RD	\$16,080,933	\$0	\$16,080,933	\$0	E	Orange	Real	\$223,524.97	(\$8,941.00)	\$214,583.97
212427000000045	JL-FX HOTEL DEVELOPMENT LLC	BAY	MARRIOTT TOWNPLACE SUITES AT FLAMINGO CROSSING	13295 HARTZOG RD	\$18,831,150	\$0	\$18,831,150	\$0	E	Orange	Real	\$261,752.99	(\$10,470.12)	\$251,282.87
212427000000055	JL ORLANDO HOTEL 4 LLC	BAY	MARRIOTT TOWNPLACE SUITES AT FLAMINGO CROSSING	13265 HARTZOG RD	\$4,458,109	\$0	\$4,458,109	\$0	E	Orange	Real	\$61,967.72	(\$2,478.71)	\$59,489.01
212427240000001	FC HOTELS LAND CONDOMINIUM ASSOCIATION	BAY	FC HOTELS LAND CONDOMINIUM	0 FLAGLER AVE	\$100	\$0	\$100	\$0	E	Orange	Real	\$1.39	(\$0.06)	\$1.33
212427240000002	FC HOTEL A LLC	BAY	RESIDENCE INN - FLAMINGO CROSSINGS	2111 FLAGLER AVE	\$20,492,000	\$0	\$20,492,000	\$0	E	Orange	Real	\$284,838.80	(\$11,393.55)	\$273,445.25
212427240000003	ORLANDO HOTEL GROUP LLC	BAY	FAIRFIELD INN - FLAMINGO CROSSINGS	631 FLAGLER AVE	\$18,930,000	\$0	\$18,930,000	\$0	E	Orange	Real	\$263,127.00	(\$10,525.08)	\$252,601.92
212427240000004	ORLANDO HOTEL GROUP LLC	BAY	HILTON HOMEWOOD SUITES - FLAMINGO CROSSINGS	411 FLAGLER AVE	\$22,452,000	\$0	\$22,452,000	\$0	E	Orange	Real	\$312,082.80	(\$12,483.31)	\$299,599.49
212427240018005	ORLANDO HOTEL GROUP LLC	BAY	HILTON HOME2 SUITES ORLANDO - FLAMINGO CROSSINGS	341 FLAGLER AVE	\$22,747,000	\$0	\$22,747,000	\$0	E	Orange	Real	\$316,183.30	(\$12,647.33)	\$303,535.97
352427000000010	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW MCDONALD'S	1596 BUENA VISTA DR	\$5,022,114	\$0	\$5,022,114	\$0	E	Orange	Real	\$69,807.38	(\$2,792.30)	\$67,015.09
152427000000004	US ARMY MORALE WELFARE	BAY	SHADES OF GREEN RESORT	1950 MAGNOLIA PALM DR	\$152,414,237	\$152,414,237	\$0	\$0	E	Orange	Real	\$0.00	\$0.00	\$0.00
292428000000077	BONNET CREEK RESORT COMMUNITY DEV ELOPMENT DISTRICT	BAY	BUENA VISTA DRIVE RETENTION POND	0 EPCOT CENTER DR	\$100	\$0	\$100	\$0	E	Orange	Real	\$1.39	(\$0.06)	\$1.33
282428000000006	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WYNDHAM LAKE BUENA VISTA - DISNEY SPRINGS	1850 HOTEL PLAZA BLVD	\$45,685,251	\$0	\$45,685,251	\$0	E	Orange	Real	\$635,024.99	(\$25,401.00)	\$609,623.99
282428000000012	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WALT DISNEY PARKS AND RESORTS U S INC	1900 BUENA VISTA DR	\$120,613,985	\$0	\$120,613,985	\$0	E	Orange	Real	\$1,676,534.39	(\$67,061.38)	\$1,609,473.02
282428000000015	WALT DISNEY PARKS AND RESORTS U S INC (AS THEIR INTERESTS AR}	BAY	HILTON ORLANDO LAKE BUENA VISTA - DISNEY SPRINGS AREA	1751 HOTEL PLAZA BLVD	\$103,708,713	\$0	\$103,708,713	\$0	E	Orange	Real	\$1,441,551.11	(\$57,662.04)	\$1,383,889.07
282428000000021	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS AMC THEATER	1500 BUENA VISTA DR	\$14,502,200	\$0	\$14,502,200	\$0	E	Orange	Real	\$201,580.58	(\$8,063.22)	\$193,517.36
282428000000026	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS PADDLEFISH	1670 BUENA VISTA DR	\$10,911,428	\$0	\$10,911,428	\$0	E	Orange	Real	\$151,668.85	(\$6,066.75)	\$145,602.10
282428000000027	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS TERRALINA CRAFTED ITALIAN	1650 BUENA VISTA DR	\$3,010,285	\$0	\$3,010,285	\$0	E	Orange	Real	\$41,842.96	(\$1,673.72)	\$40,169.24
282428000000053	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS AMC THEATRE EQUIPMENT YARD	0 BUENA VISTA DR	\$9,161	\$0	\$9,161	\$0	E	Orange	Real	\$127.34	(\$5.09)	\$122.24
282428000000056	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS RAGLAN ROAD PUB	1640 BUENA VISTA DR	\$3,512,658	\$0	\$3,512,658	\$0	E	Orange	Real	\$48,825.95	(\$1,953.04)	\$46,872.91
282428000000059	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS AEROPHILE	0 BUENA VISTA DR	\$946,222	\$0	\$946,222	\$0	E	Orange	Real	\$13,152.49	(\$526.10)	\$12,626.39
282428000000073	DOT/STATE OF FLORIDA	LBV	SR 536 SLIP RAMP	0 BUENA VISTA DR	\$100	\$100	\$0	\$0	E	Orange	Real	\$0.00	\$0.00	\$0.00
082427000000001	REEDY CREEK IMP DIST/FL SOLAR	ORG	RCID WATER CONSERVE & SOLAR FARM	351 OLD HARTZOG RD	\$18,326,308	\$10,822,605	\$7,503,703	\$0	E	Orange	Real	\$104,301.47	(\$4,172.06)	\$100,129.41
L5E011981	A D P INC	LBV	LEASED EQUIPMENT	\$11,787	\$0	\$11,483	\$304	\$0	E	Orange	Personal	\$159.61	(\$6.38)	\$153.23
L5E012730	A D P INC	BAY	LEASED EQUIPMENT	0	\$12,918	\$0	\$12,585	\$333	E	Orange	Personal	\$174.93	(\$7.00)	\$167.93
282428000000005	WALT DISNEY PARKS AND RESORTS U S INC(AS THEIR INTERESTS R}	BAY	IHG HOLIDAY INN LAKE BUENA VISTA - DISNEY SPRINGS	1805 HOTEL PLAZA BLVD	\$29,056,962	\$0	\$29,056,962	\$0	E	Orange	Real	\$403,891.77	(\$16,155.67)	\$387,736.10
282428000000031	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS HOUSE OF BLUES	1490 BUENA VISTA DR	\$11,403,093	\$0	\$11,403,093	\$0	E	Orange	Real	\$158,502.99	(\$6,340.12)	\$152,162.87
L5E017111	A T & T CAPITAL SERVICES INC	LBV	LEASED EQUIPMENT	0	\$147	\$0	\$119	\$28	E	Orange	Personal	\$1.65	(\$0.07)	\$1.59
REG194351	A T & T MOBILITY LLC	LBV	WDW ADMIN SERVICE AREA	003396VISTA BLVD	\$15,745	\$0	\$0	\$15,745	E	Orange	Personal	\$0.00	\$0.00	\$0.00
UTL000491	A T & T MOBILITY LLC	BAY	SOUTH SERVICE AREA	002400SERVICE LN	\$315,709	\$0	\$315,573	\$136	E	Orange	Personal	\$4,386.46	(\$175.46)	\$4,211.01
UTL001027	A T & T MOBILITY LLC	BAY	HOLLYWOOD STUDIOS SMALL CELL	000850SUNSET BLVD	\$513,402	\$0	\$513,182	\$220	E	Orange	Personal	\$7,133.23	(\$285.33)	\$6,847.90
UTL001729	A T & T MOBILITY LLC	BAY	CELL SITE AT WDW DOLPHIN RESORT	001500EPCOT RESORTS BLVD	\$934,545	\$0	\$934,144	\$401	E	Orange	Personal	\$12,984.60	(\$519.38)	\$12,465.22
UTL001849	A T & T MOBILITY LLC	BAY	CONTEMPORY RESORT CELL	004600WORLD DR	\$517,984	\$0	\$517,762	\$222	E	Orange	Personal	\$7,196.89	(\$287.88)	\$6,909.02
UTL003343	A T & T MOBILITY LLC	ORG	FLAMINGO CROSSING RCID SITE	002697BEAR ISLAND CIR	\$168,519	\$0	\$168,447	\$72	E	Orange	Personal	\$2,341.41	(\$93.66)	\$2,247.76
UTL003369	A T & T MOBILITY LLC	BAY	ANIMAL KINGDOM	000662SAVANNAH CIR	\$424,118	\$0	\$423,936	\$182	E	Orange	Personal	\$5,892.71	(\$235.71)	\$5,657.00
UTL003452	A T & T MOBILITY LLC	BAY	CARIBBEAN BEACH RESORT	000900CAYMAN WAY	\$7,326	\$0	\$7,323	\$3	E	Orange	Personal	\$101.79	(\$4.07)	\$97.72
UTL003453	A T & T MOBILITY LLC	BAY	DIS ALL STAR SPRTS SMALL CELL	001601BUENA VISTA DR	\$253,875	\$0	\$253,766	\$109	E	Orange	Personal	\$3,527.35	(\$141.09)	\$3,386.25
UTL003454	A T & T MOBILITY LLC	LBV	DIS DWTN MARKETPLACE SMALL CELL	001125BUENA VISTA DR	\$776,637	\$0	\$776,304	\$333	E	Orange	Personal	\$10,790.63	(\$431.63)	\$10,359.00
UTL003462	A T & T MOBILITY LLC	BAY	DR WILDERNESS RESORT	004510FORT WILDERNESS TRL	\$34,917	\$0	\$34,902	\$15	E	Orange	Personal	\$485.14	(\$19.41)	\$465.73
UTL003464	A T & T MOBILITY LLC	BAY	DISNEY EAGLE PINES GOLDEN OAK RESORT	003451GOLF VIEW DR	\$219,518	\$0	\$219,424	\$94	E	Orange	Personal	\$3,049.99	(\$122.00)	\$2,927.99
UTL003465	A T & T MOBILITY LLC	BAY	BLIZZARD BEACH RESORT CELL	001534BLIZZARD BEACH DR	\$3,648	\$0	\$3,646	\$2	E	Orange	Personal	\$50.68	(\$2.03)	\$48.65
UTL003470	A T & T MOBILITY LLC	BAY	NORTH SERVICE AREA	000100FACILITIES WAY	\$21,507	\$0	\$21,498	\$9	E	Orange	Personal	\$298.82	(\$11.95)	\$286.87
UTL003471	A T & T MOBILITY LLC	LBV	OLD KEY WEST VACATION CLUB RESORT	001500COVE RD	\$458	\$0	\$458	\$0	E	Orange	Personal	\$6.37	(\$0.25)	\$6.11
UTL003472	A T & T MOBILITY LLC	LBV	PORT ORLEANS RESORT	001251RIVERSIDE DR	\$13,536	\$0	\$13,530	\$6	E	Orange	Personal	\$188.07	(\$7.52)	\$180.54
UTL003473	A T & T MOBILITY LLC	LBV	SARATOGA SPRINGS RESORT	001936BROADWAY	\$12,315	\$0	\$12,310	\$5	E	Orange	Personal	\$171.11	(\$6.84)	\$164.26
UTL003477	A T & T MOBILITY LLC	BAY	ZX2844 GRAND FLORIDIAN RESORT	004401GRAND FLORIDIAN WY	\$204,196	\$0	\$204,108	\$88	E	Orange	Personal	\$2,837.10	(\$113.48)	\$2,723.62
UTL003592	A T & T MOBILITY LLC	BAY	AT WDW EPCOT 'SMALL CELL'	001050AVENUE OF THE STARS	\$3,144,169	\$0	\$3,142,819	\$1,350	E	Orange	Personal	\$43,685.18	(\$1,747.41)	\$41,937.78
UTL003609	A T & T MOBILITY LLC	BAY	000100RECEPTION OUTPOST RD	\$854	\$0	\$854	\$0	E	Orange	Personal	\$11.87	(\$0.47)	\$11.40	
UTL003616	A T & T MOBILITY LLC	LBV	001855COMMUNITY DR	\$854	\$0	\$854	\$0	E	Orange	Personal	\$11.87	(\$0.47)	\$11.40	
UTL003619	A T & T MOBILITY LLC	LBV	003310VISTA BLVD	\$143,917	\$0	\$143,855	\$62	E	Orange	Personal	\$1,999.58	(\$79.98)	\$1,919.60	
UTL003622	A T & T MOBILITY LLC	BAY	004410BIG PINE RD	\$139	\$0	\$139	\$0	E	Orange	Personal	\$1.93	(\$0.08)	\$1.85	
UTL003755	A T & T MOBILITY LLC	BAY	DIS POP CENTRY RESORT SMALL CELL	001050CENTURY DR	\$1,487	\$0	\$1,486	\$1	E	Orange	Personal	\$20.66	(\$0.83)	\$19.83
UTL003756	A T & T MOBILITY LLC	BAY	ANIMATION RESORT	001850ANIMATION WAY	\$3,373	\$0	\$3,372	\$1	E	Orange	Personal	\$46.87	(\$1.87)	\$45.00
UTL003763	A T & T SERVICES INC	LBV	003396VISTA BLVD	\$178	\$0	\$178								

Roll Id	Owner Name	CITY COIDescription	Location	Total Assd	Exempt 1	Taxable	Exempt 2	GrouCounty	Type	Taxes Invoiced	Discount	Budgeted Collections	
252427000000008	WALT DISNEY PARKS AND RESORTS U S INC	BAY	MARRIOTT WESTIN WDW DOLPHIN	1500 EPCOT RESORTS BLVD	\$300,635,289	\$0	\$300,635,289	\$0 E	Orange	Real	\$4,178,830.52	(\$167,153.22)	\$4,011,677.30
252427000000009	WALT DISNEY PARKS AND RESORTS U S INC	BAY	MARRIOTT AUTOGRAPH WDW SWAN RESERVE	1255 EPCOT RESORTS BLVD	\$99,405,752	\$0	\$99,405,752	\$0 E	Orange	Real	\$1,381,739.95	(\$55,269.60)	\$1,326,470.35
UTL000643	T MOBILE SOUTH LLC	LBV	SITE A2E0036	001850HOTEL PLAZA BLVD	\$181,712	\$0	\$181,605	\$107 E	Orange	Personal	\$2,524.31	(\$100.97)	\$2,423.34
UTL002163	T MOBILE SOUTH LLC	BAY	SITE A2WD986 CONTEMPORARY	004600WORLD DR	\$241,131	\$0	\$240,989	\$142 E	Orange	Personal	\$3,349.75	(\$133.99)	\$3,215.76
UTL002164	T MOBILE SOUTH LLC	ORG	SITE A2WD988 FORCE MAIN	002697BEAR ISLAND RD	\$33,883	\$0	\$33,863	\$20 E	Orange	Personal	\$470.70	(\$18.83)	\$451.87
UTL002165	T MOBILE SOUTH LLC	BAY	SITE A2WD990 NE EPCOT	001100AVENUE OF THE STARS	\$454,404	\$0	\$454,137	\$267 E	Orange	Personal	\$6,312.50	(\$252.50)	\$6,060.00
UTL002375	T MOBILE SOUTH LLC	BAY	SITE A2WD991 ROCK N ROLL COASTER	000850SUNSET BLVD	\$206,698	\$0	\$206,577	\$121 E	Orange	Personal	\$2,871.42	(\$114.86)	\$2,756.56
UTL003624	T MOBILE SOUTH LLC	BAY	SITE #A2WDDA3-A2WDDA4	004801CARIBBEAN WAY	\$57,747	\$0	\$57,713	\$34 E	Orange	Personal	\$802.21	(\$32.09)	\$770.12
UTL003708	T MOBILE SOUTH LLC	BAY	SITE #A2WD993	000662SAVANNAH CIR	\$117,545	\$0	\$117,476	\$69 E	Orange	Personal	\$1,632.92	(\$65.32)	\$1,567.60
UTL003770	T MOBILE SOUTH LLC	BAY	SITE A2WDALS	001800BUENA VISTA DR	\$39,355	\$0	\$39,332	\$23 E	Orange	Personal	\$546.71	(\$21.87)	\$524.85
UTL003771	T MOBILE SOUTH LLC	LBV	SITE A2WDCLR	001478BUENA VISTA DR	\$51,291	\$0	\$51,261	\$30 E	Orange	Personal	\$712.53	(\$28.50)	\$684.03
UTL003772	T MOBILE SOUTH LLC	LBV	SITE A2WDDC1	001534LIVE OAK LN	\$125,027	\$0	\$124,954	\$73 E	Orange	Personal	\$1,736.86	(\$69.47)	\$1,667.39
UTL003773	T MOBILE SOUTH LLC	BAY	SITE A2WDFW1	003521FT WILDERNESS TER	\$32,699	\$0	\$32,680	\$19 E	Orange	Personal	\$454.25	(\$18.17)	\$436.08
UTL003774	T MOBILE SOUTH LLC	BAY	SITE A2WDFG2	004472FLORIDIAN WAY	\$37,357	\$0	\$37,335	\$22 E	Orange	Personal	\$518.96	(\$20.76)	\$498.20
UTL003775	T MOBILE SOUTH LLC	BAY	SITE A2WDPOP	001050CENTURY DR	\$48,054	\$0	\$48,026	\$28 E	Orange	Personal	\$667.56	(\$26.70)	\$640.86
UTL003776	T MOBILE SOUTH LLC	BAY	SITE A2WDYAB	001800EPCOT RESORTS BLVD	\$26,899	\$0	\$26,883	\$16 E	Orange	Personal	\$373.67	(\$14.95)	\$358.73
UTL003851	T MOBILE SOUTH LLC	BAY	SITE A2WDAAA	001776AVENUE OF THE STARS	\$28,258	\$0	\$28,241	\$17 E	Orange	Personal	\$392.55	(\$15.70)	\$376.85
UTL003852	T MOBILE SOUTH LLC	BAY	SITE A2WDGOR	001061BUENA VISTA DR	\$385,599	\$0	\$385,373	\$226 E	Orange	Personal	\$5,356.68	(\$214.27)	\$5,142.42
282428000000057	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS T-REX RESTAURANT	1676 BUENA VISTA DR	\$7,819,822	\$0	\$7,819,822	\$0 E	Orange	Real	\$108,695.53	(\$4,347.82)	\$104,347.70
HTL000090	HILTON WORLDWIDE INC	LBV	814 UNITS	001751HOTEL PLAZA BLVD	\$10,788,124	\$0	\$10,763,124	\$25,000 E	Orange	Personal	\$149,607.42	(\$5,984.30)	\$143,623.13
212427000000038	REEDY CREEK IMP DIST	ORG	CELL TOWER SITE(FLAMINGO CROSSINGS)	12400 HARTZOG RD	\$200,000	\$0	\$200,000	\$111.00	Orange	Real	\$2,780.00	\$0	\$2,668.80
222428000000022	WALT DISNEY PARKS AND RESORTS U S INC	LBV	HILTON DOUBLETREE SUITES BY HILTON ORLANDO - DISNEY SPRINGS	2305 HOTEL PLAZA BLVD	\$22,526,557	\$0	\$22,526,557	\$0 E	Orange	Real	\$313,119.14	(\$12,524.77)	\$300,594.38
172428000000021	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY KIDS CHILDCARE - YMCA	2800 VISTA BLVD	\$13,998,103	\$13,110,939	\$887,164	\$0 E	Orange	Real	\$12,331.58	(\$493.26)	\$11,838.32
352427000000003	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW SPEEDWAY AT MAGIC KINGDOM	1000 CAR CARE DR	\$2,539,823	\$0	\$2,539,823	\$0 E	Orange	Real	\$35,303.54	(\$1,412.14)	\$33,891.40
302428000000012	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW BOARDWALK SPEEDWAY / CARWASH	300 BUENA VISTA DR	\$4,153,579	\$0	\$4,153,579	\$0 E	Orange	Real	\$57,734.75	(\$2,309.39)	\$55,425.36
282428000000017	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS SPEEDWAY	1475 BUENA VISTA DR	\$1,713,562	\$0	\$1,713,562	\$0 E	Orange	Real	\$23,818.51	(\$952.74)	\$22,865.77
172428584401050	WALT DISNEY PARKS AND RESORTS U S INC	LBV	PROGRESS ENERGY LEASE PARCEL	3250 BONNET CREEK PKWY	\$7,372,108	\$0	\$7,372,108	\$0 E	Orange	Real	\$102,472.30	(\$4,098.89)	\$98,373.41
212427000010001	REEDY CREEK IMP DIST	ORG	LAND LEASE FOR ELECTRICAL SUBSTATION	12198 HARTZOG RD	\$280,319	\$0	\$280,319	\$0 E	Orange	Real	\$3,896.43	(\$155.86)	\$3,740.58
342427000000002	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW FOUR CORNERS SUBSTATION	5 BEAR ISLAND RD	\$267,777	\$0	\$267,777	\$0 E	Orange	Real	\$3,722.10	(\$148.88)	\$3,573.22
REG146005	BOSTON WHALER INC	LBV	LOCATED @ WORLDCO	000000PO BOX 2551	\$2,525	\$0	\$0	\$2,525 E	Orange	Personal	\$0.00	\$0.00	\$0.00
VND000772	GRAYHAWK LEASING	LBV	VENDING MACHINES L-70	0	\$2,640	\$0	\$2,628	\$12 E	Orange	Personal	\$36.53	(\$1.46)	\$35.07
VND007913	GRAYHAWK LEASING	BAY	VENDING MACHINES	0	\$18,574	\$0	\$18,489	\$85 E	Orange	Personal	\$257.00	(\$10.28)	\$246.72
UTL001264	SMART CITY TELECOMMUNICATIONS LLC	LBV	003100BONNETT CREEK RD	003100BONNETT CREEK RD	\$8,742,183	\$0	\$8,718,126	\$24,057 E	Orange	Personal	\$121,181.95	(\$4,847.28)	\$116,334.67
282428000000058	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS RAINFOREST CAFE	1800 BUENA VISTA DR	\$6,272,771	\$0	\$6,272,771	\$0 E	Orange	Real	\$87,191.52	(\$3,487.66)	\$83,703.86
342427000000005	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW RAINFOREST CAFE @ ANIMAL KINGDOM	505 RAINFOREST RD	\$7,481,074	\$0	\$7,481,074	\$0 E	Orange	Real	\$103,986.93	(\$4,159.48)	\$99,827.45
352427000000011	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW RAINFOREST CAFE AT ANIMAL KINGDOM SIGN #1	0 BEAR ISLAND RD	\$407	\$0	\$407	\$0 E	Orange	Real	\$5.66	(\$0.23)	\$5.43
352427000000012	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW RAINFOREST CAFE AT ANIMAL KINGDOM SIGN #2	0 BEAR ISLAND RD	\$2,338	\$0	\$2,338	\$0 E	Orange	Real	\$32.50	(\$1.30)	\$31.20
352427000000013	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW RAINFOREST CAFE AT ANIMAL KINGDOM SIGN #3	0 BEAR ISLAND RD	\$864	\$0	\$864	\$0 E	Orange	Real	\$12.01	(\$0.48)	\$11.53
102427000000005	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW OAK TRAIL GOLF COURSE	0 FLORIDIAN WAY	\$1,038,770	\$0	\$1,038,770	\$0 E	Orange	Real	\$14,438.90	(\$577.56)	\$13,861.35
142427000000004	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW PALM GOLF COURSE	1950 MAGNOLIA PALM DR	\$5,337,286	\$0	\$5,337,286	\$0 E	Orange	Real	\$74,188.28	(\$2,967.53)	\$71,220.74
152427000000001	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW MAGNOLIA GOLF COURSE	1950 MAGNOLIA PALM DR	\$6,009,990	\$0	\$6,009,990	\$0 E	Orange	Real	\$83,538.86	(\$3,341.55)	\$80,197.31
152427000000005	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW GOLF OPERATIONS(PALM,MAGNOLIA,OAK TRAIL)	0 MAGNOLIA PALM DR	\$2,318,599	\$0	\$2,318,599	\$0 E	Orange	Real	\$32,228.53	(\$1,289.14)	\$30,939.39
292428000000027	WALT DISNEY PARKS AND RESORTS U S INC	LBV	LAKE BUENA VISTA GOLF COURSE	0 E BUENA VISTA DR	\$2,492,303	\$0	\$2,492,303	\$0 E	Orange	Real	\$34,643.01	(\$1,385.72)	\$33,257.29
282428000000060	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW LAKE BUENA VISTA GOLF OPERATIONS	0 BROAD WAY	\$595,965	\$0	\$595,965	\$0 E	Orange	Real	\$8,283.91	(\$331.36)	\$7,952.56
REG197737	STARBUCKS COFFEE CO	LBV	STORE #19997	001501BUENA VISTA DR	\$475,847	\$0	\$450,847	\$25,000 E	Orange	Personal	\$6,266.77	(\$250.67)	\$6,016.10
REG199176	STARBUCKS COFFEE CO	LBV	STORE #21797	001680BUENA VISTA DR	\$186,463	\$0	\$161,463	\$25,000 E	Orange	Personal	\$2,244.34	(\$89.77)	\$2,154.56
REG223540	STARBUCKS COFFEE CO	BAY	STORE #66069	002198WESTERN WAY	\$285,785	\$0	\$260,785	\$25,000 E	Orange	Personal	\$3,624.91	(\$145.00)	\$3,479.92
UTL000058	DUKE ENERGY FLORIDA INC	BAY	CITY OF BAY LAKE K-70	0	\$12,971,363	\$0	\$12,971,065	\$298 E	Orange	Personal	\$180,297.80	(\$7,211.91)	\$173,085.89
UTL000059	DUKE ENERGY FLORIDA INC	LBV	CITY OF LAKE BUENA VISTA L-70	0	\$15,498,110	\$0	\$15,497,754	\$356 E	Orange	Personal	\$215,418.78	(\$8,616.75)	\$206,802.03
LSE006100	MUZAK LLC	LBV	LEASED EQUIPMENT	0	\$2,342	\$0	\$2,084	\$258 E	Orange	Personal	\$28.97	(\$1.16)	\$27.81
LSE011614	MUZAK LLC	BAY	0	0	\$3,866	\$0	\$3,441	\$425 E	Orange	Personal	\$47.83	(\$1.91)	\$45.92
REG215430	ATOS I T OUTSOURCING SERVICES LLC	LBV	001675BUENA VISTA DR	001675BUENA VISTA DR	\$135,198	\$0	\$110,198	\$25,000 E	Orange	Personal	\$1,531.75	(\$61.27)	\$1,470.48
LSE012203	GARDA CL SOUTHEAST INC	LBV	LEASED EQUIPMENT	0	\$539	\$0	\$0	\$539 E	Orange	Personal	\$0.00	\$0.00	\$0.00
VND000595	NESTLE PROFESSIONAL BEVERAGE	LBV	MACHINES ON LOCATION	0	\$5,283	\$0	\$4,802	\$481 E	Orange	Personal	\$66.75	(\$2.67)	\$64.08
VND005177	NESTLE PROFESSIONAL BEVERAGE	BAY	MACHINES ON LOC	0	\$20,410	\$0	\$18,552	\$1,858 E	Orange	Personal	\$257.87	(\$10.31)	\$247.56
VND007276	M S C INDUSTRIAL SUPPLY CO	BAY	0	0	\$150,218	\$0	\$141,746	\$8,472 E	Orange	Personal	\$1,970.27	(\$78.81)	\$1,891.46
VND008148	3 M CO	BAY	0	0	\$405	\$0	\$372	\$33 E	Orange	Personal	\$5.17	(\$0.21)	\$4.96
REG121343	LEGO BRAND RETAIL INC	LBV	DOWNTOWN DISNEY SPRINGS	001672BUENA VISTA DR	\$515,072	\$0	\$490,072	\$25,000 E	Orange	Personal	\$6,812.00	(\$272.48)	\$6,539.52
LSE009332	AIRGAS U S A LLC	LBV	0	0	\$79,221	\$0	\$78,535	\$686 E	Orange	Personal	\$1,091.64	(\$43.67)	\$1,047.97
LSE012785	AIRGAS U S A LLC	BAY	LEASED EQUIPMENT	0	\$1,106,855	\$0	\$1,097,264	\$9,591 E	Orange	Personal	\$15,251.97	(\$610.08)	\$14,641.89
REG221922	FABLETICS	LBV	001668BUENA VISTA DR	001668BUENA VISTA DR	\$125,750	\$0	\$100,750	\$25,000 E	Orange	Personal	\$1,400.43	(\$56.02)	\$1,344.41
LSE011985	TOYOTA INDUSTRIES COMMERCIAL FINANCE INC	LBV	LEASED EQUIPMENT	0	\$10,550	\$0	\$10,504	\$46 E	Orange	Personal	\$146.01	(\$5.84)	\$140.17
LSE012732	EVOQUA WATER TECHNOLOGIES LLC	BAY	LEASED EQUIPMENT	0	\$2,647	\$0	\$2,483	\$164 E	Orange	Personal	\$34.51	(\$1.38)	\$33.13
LSE016341	TOYOTA INDUSTRIES COMMERCIAL FINANCE INC	BAY	LEASED EQUIPMENT	0	\$15,970	\$0	\$15,901	\$69 E	Orange	Personal	\$221.02	(\$8.84)	\$212.18
172428000000009	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW SMART CITY TELECOM (FKA VISTA UNITED))	3100 BONNET CREEK PKWY	\$6,908,268	\$0	\$6,908,268	\$0 E	Orange	Real	\$96,024.93	(\$3,841.00)	\$92,183.93
REG097818	HOUSE OF BLUES ORLANDO RESTAURANT CORP	LBV	001490BUENA VISTA DR	001490BUENA VISTA DR	\$624,812	\$0	\$599,812	\$25,000 E	Orange	Personal	\$8,337.39	(\$333.50)	\$8,003.89
HTL000012	BUENA VISTA PALACE	LBV	001900BUENA VISTA DR	001900BUENA VISTA DR	\$8,372,384	\$0	\$8,347,384	\$25,000 E	Orange	Personal	\$116,028.64	(\$4,641.15)	\$111,387.49
HTL000058	DOLPHIN HOTEL ASSOCIATES	BAY	1514 ROOMS	001500EPCOT RESORT BLVD	\$18,160,555	\$0	\$18,135,555	\$25,000 E	Orange	Personal	\$252,084.21	(\$10,083.37)	\$242,000.85
HTL000083	H C P GROSVENOR ORLANDO OWNER LLC	LBV	626 UNITS	001850HOTEL PLAZA BLVD	\$5,086,566	\$0	\$5,061,566	\$25,000 E	Orange	Personal	\$70,355.77	(\$2,814.23)	\$67,541.54
HTL000085	DOUBLE TREE GUEST SUITES	LBV	229 UNITS	002305HOTEL PLAZA BLVD	\$1,325,682	\$0	\$1,300,682	\$25,000 E	Orange	Personal	\$18,079.48	(\$723.18)	\$17,356.30
HTL000104	B RESORT & SPA	LBV	394 UNITS	001905HOTEL PLAZA BLVD	\$3,483,569	\$0	\$3,458,569	\$25,000 E	Orange	Personal	\$48,074.11	(\$1,922.96)	\$46,151.14
HTL000186	SWAN HOTEL ASSOCIATES	BAY	758 ROOMS	001200EPCOT RESORTS BLVD	\$7,191								

EDDY CREEK IMPROVEMENT DISTRICT TAX ROLL JANUARY 1, 2022														
Roll Id	Owner Name	CITY COI	Description	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou	County	Type	Taxes Invoiced	Discount	Budgeted Collections
HTL000452	J L F X HOTEL DEVELOPMENT LLC	BAY		013279HARTZOG RD	\$1,341,265	\$0	\$1,316,265	\$25,000	E	Orange	Personal	\$18,296.08	(\$731.84)	\$17,564.24
HTL000453	J L F X HOTEL DEVELOPMENT LLC	BAY		013295FLAMINGO CROSSINGS BLVD	\$1,322,515	\$0	\$1,297,515	\$25,000	E	Orange	Personal	\$18,035.46	(\$721.42)	\$17,314.04
HTL000490	HOME2 SUITES BY FLAMINGO CROSSINGS	BAY		000341FLAGLER AVE	\$4,478,988	\$0	\$4,453,988	\$25,000	E	Orange	Personal	\$61,910.43	(\$2,476.42)	\$59,434.02
HTL000494	FAIRFIELD INN FLAMINGO CROSSING	BAY		000631FLAGLER AVE	\$3,915,714	\$0	\$3,890,714	\$25,000	E	Orange	Personal	\$54,080.92	(\$2,163.24)	\$51,917.69
HTL000495	HOMEWOOD SUITES BY HILTON FLAMINGO CROSSINGS	BAY		000411FLAGLER AVE	\$4,246,956	\$0	\$4,221,956	\$25,000	E	Orange	Personal	\$58,685.19	(\$2,347.41)	\$56,337.78
HTL000500	F C HOTEL A LLC	BAY		002111FLAGLER AVE	\$4,171,020	\$0	\$4,146,020	\$25,000	E	Orange	Personal	\$57,629.68	(\$2,305.19)	\$55,324.49
HTL000510	SWAN RESERVE HOTEL	BAY		0	\$15,394,558	\$0	\$15,369,558	\$25,000	E	Orange	Personal	\$213,636.86	(\$8,545.47)	\$205,091.38
LSE000028	JOHNSON CONTROLS SECURITY SOLUTIONS LLC	LBV	LEASED EQUIPMENT/LK BUENA VIST	0	\$5,395	\$0	\$5,122	\$273	E	Orange	Personal	\$71.20	(\$2.85)	\$68.35
LSE001859	DE LAGE LANDEN FINANCIAL SERVICES INC	LBV	LEASED EQUIPMENT	0	\$4,168,455	\$0	\$4,163,905	\$4,550	E	Orange	Personal	\$57,878.28	(\$2,315.13)	\$55,563.15
LSE002510	WILLIAMS SCOTSMAN INC	LBV	LEASED EQUIPMENT	0	\$228,128	\$0	\$227,206	\$922	E	Orange	Personal	\$3,158.16	(\$126.33)	\$3,031.84
LSE006267	PLANET HOLLYWOOD MEMORABILIA INC	LBV	MEMORABILIA*	0	\$1,366,559	\$0	\$1,342,294	\$24,265	E	Orange	Personal	\$18,657.89	(\$746.32)	\$17,911.57
LSE006504	CANON FINANCIAL SERVICES INC	LBV	LEASED EQUIPMENT	0	\$98,553	\$0	\$98,356	\$197	E	Orange	Personal	\$1,367.15	(\$54.69)	\$1,312.46
LSE006699	FEDERAL EXPRESS CORP	LBV	DROP BOXES LAKE BUENA VISTA	0	\$630	\$0	\$472	\$158	E	Orange	Personal	\$6.56	(\$0.26)	\$6.30
LSE006794	U S BANK NA	LBV	U S BANCORP EQUIPMENT FINANCE	0	\$4,956	\$0	\$4,939	\$17	E	Orange	Personal	\$68.65	(\$2.75)	\$65.91
LSE007636	AMERIGAS PROPANE LP	BAY	LEASED EQUIPMENT	0	\$19,209	\$0	\$17,928	\$1,281	E	Orange	Personal	\$249.20	(\$9.97)	\$239.23
LSE007641	AMERIGAS PROPANE LP	LBV	LEASED EQUIPMENT	0	\$1,639	\$0	\$1,530	\$109	E	Orange	Personal	\$21.27	(\$0.85)	\$20.42
LSE007665	SONIFI SOLUTIONS INC	LBV	LEASED EQUIPMENT *	000600LAKE DESTINY RD	\$498	\$0	\$0	\$498	E	Orange	Personal	\$0.00	\$0.00	\$0.00
LSE008144	WILLIAMS SCOTSMAN INC	BAY		0	\$364,677	\$0	\$363,203	\$1,474	E	Orange	Personal	\$5,048.52	(\$201.94)	\$4,846.58
LSE008256	SITE STORAGE INC	LBV	LEASED EQUIPMENT	0	\$4,172	\$0	\$4,039	\$133	E	Orange	Personal	\$56.14	(\$2.25)	\$53.90
LSE008585	C S I LEASING INC	LBV	LEASED EQUIPMENT	0	\$8,510	\$0	\$8,483	\$27	E	Orange	Personal	\$117.91	(\$4.72)	\$113.20
LSE009634	POLLARD BAIT COMPANY INC	BAY	LEASED EQUIPMENT	0	\$1,170	\$0	\$0	\$1,170	E	Orange	Personal	\$0.00	\$0.00	\$0.00
LSE009664	CANON FINANCIAL SERVICES INC	BAY		0	\$34,434	\$0	\$34,365	\$69	E	Orange	Personal	\$477.67	(\$19.11)	\$458.57
LSE009715	WELLS FARGO FINANCIAL LEASING INC	LBV		0	\$4,208	\$0	\$4,187	\$21	E	Orange	Personal	\$58.20	(\$2.33)	\$55.87
LSE009807	I B M CREDIT LLC	BAY		0	\$1,168	\$0	\$1,032	\$136	E	Orange	Personal	\$14.34	(\$0.57)	\$13.77
LSE009812	MARLIN LEASING INC	LBV	LEASED EQUIPMENT	0	\$4,353	\$0	\$4,218	\$135	E	Orange	Personal	\$58.63	(\$2.35)	\$56.28
LSE010706	ADVANCED BUSINESS SOLUTIONS INC	LBV		0	\$3,066	\$0	\$0	\$3,066	E	Orange	Personal	\$0.00	\$0.00	\$0.00
LSE010731	RING LIFT	BAY	LEASED EQUIPMENT	0	\$368,648	\$0	\$368,399	\$249	E	Orange	Personal	\$5,120.75	(\$204.83)	\$4,915.92
LSE010852	DISH NETWORK LLC	LBV		0	\$496	\$0	\$459	\$37	E	Orange	Personal	\$6.38	(\$0.26)	\$6.12
LSE011041	WORLD CINEMA INC	BAY	LEASED EQUIPMENT	0	\$256,415	\$0	\$250,185	\$6,230	E	Orange	Personal	\$3,477.57	(\$139.10)	\$3,338.47
LSE011050	PLANET HOLLYWOOD MEMORABILIA INC	BAY		0	\$41,390	\$0	\$40,655	\$735	E	Orange	Personal	\$565.10	(\$22.60)	\$542.50
LSE011095	XEROX CORP	BAY		0	\$4,671	\$0	\$4,640	\$31	E	Orange	Personal	\$64.50	(\$2.58)	\$61.92
LSE011097	XEROX CORP	LBV		0	\$22,130	\$0	\$21,983	\$147	E	Orange	Personal	\$305.56	(\$12.22)	\$293.34
LSE011133	CROWN CREDIT CO	BAY		0	\$33,135	\$0	\$32,779	\$356	E	Orange	Personal	\$455.63	(\$18.23)	\$437.40
LSE011197	HUNTINGTON TECHNOLOGY FINANCE INC	LBV	LEASED EQUIPMENT	0	\$804,011	\$0	\$802,731	\$1,280	E	Orange	Personal	\$11,157.96	(\$446.32)	\$10,711.64
LSE011253	HEWLETT PACKARD FINANCIAL SERVICES CO	BAY		0	\$885	\$0	\$883	\$2	E	Orange	Personal	\$12.27	(\$0.49)	\$11.78
LSE011342	WELLS FARGO VENDOR FINANCIAL SERVICES LLC	LBV		0	\$51,207	\$0	\$51,075	\$132	E	Orange	Personal	\$709.94	(\$28.40)	\$681.54
LSE011425	ADVANCED BUSINESS SOLUTIONS INC	BAY		0	\$1,533	\$0	\$0	\$1,533	E	Orange	Personal	\$0.00	\$0.00	\$0.00
LSE011473	WABASHA LEASING LLC	LBV		0	\$144,280	\$0	\$142,886	\$1,394	E	Orange	Personal	\$1,986.12	(\$79.44)	\$1,906.67
LSE011670	GREATAMERICA FINANCIAL SERVICES CORP	LBV		0	\$14,380	\$0	\$14,332	\$48	E	Orange	Personal	\$199.21	(\$7.97)	\$191.25
LSE011674	HEWLETT PACKARD FINANCIAL SERVICES CO	LBV	LEASED EQUIPMENT	0	\$10,431	\$0	\$10,412	\$19	E	Orange	Personal	\$144.73	(\$5.79)	\$138.94
LSE011864	FERRELLGAS LP	BAY	LEASED EQ - TANKS & CYLINDERS	0	\$826	\$0	\$691	\$135	E	Orange	Personal	\$9.60	(\$0.38)	\$9.22
LSE011916	RICOH U S A INC	BAY		003362ALL AMERICAN BLVD	\$64,911	\$0	\$64,046	\$865	E	Orange	Personal	\$890.24	(\$35.61)	\$854.63
LSE011976	FIRST DATA MERCHANT SERVICES CORP	BAY	LEASED EQUIPMENT	0	\$5,295	\$0	\$5,243	\$52	E	Orange	Personal	\$72.88	(\$2.92)	\$69.96
LSE012002	NUCO TWO SUPPLY LLC	BAY	LEASED EQUIPMENT	0	\$21,525	\$0	\$21,157	\$368	E	Orange	Personal	\$294.08	(\$11.76)	\$282.32
LSE012005	NUCO TWO SUPPLY LLC	LBV	LEASED EQUIPMENT	0	\$40,622	\$0	\$39,928	\$694	E	Orange	Personal	\$555.00	(\$22.20)	\$532.80
LSE012057	MATHESON TRI GAS INC	BAY	LEASED EQUIPMENT	0	\$82,363	\$0	\$79,166	\$3,197	E	Orange	Personal	\$1,100.41	(\$44.02)	\$1,056.39
LSE012070	DE LAGE LANDEN FINANCIAL SERVICES INC	BAY	LEASED EQUIPMENT	0	\$82,897	\$0	\$82,807	\$90	E	Orange	Personal	\$1,151.02	(\$46.04)	\$1,104.98
LSE012135	WELLS FARGO VENDOR FINANCIAL SERVICES LLC	BAY	LEASED EQUIPMENT	0	\$35,297	\$0	\$35,206	\$91	E	Orange	Personal	\$489.36	(\$19.57)	\$469.79
LSE012183	QUADIENT LEASING U S A INC	BAY	LEASED EQUIPMENT	0	\$1,910	\$0	\$1,873	\$37	E	Orange	Personal	\$26.03	(\$1.04)	\$24.99
LSE012265	SWAROVSKI NORTH AMERICA LTD	LBV	LEASED EQUIPMENT	0	\$34,323	\$0	\$27,343	\$6,980	E	Orange	Personal	\$380.07	(\$15.20)	\$364.86
LSE012406	WABASHA LEASING LLC	BAY	LEASED EQUIPMENT	0	\$55,452	\$0	\$54,916	\$536	E	Orange	Personal	\$763.33	(\$30.53)	\$732.80
LSE012549	RESTAURANT TECHNOLOGIES INC	LBV	LEASED EQUIPMENT	0	\$41,027	\$0	\$39,575	\$1,452	E	Orange	Personal	\$550.09	(\$22.00)	\$528.09
LSE012550	RESTAURANT TECHNOLOGIES INC	BAY	LEASED EQUIPMENT	0	\$84,252	\$0	\$81,271	\$2,981	E	Orange	Personal	\$1,129.67	(\$45.19)	\$1,084.48
LSE012602	QUADIENT LEASING U S A INC	LBV	LEASED EQUIPMENT	0	\$1,451	\$0	\$1,423	\$28	E	Orange	Personal	\$19.78	(\$0.79)	\$18.99
LSE012778	SAFETY KLEEN SYSTEMS INC	BAY	LEASED EQUIPMENT	0	\$6,131	\$0	\$5,139	\$992	E	Orange	Personal	\$71.43	(\$2.86)	\$68.57
LSE012814	MCGRATH RENTCORP	BAY	LEASED EQUIPMENT	0	\$1,102,131	\$0	\$1,092,647	\$9,484	E	Orange	Personal	\$15,187.79	(\$607.51)	\$14,580.28
LSE012822	QUENCH USA INC	LBV	LEASED EQUIPMENT	0	\$5,305	\$0	\$4,963	\$342	E	Orange	Personal	\$68.99	(\$2.76)	\$66.23
LSE012985	D L L FINANCE LLC	BAY	LEASED EQUIPMENT	0	\$54,042	\$0	\$53,831	\$211	E	Orange	Personal	\$748.25	(\$29.93)	\$718.32
LSE013007	REAL D INC	LBV	LEASED EQUIPMENT*	0	\$11,384	\$0	\$4,434	\$6,950	E	Orange	Personal	\$61.63	(\$2.47)	\$59.17
LSE013476	CANTALOUPE INC	LBV	*LEASED EQUIPMENT	0	\$537	\$0	\$0	\$537	E	Orange	Personal	\$0.00	\$0.00	\$0.00
LSE013663	ELECTRO RENT CORP	BAY	LEASED EQUIPMENT	0	\$25,682	\$0	\$24,276	\$1,406	E	Orange	Personal	\$337.44	(\$13.50)	\$323.94
LSE013720	MCGRATH RENTCORP	BAY	LEASED EQUIPMENT	0	\$59,229	\$0	\$59,124	\$105	E	Orange	Personal	\$821.82	(\$32.87)	\$788.95
LSE013721	MCGRATH RENTCORP	LBV	LEASED EQUIPMENT	0	\$76,659	\$0	\$76,523	\$136	E	Orange	Personal	\$1,063.67	(\$42.55)	\$1,021.12
LSE013793	C I T FINANCE LLC	LBV	LEASED EQUIPMENT	0	\$1,475	\$0	\$1,415	\$60	E	Orange	Personal	\$19.67	(\$0.79)	\$18.88
LSE014135	MATHESON TRI GAS INC	LBV	LEASED EQUIPMENT	0	\$38,248	\$0	\$36,763	\$1,485	E	Orange	Personal	\$511.01	(\$20.44)	\$490.57
LSE014147	STATE CLEANING SOLUTIONS	LBV		0	\$3,576	\$0	\$0	\$3,576	E	Orange	Personal	\$0.00	\$0.00	\$0.00
LSE014214	RICOH U S A INC	LBV	LEASED EQUIPMENT	0	\$6,089	\$0	\$6,008	\$81	E	Orange	Personal	\$83.51	(\$3.34)	\$80.17
LSE014222	I B M CREDIT LLC	LBV	LEASED EQUIPMENT	0	\$4,661	\$0	\$4,119	\$542	E	Orange	Personal	\$57.25	(\$2.29)	\$54.96
LSE014262	G P S I LEASING II ACCORD LLC	LBV		0	\$4,780	\$0	\$0	\$4,780	E	Orange	Personal	\$0.00	\$0.00	\$0.00
LSE014385	MCGRATH RENTCORP	LBV	LEASED EQUIPMENT	0	\$240,154	\$0	\$238,087	\$2,067	E	Orange	Personal	\$3,309.41	(\$132.38)	\$3,177.03
LSE014461	EASY ICE LLC	LBV		0	\$63,718	\$0	\$60,488	\$3,230	E	Orange	Personal	\$840.78	(\$33.63)	\$807.15
LSE014478	ELECTRO RENT CORP	LBV	LEASED EQUIPMENT	0	\$1,349	\$0	\$1,275	\$74	E	Orange	Personal	\$17.72	(\$0.71)	\$17.01
LSE014531	BANC OF AMERICA LEASING & CAPITAL LLC	BAY		0	\$6,947	\$0	\$6,934	\$13	E	Orange	Personal	\$96.38	(\$3.86)	\$92.53
LSE015295	FIRST CITIZENS BANK & TRUST CO	LBV	LEASED EQUIPMENT	0	\$60,564	\$0	\$60,421	\$143	E	Orange	Personal	\$839.85	(\$33.59)	\$806.26
LSE015428	INTERFACE SECURITY SYSTEMS LLC	LBV	LEASED EQUIPMENT	0	\$1,026	\$0	\$745	\$281	E	Orange	Personal	\$10.36	(\$0.41)	\$9.94

Roll Id	Owner Name	CITY COI	Description	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou	County	Type	Taxes Invoiced	Discount	Budgeted Collections
LSE015499	FRANCOTYP POSTALIA INC	LBV	LEASED EQUIPMENT	0	\$506	\$0	\$370	\$136	E	Orange	Personal	\$5.14	(\$0.21)	\$4.94
LSE015518	XEROX FINANCIAL SERVICES LLC	LBV	LEASED EQUIPMENT	0	\$5,097	\$0	\$5,040	\$57	E	Orange	Personal	\$70.06	(\$2.80)	\$67.25
LSE015654	STANLEY CONVERGENT SECURITY SOLUTIONS	LBV	LEASED EQUIPMENT	0	\$1,542	\$0	\$1,430	\$112	E	Orange	Personal	\$19.88	(\$0.80)	\$19.08
LSE015661	HUNTINGTON TECHNOLOGY FINANCE INC	BAY	LEASED EQUIPMENT	0	\$7,049	\$0	\$7,038	\$11	E	Orange	Personal	\$97.83	(\$3.91)	\$93.92
LSE015765	KELLEY EQUIPMENT CO OF FLORIDA INC	BAY	*LEASED EQUIPMENT	0	\$159,179	\$0	\$134,179	\$25,000	E	Orange	Personal	\$1,865.09	(\$74.60)	\$1,790.48
LSE015865	PB EQUIPMENT MANAGEMENT INC	LBV	LEASED EQUIPMENT	0	\$15,625	\$0	\$15,470	\$155	E	Orange	Personal	\$215.03	(\$8.60)	\$206.43
LSE015871	FEDERAL EXPRESS CORP	BAY	DROPPBOXES/POWERSHIP	0	\$1,537	\$0	\$1,150	\$387	E	Orange	Personal	\$15.99	(\$0.64)	\$15.35
LSE015879	ASCENTIUM CAPITAL LLC	LBV		0	\$7,812	\$0	\$7,474	\$338	E	Orange	Personal	\$103.89	(\$4.16)	\$99.73
LSE015890	HERITAGE CRYSTAL CLEAN LLC	LBV		0	\$971	\$0	\$779	\$192	E	Orange	Personal	\$10.83	(\$0.43)	\$10.39
LSE015915	A D T LLC	LBV	LEASED EQUIPMENT	0	\$630	\$0	\$627	\$3	E	Orange	Personal	\$8.72	(\$0.35)	\$8.37
LSE015979	LEAF CAPITAL FUNDING LLC	BAY	LEASED EQUIPMENT	0	\$1,201	\$0	\$1,189	\$12	E	Orange	Personal	\$16.53	(\$0.66)	\$15.87
LSE015980	SOMERSET CAPITAL GROUP LTD	BAY	LEASED EQUIPMENT	0	\$65,377	\$0	\$60,891	\$4,486	E	Orange	Personal	\$846.38	(\$33.86)	\$812.53
LSE015981	SOMERSET CAPITAL GROUP LTD	LBV	LEASED EQUIPMENT	0	\$5,395	\$0	\$5,025	\$370	E	Orange	Personal	\$69.85	(\$2.79)	\$67.05
LSE015998	N C R CORP	BAY	LEASED EQUIPMENT	0	\$997	\$0	\$913	\$84	E	Orange	Personal	\$12.69	(\$0.51)	\$12.18
LSE015999	N C R CORP	LBV	LEASED EQUIPMENT	0	\$24,477	\$0	\$22,410	\$2,067	E	Orange	Personal	\$311.50	(\$12.46)	\$299.04
LSE016002	HUNTINGTON NATIONAL BANK	BAY		0	\$1,507,186	\$0	\$1,500,905	\$6,281	E	Orange	Personal	\$20,862.58	(\$834.50)	\$20,028.08
LSE016105	BAYER CROPS SCIENCE LP	BAY	LEASED EQUIPMENT*	0	\$19,124	\$0	\$0	\$19,124	E	Orange	Personal	\$0.00	\$0.00	\$0.00
LSE016239	BRAND INDUSTRIAL SERVICES INC	BAY	LEASED EQUIPMENT	0	\$35,090	\$0	\$34,505	\$585	E	Orange	Personal	\$479.62	(\$19.18)	\$460.43
LSE016295	C S I LEASING INC	BAY	LEASED EQUIPMENT	0	\$4,102	\$0	\$4,089	\$13	E	Orange	Personal	\$56.84	(\$2.27)	\$54.56
LSE016318	KINGSBRIDGE HOLDINGS LLC	LBV		0	\$7,809	\$0	\$7,718	\$91	E	Orange	Personal	\$107.28	(\$4.29)	\$102.99
LSE016321	DELL EQUIPMENT FUNDING LP	BAY	LEASED EQUIPMENT	0	\$2,491	\$0	\$2,478	\$13	E	Orange	Personal	\$34.44	(\$1.38)	\$33.07
LSE016361	BANC OF AMERICA LEASING & CAPITAL LLC	LBV	LEASED EQUIPMENT	0	\$79,533	\$0	\$79,384	\$149	E	Orange	Personal	\$1,103.44	(\$44.14)	\$1,059.30
LSE016513	ORANGE BUSINESS SERVICES U S INC	LBV	LEASED EQUIPMENT	0	\$1,137	\$0	\$0	\$1,137	E	Orange	Personal	\$0.00	\$0.00	\$0.00
LSE016545	A & E LEASING II	BAY	*LEASED EQ	0	\$47,323	\$0	\$41,883	\$5,440	E	Orange	Personal	\$582.17	(\$23.29)	\$558.89
LSE016557	GREATAMERICA FINANCIAL SERVICES CORP	BAY	LEASED EQUIPMENT	0	\$2,735	\$0	\$2,726	\$9	E	Orange	Personal	\$37.89	(\$1.52)	\$36.38
LSE016571	FIRST DATA MERCHANT SERVICES CORP	LBV	LEASED EQUIPMENT	0	\$8,973	\$0	\$8,886	\$87	E	Orange	Personal	\$123.52	(\$4.94)	\$118.57
LSE016586	SITE STORAGE INC	BAY		0	\$11,323	\$0	\$10,963	\$360	E	Orange	Personal	\$152.39	(\$6.10)	\$146.29
LSE016624	BALBOA CAPITAL CORP	LBV		0	\$3,268	\$0	\$3,038	\$230	E	Orange	Personal	\$42.23	(\$1.69)	\$40.54
LSE016658	EASY ICE LLC	BAY	LEASED EQUIPMENT	0	\$37,827	\$0	\$35,910	\$1,917	E	Orange	Personal	\$499.15	(\$19.97)	\$479.16
LSE016718	TRUIST EQUIPMENT FINANCE CORP	BAY	LEASED EQUIPMENT	0	\$39,690	\$0	\$38,711	\$979	E	Orange	Personal	\$538.08	(\$21.52)	\$516.56
LSE016844	BRAND INDUSTRIAL SERVICES INC	LBV	LEASED EQUIPMENT	0	\$69,137	\$0	\$67,985	\$1,152	E	Orange	Personal	\$944.99	(\$37.80)	\$907.19
LSE016918	BAKER EQUIPMENT & MATERIALS LTD	BAY	*EQUIPMENT @ LOC	0	\$232,929	\$0	\$229,918	\$3,011	E	Orange	Personal	\$3,195.86	(\$127.83)	\$3,068.03
LSE016919	BAKER EQUIPMENT & MATERIALS LTD	LBV		0	\$72,318	\$0	\$71,383	\$935	E	Orange	Personal	\$992.22	(\$39.69)	\$952.53
LSE017118	CRESTMARK EQUIPMENT FINANCE INC	LBV	LEASED EQUIPMENT	0	\$2,785	\$0	\$2,697	\$88	E	Orange	Personal	\$37.49	(\$1.50)	\$35.99
LSE017135	C S C LEASING CO	BAY	LEASED EQUIPMENT	0	\$908	\$0	\$835	\$73	E	Orange	Personal	\$11.61	(\$0.46)	\$11.14
LSE017164	LEAF CAPITAL FUNDING LLC	LBV	LEASED EQUIPMENT	0	\$5,661	\$0	\$5,604	\$57	E	Orange	Personal	\$77.90	(\$3.12)	\$74.78
LSE017193	H P E DEPOSITOR MASTER TRUST	BAY	LEASED EQUIPMENT	0	\$21,693	\$0	\$21,631	\$62	E	Orange	Personal	\$300.67	(\$12.03)	\$288.64
LSE017194	H P E DEPOSITOR MASTER TRUST	LBV	LEASED EQUIPMENT	0	\$873,191	\$0	\$870,692	\$2,499	E	Orange	Personal	\$12,102.62	(\$484.10)	\$11,618.51
LSE017283	HTEN	BAY	LEASED EQ	0	\$458	\$0	\$414	\$44	E	Orange	Personal	\$5.75	(\$0.23)	\$5.52
LSE017309	T W C SERVICES INC	BAY	LEASED EQUIPMENT	0	\$871	\$0	\$749	\$122	E	Orange	Personal	\$10.41	(\$0.42)	\$9.99
LSE017320	U K G INC	LBV		0	\$2,160	\$0	\$0	\$2,160	E	Orange	Personal	\$0.00	\$0.00	\$0.00
LSE017357	CHEP U S A	BAY	LEASED EQUIPMENT	0	\$7,964	\$0	\$7,943	\$21	E	Orange	Personal	\$110.41	(\$4.42)	\$105.99
LSE017514	CONOPCO INC	LBV	LEASED EQUIPMENT	0	\$6,197	\$0	\$5,419	\$778	E	Orange	Personal	\$75.32	(\$3.01)	\$72.31
LSE017534	FRANCOTYP POSTALIA INC	BAY	LEASED EQUIPMENT	0	\$1,090	\$0	\$798	\$292	E	Orange	Personal	\$11.09	(\$0.44)	\$10.65
LSE017552	SHIFT4 PAYMENTS	LBV	LEASED EQUIPMENT	0	\$2,371	\$0	\$2,172	\$199	E	Orange	Personal	\$30.19	(\$1.21)	\$28.98
LSE017576	G P S INDUSTRIES LLC	BAY	*LEASED EQUIPMENT	0	\$10,839	\$0	\$2,444	\$8,395	E	Orange	Personal	\$33.97	(\$1.36)	\$32.61
LSE017610	AMERICAN TRAFFIC SOLUTIONS INC	BAY	LEASED EQUIPMENT	0	\$1,882	\$0	\$1,815	\$67	E	Orange	Personal	\$25.23	(\$1.01)	\$24.22
LSE017644	CHEP U S A	LBV	LEASED EQUIPMENT	0	\$20,624	\$0	\$20,570	\$54	E	Orange	Personal	\$285.92	(\$11.44)	\$274.49
LSE017736	A D T COMMERCIAL LLC	LBV	LEASED EQUIPMENT	0	\$3,229	\$0	\$3,105	\$124	E	Orange	Personal	\$43.16	(\$1.73)	\$41.43
LSE017787	RED D ARC INC	BAY		0	\$10,263	\$0	\$9,019	\$1,244	E	Orange	Personal	\$125.36	(\$5.01)	\$120.35
LSE017789	RED D ARC INC	LBV		0	\$1,167	\$0	\$1,026	\$141	E	Orange	Personal	\$14.26	(\$0.57)	\$13.69
LSE017796	TROPIC OIL CO	BAY		0	\$2,469	\$0	\$2,163	\$306	E	Orange	Personal	\$30.07	(\$1.20)	\$28.86
LSE017802	QUENCH USA INC	BAY	LEASED EQUIPMENT	0	\$1,058	\$0	\$990	\$68	E	Orange	Personal	\$13.76	(\$0.55)	\$13.21
LSE017809	EVOLV TECHNOLOGIES INC	BAY	*LEASED EQUIPMENT	0	\$997,635	\$0	\$979,933	\$17,702	E	Orange	Personal	\$13,621.07	(\$544.84)	\$13,076.23
LSE017810	EVOLV TECHNOLOGIES INC	LBV		0	\$254,258	\$0	\$249,747	\$4,511	E	Orange	Personal	\$3,471.48	(\$138.86)	\$3,332.62
LSE017830	HALLMARK MARKETING COMPANY LLC	BAY	LEASED EQUIPMENT	0	\$1,206	\$0	\$1,124	\$82	E	Orange	Personal	\$15.62	(\$0.62)	\$15.00
REG000299	A M C PLEASURE ISLAND THEATRES	LBV		001500BUENA VISTA DR	\$2,370,952	\$0	\$2,345,952	\$25,000	E	Orange	Personal	\$32,608.73	(\$1,304.35)	\$31,304.38
REG000803	ADLER MECHANICAL INC	LBV		002700BONNETT CREEK RD	\$7,250	\$0	\$0	\$7,250	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG002344	ARRIBAS BROTHERS COMPANY INC	LBV		001500LIVE OAK LN	\$280,179	\$0	\$255,179	\$25,000	E	Orange	Personal	\$3,546.99	(\$141.88)	\$3,405.11
REG006265	CELSIUS CONTRACTORS INC	LBV		000008DOPEY DR	\$2,722	\$0	\$0	\$2,722	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG006759	CHEFS DE FRANCE OF ORLANDO INC	BAY	EPCOT CENTER/FRENCH PAVILLION	001351,634	\$1,351,634	\$0	\$1,326,634	\$25,000	E	Orange	Personal	\$18,440.21	(\$737.61)	\$17,702.60
REG006908	CHINA OPERATING CORP	BAY	EPCOT CENTER	001500AVENUE OF THE STARS	\$32,462	\$0	\$7,462	\$25,000	E	Orange	Personal	\$103.72	(\$4.15)	\$99.57
REG008142	C E C GENERAL CONTRACTORS INC	LBV		003456BONNETT CREEK RD	\$203,182	\$0	\$178,182	\$25,000	E	Orange	Personal	\$2,476.73	(\$99.07)	\$2,377.66
REG014864	GUERLAIN INC	BAY	EPCOT CENTER	001500AVENUE OF THE STARS	\$4,002	\$0	\$0	\$4,002	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG022819	MITSUKOSHI U S A INC	BAY	1780 AVE OF STARS/ORL EPCOT	001780AVENUE OF THE STARS	\$1,939,070	\$0	\$1,914,070	\$25,000	E	Orange	Personal	\$26,605.57	(\$1,064.22)	\$25,541.35
REG026637	LEVY WORLD LP	LBV	DISNEY SPRINGS	001650BUENA VISTA DR	\$720,359	\$0	\$695,359	\$25,000	E	Orange	Personal	\$9,665.49	(\$386.62)	\$9,278.87
REG028870	RUBIO ARTIST CO	BAY	MAGIC KINGDOM MAIN PARK	001500AVENUE OF THE STARS	\$3,855	\$0	\$0	\$3,855	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG029224	SAN ANGEL INN INC	BAY	EPCOT CENTER	001480AVENUE OF THE STARS	\$836,028	\$0	\$811,028	\$25,000	E	Orange	Personal	\$11,273.29	(\$450.93)	\$10,822.36
REG077090	MAXWELL LIGHTNING PROTECTION OF FLORIDA CO	LBV	CONTRACTORS ROW LKE BUENA VSTA	002700BONNETT CREEK RD	\$18,906	\$0	\$0	\$18,906	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG084797	PLANET HOLLYWOOD	LBV	PLANET HOLLYWOOD ORLANDO INC	001506BUENA VISTA DR	\$4,749,812	\$0	\$4,724,812	\$25,000	E	Orange	Personal	\$65,674.89	(\$2,627.00)	\$63,047.89
REG088764	JOFFREY'S COFFEE & TEA	LBV	STORE #3003 DISNEY MARKET PLACE	003840BUENA VISTA DR	\$39,683	\$0	\$14,683	\$25,000	E	Orange	Personal	\$204.09	(\$8.16)	\$195.93
REG088765	JOFFREY'S COFFEE & TEA	LBV	STORE #5002 DISNEY TYPHOON LAGOON	001800BUENA VISTA DR	\$20,768	\$0	\$0	\$20,768	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG091508	LEVY WORLD LP	LBV		001670BUENA VISTA DR	\$1,195,816	\$0	\$1,170,816	\$25,000	E	Orange	Personal	\$16,274.34	(\$650.97)	\$15,623.37
REG093402	LANDRY'S RESTAURANTS INC	LBV	STORE #0453	001800BUENA VISTA DR	\$322,979	\$0	\$297,979	\$25,000	E	Orange	Personal	\$4,141.91	(\$165.68)	\$3,976.23
REG093954	BIG RIVER GRILLE & BREWING WORKS	BAY	CONCESSION @ DISNEY BOARDWALK	002101EPCOT RESORTS BLVD	\$118,981	\$0	\$93,981	\$25,000	E	Orange	Personal	\$1,306.34	(\$52.25)	\$1,254.08

Roll Id	Owner Name	CITY COI	Description	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou	County	Type	Taxes Invoiced	Discount	Budgeted Collections
REG093963	BUENA VISTA CONCESSIONS INC	BAY	CONCESSION @ DISNEY BOARDWALK	002101EPCOT RESORTS BLVD	\$69,761	\$0	\$44,761	\$25,000	E	Orange	Personal	\$622.18	(\$24.89)	\$597.29
REG094075	WYLAND GALLERIES OF FLORIDA	BAY	W D W BOARDWALK	002101EPCOT RESORTS BLVD	\$218,234	\$0	\$193,234	\$25,000	E	Orange	Personal	\$2,685.95	(\$107.44)	\$2,578.51
REG094398	JOFFREY'S COFFEE & TEA	BAY	STORE #5003 DISNEY BLIZZARD BCH	0	\$15,450	\$0	\$0	\$15,450	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG097646	JOFFREY'S COFFEE & TEA	BAY	STORE #3007 CONCESSION @ EPCOT CENTER	001510AVE OF THE STARS	\$48,954	\$0	\$23,954	\$25,000	E	Orange	Personal	\$332.96	(\$13.32)	\$319.64
REG097730	SOSA FAMILY CIGARS CORP	LBV		001502BUENA VISTA DR	\$7,647	\$0	\$0	\$7,647	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG097808	LUXOTTICA OF AMERICA INC	LBV	STORE #3024	001502BUENA VISTA DR	\$38,136	\$0	\$13,136	\$25,000	E	Orange	Personal	\$182.59	(\$7.30)	\$175.29
REG097817	GHIRARDELLI CHOCOLATE CO	LBV		001710BUENA VISTA DR	\$265,524	\$0	\$240,524	\$25,000	E	Orange	Personal	\$3,343.28	(\$133.73)	\$3,209.55
REG097824	LEVY WORLD LTD	LBV		001482BUENA VISTA DR	\$39	\$0	\$0	\$39	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG098129	PAGE PIPING INC	LBV		003452BONNETT CREEK RD	\$16,114	\$0	\$0	\$16,114	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG098374	MIVAN INC	LBV		002700BONNETT CREEK RD	\$5,137	\$0	\$0	\$5,137	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG098980	SPRINGS FOLE SERVICE LLC	BAY		001000BUENA VISTA DR	\$1,566,299	\$0	\$1,541,299	\$25,000	E	Orange	Personal	\$21,424.06	(\$856.96)	\$20,567.09
REG100518	CIRQUE DU SOLEIL ORLANDO NEWCO LLC	LBV	PARTIAL TPP	001478BUENA VISTA DR	\$7,640,065	\$0	\$7,615,065	\$25,000	E	Orange	Personal	\$105,849.40	(\$4,233.98)	\$101,615.43
REG100969	MCDONALD'S	BAY	STORE #5299/AT ALLSTAR RESORT	001596BUENA VISTA DR	\$1,534,601	\$0	\$1,509,601	\$25,000	E	Orange	Personal	\$20,983.45	(\$839.34)	\$20,144.12
REG101912	LANDRY'S RESTAURANTS INC	BAY	STORE #0462 ANIMAL KINGDOM	000505RAINFORREST RD	\$429,567	\$0	\$404,567	\$25,000	E	Orange	Personal	\$5,623.48	(\$224.94)	\$5,398.54
REG102017	S & A STREAMERS MARKET INC	LBV		002305HOTEL PLAZA BLVD	\$3,461	\$0	\$0	\$3,461	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG105814	LOVETT SALON	LBV	INSIDE HILTON HOTEL	001751HOTEL PLAZA BLVD	\$825	\$0	\$0	\$825	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG110421	JOFFREY'S COFFEE & TEA	BAY	STORE #3013 ANIMAL KINGDOM	000541RAIN FOREST RD	\$15,910	\$0	\$0	\$15,910	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG111066	EARTHCO INC	LBV		001800LAKE BUENA VISTA PKWY	\$5,959	\$0	\$0	\$5,959	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG111816	P P G ARCHITECTURAL FINISHES INC	BAY	STORE #9199	001280FACILITIES WAY	\$82,466	\$0	\$57,466	\$25,000	E	Orange	Personal	\$798.78	(\$31.95)	\$766.83
REG115170	JOFFREY'S COFFEE & TEA	BAY	STORE #3014 EPCOT SHOWCASE	001510AVENUE OF THE STARS	\$41,011	\$0	\$16,011	\$25,000	E	Orange	Personal	\$222.55	(\$8.90)	\$213.65
REG119022	KIDS NITE OUT RECREATION & RESORT MANAGEMENT INC	LBV		001375BUENA VISTA DR	\$950	\$0	\$0	\$950	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG120380	BASIN	LBV		001720BUENA VISTA DR	\$81,208	\$0	\$56,208	\$25,000	E	Orange	Personal	\$781.29	(\$31.25)	\$750.04
REG121256	HOTEL CLEANING SERVICES INC	BAY		001500EPCOT RESORTS BLVD	\$540	\$0	\$0	\$540	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG121312	JOFFREY'S COFFEE & TEA	BAY	STORE #3015 DISNEY EPCOT ODYSSEY	0	\$23,945	\$0	\$0	\$23,945	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG121313	JOFFREY'S COFFEE & TEA	BAY	STORE #3016 DISNEY EPCOT AMERICAN ADVENTURE	001440AVE OF THE STARS	\$20,453	\$0	\$0	\$20,453	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG121337	STEVEN C BAKER	LBV	DOWNTOWN DISNEY	001780BUENA VISTA DR	\$1,921	\$0	\$0	\$1,921	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG121342	HALLELUJAH ART PRODUCTIONS INC	LBV	DOWNTOWN DISNEY	0	\$2,530	\$0	\$0	\$2,530	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG121350	SPECIALTY PRODUCTS GLOBAL INC	LBV	MAGIC KINGDOM/ANIMAL KINGDOM/EPCOT	0	\$2,547	\$0	\$0	\$2,547	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG121355	WHOLESALE LEATHER GOODS INC	LBV	DOWNTOWN DISNEY	0	\$211	\$0	\$0	\$211	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG122207	SELECT MEDICAL CORP	LBV	#40631	012500APOPKA VINELAND RD	\$72,299	\$0	\$47,299	\$25,000	E	Orange	Personal	\$657.46	(\$26.30)	\$631.16
REG122397	ENTERPRISE LEASING COMPANY OF ORLANDO LLC	BAY	STORE #07A7/N9	001000CAR CARE DR	\$101,320	\$0	\$76,320	\$25,000	E	Orange	Personal	\$1,060.85	(\$42.43)	\$1,018.41
REG123115	CARICATURE CONNECTION	BAY	WILDERNESS LODGE KIOSK	000901TIMBERLINE DR	\$2,144	\$0	\$0	\$2,144	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG123116	CARICATURE CONNECTION	BAY	ANIMAL KINGDOM KIOSK	002901OSCEOLA PKWY	\$2,144	\$0	\$0	\$2,144	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG123117	CARICATURE CONNECTION	LBV	RIVERSIDE KIOSK	001251DIXIE DR	\$2,144	\$0	\$0	\$2,144	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG128143	BENIHANA	LBV		001751HOTEL PLAZA BLVD	\$152,235	\$0	\$127,235	\$25,000	E	Orange	Personal	\$1,768.57	(\$70.74)	\$1,697.82
REG128675	CARICATURE CONNECTION	BAY	WDW POP CENTURY	001050CENTURY DR	\$2,144	\$0	\$0	\$2,144	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG128677	INITIAL RINGS INC	LBV	DTD & WDW	0	\$436	\$0	\$0	\$436	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG128682	ANGIE'S ART & STUFF	LBV	WDW	0	\$2,643	\$0	\$0	\$2,643	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG130386	COLORVISION INTERNATIONAL INC	BAY		0	\$1,167	\$0	\$0	\$1,167	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG130682	ENJOY YOUR FACE	BAY	DISNEY MK, AK, EPCOT, AND MGM STUDIOS	0	\$16,500	\$0	\$0	\$16,500	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG133188	EARL OF SANDWICH	LBV		001750BUENA VISTA DR	\$288,968	\$0	\$263,968	\$25,000	E	Orange	Personal	\$3,669.16	(\$146.77)	\$3,522.39
REG134107	MCNULTYS ART INC	BAY		004401GRAND FLORIDIAN WAY	\$600	\$0	\$0	\$600	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG135083	CAPTAIN'S CHOICE GOLF SERVICES	LBV		001751HOTEL PLAZA BLVD	\$540	\$0	\$0	\$540	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG136449	GALLERIA SOTTIL	BAY		001500EPCOT RESORTS BLVD	\$5,156	\$0	\$0	\$5,156	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG136577	J R FIVE INC	BAY		002101EPCOT RESORTS BLVD	\$60,166	\$0	\$35,166	\$25,000	E	Orange	Personal	\$488.81	(\$19.55)	\$469.26
REG137932	JOFFREY'S COFFEE & TEA	LBV	STORE #5004 DISNEY TYPHOON LAGOON MD	001500BUENA VISTA DR	\$13,770	\$0	\$0	\$13,770	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG138008	JOFFREY'S COFFEE & TEA	BAY	STORE #5005 DISNEY BLIZZARD BEACH	001500BUENA VISTA DR	\$12,221	\$0	\$0	\$12,221	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG138053	JOFFREY'S COFFEE & TEA	LBV	STORE #5006 DISNEY TYPHOON LAGOON	001800BUENA VISTA DR	\$5,721	\$0	\$0	\$5,721	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG138533	AMERICANTOURS INTERNATIONAL LLC	LBV		001905HOTEL PLAZA BLVD	\$7,731	\$0	\$0	\$7,731	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG138731	JOFFREY'S COFFEE & TEA	BAY	TRAILER #W146	001610AVENUE OF THE STARS	\$1,112	\$0	\$0	\$1,112	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG138989	HILL OF BEANS COFFEE CO	BAY	BLIZZARD BEACH	001500BUENA VISTA DR	\$3,070	\$0	\$0	\$3,070	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG139003	HILL OF BEANS COFFEE CO	BAY	EPCOT	001320AVENUE OF THE STARS	\$15,167	\$0	\$0	\$15,167	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG139009	HILL OF BEANS COFFEE CO	LBV	TYPHOON LAGOON	001145BUENA VISTA DR	\$5,946	\$0	\$0	\$5,946	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG145545	FLORIDA LUXURY SPA GROUP INC	BAY		001500EPCOT RESORTS BLVD	\$73,873	\$0	\$48,873	\$25,000	E	Orange	Personal	\$679.33	(\$27.17)	\$652.16
REG145911	GREAT IRISH PUBS FLORIDA INC	LBV		001640BUENA VISTA DR	\$680,204	\$0	\$655,204	\$25,000	E	Orange	Personal	\$9,107.34	(\$364.29)	\$8,743.04
REG146020	CRYSTAL MAGIC INC	BAY	LOCATED @ EPCOT	0	\$3,620	\$0	\$0	\$3,620	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG146026	H D AMERICAN ROAD LLC	LBV	LOCATED @ DD MARKETPLACE	001536BUENA VISTA DR	\$427,412	\$0	\$402,412	\$25,000	E	Orange	Personal	\$5,593.53	(\$223.74)	\$5,369.79
REG146578	JOFFREY'S COFFEE & TEA	BAY	STORE #3017 ANIMAL KINGDOM	000772WER IKHE WAY	\$9,101	\$0	\$0	\$9,101	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG146814	HILL OF BEANS COFFEE CO	BAY	BOARDWALK RESORT	002100EPCOT RESORTS BLVD	\$14,300	\$0	\$0	\$14,300	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG147331	TOWNE PARK LTD	BAY		001500EPCOT RESORTS BLVD	\$446,304	\$0	\$421,304	\$25,000	E	Orange	Personal	\$5,856.13	(\$234.25)	\$5,621.88
REG150052	ENCORE GROUP U S A LLC	LBV		001905HOTEL PLAZA BLVD	\$5,978	\$0	\$0	\$5,978	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG155220	ELEVENTH HOUR BUSINESS SOLUTIONS LLC	BAY	INSIDE DOLPHIN HOTEL	001500EPCOT RESORTS BLVD	\$29,244	\$0	\$4,244	\$25,000	E	Orange	Personal	\$58.99	(\$2.36)	\$56.63
REG155230	ELEVENTH HOUR BUSINESS SOLUTIONS LLC	BAY	INSIDE SWAN HOTEL	001200EPCOT RESORTS BLVD	\$29,840	\$0	\$4,840	\$25,000	E	Orange	Personal	\$67.28	(\$2.69)	\$64.58
REG157194	BASIN WHITE	BAY	@ WDW GRAND FLORIDIAN	004401FLORIDIAN WAY	\$29,021	\$0	\$4,021	\$25,000	E	Orange	Personal	\$55.89	(\$2.24)	\$53.66
REG158290	PATINA RESTAURANT GROUP	BAY		001770AVENUE OF THE STARS	\$1,010,965	\$0	\$985,965	\$25,000	E	Orange	Personal	\$13,704.91	(\$548.20)	\$13,156.72
REG162130	SPEEDWAY LLC	BAY	MAGIC KINGDOM STORE #6899	001000CAR CARE DR	\$781,700	\$0	\$756,700	\$25,000	E	Orange	Personal	\$10,518.13	(\$420.73)	\$10,097.40
REG162131	SPEEDWAY LLC	BAY	MGM STUDIOS STORE #6901	000300BUENA VISTA DR	\$522,508	\$0	\$497,508	\$25,000	E	Orange	Personal	\$6,915.36	(\$276.61)	\$6,638.75
REG162132	SPEEDWAY LLC	LBV	STORE #6900	001475BUENA VISTA DR	\$317,303	\$0	\$292,303	\$25,000	E	Orange	Personal	\$4,063.01	(\$162.52)	\$3,900.49
REG162533	LANDRY'S RESTAURANTS INC	BAY	STORE #0431 INSIDE ANIMAL KINGDOM	0	\$227,248	\$0	\$202,248	\$25,000	E	Orange	Personal	\$2,811.25	(\$112.45)	\$2,698.80
REG163959	SLALOM CONSTRUCTION & SERVICES SINC	LBV		002700BONNETT CREEK RD	\$1,883	\$0	\$0	\$1,883	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG164123	JOFFREY'S COFFEE & TEA	BAY	LAKE BUENA VISTA/INSTITUTE STORE #1107	004600WORLD DR	\$113,247	\$0	\$88,247	\$25,000	E	Orange	Personal	\$1,226.63	(\$49.07)	\$1,177.57
REG164309	ENCORE GROUP U S A LLC	LBV	LOC #1620	001503LIVE OAK LN	\$18,253	\$0	\$0	\$18,253	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG164312	ENCORE GROUP U S A LLC	BAY	LOC #1573	001500EPCOT RESORTS BLVD	\$79,441	\$0	\$54,441	\$25,000	E	Orange	Personal	\$756.73	(\$30.27)	\$726.46
REG164335	ENCORE GROUP U S A LLC	BAY	LOC #1617	004600WORLD DR	\$41,328	\$0	\$16,328	\$25,000	E	Orange	Personal	\$226.96	(\$9.08)	\$217.88
REG164336	ENCORE GROUP U S A LLC	BAY	LOC #1642	004401GRAND FLORIDIAN WAY	\$36,409	\$0	\$11,409	\$25,000	E	Orange	Personal	\$158.59	(\$6.34)	\$152.24

BUDY CREEK IMPROVEMENT DISTRICT TAX ROLL JANUARY 1, 2022														
Roll Id	Owner Name	CITY COIDescription	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou	County	Type	Taxes Invoiced	Discount	Budgeted Collections	
REG164337	ENCORE GROUP U S A LLC	BAY	LOC #1643	001000BUENA VISTA DR	\$72,350	\$0	\$47,350	\$25,000	E	Orange	Personal	\$658.17	(\$26.33)	\$631.84
REG164338	ENCORE GROUP U S A LLC	BAY	LOC #1613	001700EPCOT RESORTS BLVD	\$54,107	\$0	\$29,107	\$25,000	E	Orange	Personal	\$404.59	(\$16.18)	\$388.40
REG164339	ENCORE GROUP U S A LLC	BAY	LOC #1612	002101EPCOT RESORTS BLVD	\$19,617	\$0	\$0	\$19,617	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG164342	ENCORE GROUP U S A LLC	LBV	LOC #A021/5021	001751HOTEL PLAZA BLD	\$84,092	\$0	\$59,092	\$25,000	E	Orange	Personal	\$821.38	(\$32.86)	\$788.52
REG164343	ENCORE GROUP U S A LLC	LBV	LOC #A020	001850HOTEL PLAZA BLVD	\$14,099	\$0	\$0	\$14,099	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG165879	LANDRY'S RESTAURANTS INC	LBV	STORE #0432	001676BUENA VISTA DR	\$352,192	\$0	\$327,192	\$25,000	E	Orange	Personal	\$4,547.97	(\$181.92)	\$4,366.05
REG167633	FIVE STAR GIFTS INC	LBV		002000HOTEL PLAZA BLVD	\$930	\$0	\$0	\$930	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG167946	FOOD PANTRY LTD	BAY		001500EPCOT RESORTS BLVD	\$137,368	\$0	\$112,368	\$25,000	E	Orange	Personal	\$1,561.92	(\$62.48)	\$1,499.44
REG168689	QUEST DIAGNOSTICS CLINICAL LABORATORIES INC	BAY		000960BACKSTAGE LN	\$4,923	\$0	\$0	\$4,923	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG168738	WALGREENS	BAY	STORE #13117	000960BACKSTAGE LN	\$43,635	\$0	\$18,635	\$25,000	E	Orange	Personal	\$259.03	(\$10.36)	\$248.67
REG168812	ENCORE GROUP U S A LLC	LBV	LOC #1719	001900BUENA VISTA DR	\$96,230	\$0	\$71,230	\$25,000	E	Orange	Personal	\$990.10	(\$39.60)	\$950.49
REG169023	JOFFREY'S COFFEE & TEA	LBV	MAGIC KINGDOM TTC STORE #3018	001180SEVEN SEAS DR	\$20,468	\$0	\$0	\$20,468	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG169247	FAY FINANCIAL GROUP INC	LBV		002060ROYAL OAK CT	\$394	\$0	\$0	\$394	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG173326	HILTON GRAND VACATIONS CO	LBV		001751HOTEL PLAZA BLVD	\$1,728	\$0	\$0	\$1,728	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG174027	ENCORPHILE ORLANDO LLC	LBV	DOWNTOWN DISNEY	001590BUENA VISTA DR	\$440,446	\$0	\$415,446	\$25,000	E	Orange	Personal	\$5,774.70	(\$230.99)	\$5,543.71
REG174029	LA DOLBE LLC	LBV	DISNEY SPRINGS	001590BUENA VISTA DR	\$516,917	\$0	\$491,917	\$25,000	E	Orange	Personal	\$6,837.65	(\$273.51)	\$6,564.14
REG174717	JOFFREY'S COFFEE & TEA	BAY	900 THEATER OF THE STARS STORE #3005	000900THEATER OF THE STARS	\$30,397	\$0	\$5,397	\$25,000	E	Orange	Personal	\$75.02	(\$3.00)	\$72.02
REG179136	PATINA ORLANDO LLC	BAY		001770AVENUE OF THE STARS	\$751,050	\$0	\$726,050	\$25,000	E	Orange	Personal	\$10,092.10	(\$403.68)	\$9,688.41
REG179604	BEST FRIENDS PET CARE	LBV		002510BONNET CREEK RD	\$88,213	\$0	\$63,213	\$25,000	E	Orange	Personal	\$878.66	(\$35.15)	\$843.51
REG180372	COMPASS GROUP U S A INC	LBV	WAREHOUSE	000074DOPEY DR	\$1,081,635	\$0	\$1,056,635	\$25,000	E	Orange	Personal	\$14,687.23	(\$587.49)	\$14,099.74
REG180452	JOFFREY'S COFFEE & TEA	BAY	STORE #3019	001300AVENUE OF THE STARS	\$41,598	\$0	\$16,598	\$25,000	E	Orange	Personal	\$230.71	(\$9.23)	\$221.48
REG185408	WYNDHAM VACATION OWNERSHIP	LBV		002000HOTEL PLAZA BLVD	\$1,944	\$0	\$0	\$1,944	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG188072	CALIC GROUP INC	LBV		002700BONNET CREEK RD	\$24,950	\$0	\$0	\$24,950	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG189305	EYE CATCHERS OF KISSIMMEE	LBV	DTD-PI	0	\$9,282	\$0	\$0	\$9,282	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG189369	L & M DTD LLC	LBV	DTD-WS	001501BUENA VISTA DR	\$1,166,846	\$0	\$1,141,846	\$25,000	E	Orange	Personal	\$15,871.66	(\$634.87)	\$15,236.79
REG189522	COLORVISION INTERNATIONAL INC	BAY		001200EPCOT RESORTS BLVD	\$1,366	\$0	\$0	\$1,366	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG189793	CENTURY A G P M LLC	BAY		001950MAGNOLIA PALM DR	\$372,495	\$0	\$347,495	\$25,000	E	Orange	Personal	\$4,830.18	(\$193.21)	\$4,636.97
REG190242	JOFFREY'S COFFEE & TEA	LBV	STORE #1108	001850HOTEL PLAZA BLVD	\$11,304	\$0	\$0	\$11,304	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG190328	ORANGE LAKE COUNTRY CLUB INC	LBV		001805HOTEL PLAZA BLVD	\$818	\$0	\$0	\$818	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG190572	CENTURY A G P M LLC	LBV		002200CLUB LAKE DR	\$241,796	\$0	\$216,796	\$25,000	E	Orange	Personal	\$3,013.46	(\$120.54)	\$2,892.93
REG193731	FEDEX OFFICE & PRINT SERVICES INC	LBV	STORE #5633	001751HOTEL PLAZA BLVD	\$33,139	\$0	\$8,139	\$25,000	E	Orange	Personal	\$113.13	(\$4.53)	\$108.61
REG195024	JOFFREY'S COFFEE & TEA	BAY	PIXAR COFFEE KIOSK HOLLYWOOD STUDIOS STORE #3004	000573BACKSTAGE LN	\$24,765	\$0	\$0	\$24,765	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG198356	UNITED WORLD SOCCER DOWNTOWN INC	LBV		001502BUENA VISTA DR	\$23,005	\$0	\$0	\$23,005	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG198960	SUNBELT RENTALS INC	LBV	STORE #777 & 702	003650BONNETT CREEK RD	\$19,661,847	\$0	\$19,636,847	\$25,000	E	Orange	Personal	\$272,952.17	(\$10,918.09)	\$262,034.09
REG199651	F S ORLANDO GOLF LLC	BAY		003451GOLF VIEW DR	\$315,172	\$0	\$290,172	\$25,000	E	Orange	Personal	\$4,033.39	(\$161.34)	\$3,872.06
REG199862	LUXOTTICA OF AMERICA INC	LBV	STORE #6000	004859CARIBBEAN WAY	\$137,617	\$0	\$112,617	\$25,000	E	Orange	Personal	\$1,565.38	(\$62.62)	\$1,502.76
REG199866	LUXOTTICA OF AMERICA INC	LBV	STORE #5717	001110BUENA VISTA DR	\$45,426	\$0	\$20,426	\$25,000	E	Orange	Personal	\$283.92	(\$11.36)	\$272.56
REG199928	WETZEL'S PRETZELS LLC	LBV		001486BUENA VISTA DR	\$59,296	\$0	\$34,296	\$25,000	E	Orange	Personal	\$476.71	(\$19.07)	\$457.65
REG202729	LAKEVIEW CONSTRUCTION OF WISCONSIN INC	LBV		001668LAKE BUENA VISTA DR	\$55	\$0	\$0	\$55	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG202730	MIDWAY ENTERPRISES INC	LBV		001900BUENA VISTA DR	\$2,250	\$0	\$0	\$2,250	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG202733	VIVOLI GELATERIA	LBV		001638BUENA VISTA DR	\$516,803	\$0	\$491,803	\$25,000	E	Orange	Personal	\$6,836.06	(\$273.44)	\$6,562.62
REG202784	JOFFREY'S COFFEE & TEA	LBV	STORE #1115 DISNEY/TEA TRADERS	001638BUENA VISTA DR	\$95,750	\$0	\$70,750	\$25,000	E	Orange	Personal	\$983.43	(\$39.34)	\$944.09
REG202912	MORIMOTO ASIA	LBV		001600BUENA VISTA DR	\$2,482,005	\$0	\$2,457,005	\$25,000	E	Orange	Personal	\$34,152.37	(\$1,366.09)	\$32,786.27
REG202913	S D SPORTS LLC	LBV	KIOSK	001660BUENA VISTA DR	\$1,441	\$0	\$0	\$1,441	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG202914	LUXOTTICA OF AMERICA INC	BAY	STORE #5719	001524BUENA VISTA DR	\$58,294	\$0	\$33,294	\$25,000	E	Orange	Personal	\$462.79	(\$18.51)	\$444.28
REG202915	ART OF SHAVING FL LLC	LBV		001600BUENA VISTA DR	\$100,302	\$0	\$75,302	\$25,000	E	Orange	Personal	\$1,046.70	(\$41.87)	\$1,004.83
REG203417	SCOOTERBUG INC	LBV	WAREHOUSE	002700BONNETT CREEK RD	\$48,504	\$0	\$23,504	\$25,000	E	Orange	Personal	\$326.71	(\$13.07)	\$313.64
REG203420	ENCORE GROUP U S A LLC	BAY	LOC #1280	010100DREAM TREE BLVD	\$44,165	\$0	\$19,165	\$25,000	E	Orange	Personal	\$266.39	(\$10.66)	\$255.74
REG203592	DECKER'S RETAIL LLC	LBV		001600BUENA VISTA DR	\$47,984	\$0	\$22,984	\$25,000	E	Orange	Personal	\$319.48	(\$12.78)	\$306.70
REG203689	SUPERIOR CONSTRUCTION COMPANY SOUTHEAST LLC	BAY		001199BUENA VISTA DR	\$447,836	\$0	\$422,836	\$25,000	E	Orange	Personal	\$5,877.42	(\$235.10)	\$5,642.32
REG203810	B P LAKE BUENA VISTA LLC	LBV		001508BUENA VISTA DR	\$391,228	\$0	\$366,228	\$25,000	E	Orange	Personal	\$5,090.57	(\$203.62)	\$4,886.95
REG203889	M C DEAN INC	BAY		001365AVENUE OF THE STARS	\$187,978	\$0	\$162,978	\$25,000	E	Orange	Personal	\$2,265.39	(\$90.62)	\$2,174.78
REG204171	ALPARGATAS U S A INC	LBV		001650BUENA VISTA DR	\$464,829	\$0	\$439,829	\$25,000	E	Orange	Personal	\$6,113.62	(\$244.54)	\$5,869.08
REG204544	CHAPEL HATS	LBV		001578BUENA VISTA DR	\$24,729	\$0	\$0	\$24,729	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG204651	B10 COLLABORATION LLC	LBV		001602BUENA VISTA DR	\$549,551	\$0	\$524,551	\$25,000	E	Orange	Personal	\$7,291.26	(\$291.65)	\$6,999.61
REG204691	EVERYTHING BUT WATER	LBV		001615BUENA VISTA DR	\$413,569	\$0	\$388,569	\$25,000	E	Orange	Personal	\$5,401.11	(\$216.04)	\$5,185.06
REG204895	FRANCESCA'S OPERATIONS INC	LBV		001668BUENA VISTA DR	\$276,240	\$0	\$251,240	\$25,000	E	Orange	Personal	\$3,492.24	(\$139.69)	\$3,352.55
REG204909	FRONTERA COCINA	LBV		001604BUENA VISTA DR	\$612,437	\$0	\$587,437	\$25,000	E	Orange	Personal	\$8,165.37	(\$326.61)	\$7,838.76
REG205207	PANDORA VENTURES LLC	LBV		001676BUENA VISTA DR	\$167,548	\$0	\$142,548	\$25,000	E	Orange	Personal	\$1,981.42	(\$79.26)	\$1,902.16
REG205214	DI WATCH & DESIGN OF FLORIDA LTD	LBV		001530BUENA VISTA DR	\$126,000	\$0	\$101,000	\$25,000	E	Orange	Personal	\$1,403.90	(\$56.16)	\$1,347.74
REG205252	CLUBE MELISSA ORLANDO SPRINGS	LBV		001668BUENA VISTA DR	\$46,349	\$0	\$21,349	\$25,000	E	Orange	Personal	\$296.75	(\$11.87)	\$284.88
REG205257	L OCCITANE EN PROVENCE	LBV		001668BUENA VISTA DR	\$252,861	\$0	\$227,861	\$25,000	E	Orange	Personal	\$3,167.27	(\$126.69)	\$3,040.58
REG205258	NA HOKU	LBV		001676BUENA VISTA DR	\$174,483	\$0	\$149,483	\$25,000	E	Orange	Personal	\$2,077.81	(\$83.11)	\$1,994.70
REG205280	112619 DELAWARE ACQUIRECO INC	LBV		001676BUENA VISTA DR	\$162,909	\$0	\$137,909	\$25,000	E	Orange	Personal	\$1,916.94	(\$76.68)	\$1,840.26
REG205295	LACOSTE	LBV		001530BUENA VISTA DR	\$208,237	\$0	\$183,237	\$25,000	E	Orange	Personal	\$2,546.99	(\$101.88)	\$2,445.11
REG205418	LEVI'S ONLY STORES INC	LBV	STORE #122	001536BUENA VISTA DR	\$280,890	\$0	\$255,890	\$25,000	E	Orange	Personal	\$3,556.87	(\$142.27)	\$3,414.60
REG205432	LILLY PULITZER	LBV		001516BUENA VISTA DR	\$153,102	\$0	\$128,102	\$25,000	E	Orange	Personal	\$1,780.62	(\$71.22)	\$1,709.39
REG205557	SAVANNAH BEE COMPANY RETAIL LLC	LBV		001670BUENA VISTA DR	\$9,570	\$0	\$0	\$9,570	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG205569	SEPHORA	LBV		001530BUENA VISTA DR	\$750,947	\$0	\$725,947	\$25,000	E	Orange	Personal	\$10,090.66	(\$403.63)	\$9,687.04
REG205584	DECKERS RETAIL LLC	LBV		001520BUENA VISTA DR	\$231,664	\$0	\$206,664	\$25,000	E	Orange	Personal	\$2,872.63	(\$114.91)	\$2,757.72
REG205591	UNDER ARMOUR RETAIL INC	LBV		001668BUENA VISTA DR	\$781,933	\$0	\$756,933	\$25,000	E	Orange	Personal	\$10,521.37	(\$420.85)	\$10,100.51
REG205592	SHORE	LBV		001530BUENA VISTA DR	\$251,000	\$0	\$226,000	\$25,000	E	Orange	Personal	\$3,141.40	(\$125.66)	\$3,015.74
REG205604	UNIQLO FLORIDA LLC	LBV		001674BUENA VISTA DR	\$2,597,878	\$0	\$2,572,878	\$25,000	E	Orange	Personal	\$35,763.00	(\$1,430.52)	\$34,332.48
REG205625	A R S REI U S A CORP	LBV		001668BUENA VISTA DR	\$28									

BUDY CREEK IMPROVEMENT DISTRICT TAX ROLL JANUARY 1, 2022														
Roll Id	Owner Name	CITY COI	Description	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou	County	Type	Taxes Invoiced	Discount	Budgeted Collections
REG205703	HUSH PUPPIES RETAIL INC	LBV		001520BUENA VISTA DR	\$123,737	\$0	\$98,737	\$25,000	E	Orange	Personal	\$1,372.44	(\$54.90)	\$1,317.55
REG205718	TOMMY BAHAMA	LBV		001520BUENA VISTA DR	\$242,327	\$0	\$217,327	\$25,000	E	Orange	Personal	\$3,020.85	(\$120.83)	\$2,900.01
REG205728	MITSUKOSHI U S A INC	LBV		001530BUENA VISTA DR	\$71,330	\$0	\$46,330	\$25,000	E	Orange	Personal	\$643.99	(\$25.76)	\$618.23
REG205753	ALEX & ANI LLC	LBV		001668BUENA VISTA DR	\$108,796	\$0	\$83,796	\$25,000	E	Orange	Personal	\$1,164.76	(\$46.59)	\$1,118.17
REG205766	ZARA	LBV		001494BUENA VISTA DR	\$1,199,908	\$0	\$1,174,908	\$25,000	E	Orange	Personal	\$16,331.22	(\$653.25)	\$15,677.97
REG205921	COLUMBIA BRANDS U S A LLC	LBV		001520BUENA VISTA DR	\$281,102	\$0	\$256,102	\$25,000	E	Orange	Personal	\$3,559.82	(\$142.39)	\$3,417.43
REG205960	FEDEX OFFICE & PRINT SERVICES INC	LBV		001900BUENA VISTA DR	\$26,468	\$0	\$1,468	\$25,000	E	Orange	Personal	\$20.41	(\$0.82)	\$19.59
REG205986	GENESCO INC	LBV	DISNEY SPRINGS	001520BUENA VISTA DR	\$67,374	\$0	\$42,374	\$25,000	E	Orange	Personal	\$589.00	(\$23.56)	\$565.44
REG206005	MAC COSMETICS INC	LBV		001530BUENA VISTA DR	\$169,742	\$0	\$144,742	\$25,000	E	Orange	Personal	\$2,011.91	(\$80.48)	\$1,931.44
REG206108	AMERICAN THREADS ORLANDO LLC	LBV		001520BUENA VISTA DR	\$37,245	\$0	\$12,245	\$25,000	E	Orange	Personal	\$170.21	(\$6.81)	\$163.40
REG206576	COCA COLA COMPANY	LBV	FL ORLANDO DISNEY WORLD OF COKE	001512BUENA VISTA DR	\$1,760,425	\$0	\$1,735,425	\$25,000	E	Orange	Personal	\$24,122.41	(\$964.90)	\$23,157.51
REG206578	JOHNNY WAS LLC	LBV		001520BUENA VISTA DR	\$44,601	\$0	\$19,601	\$25,000	E	Orange	Personal	\$272.45	(\$10.90)	\$261.56
REG206582	SUGARBOO DESIGNS INC	LBV		001520BUENA VISTA DR	\$101,000	\$0	\$76,000	\$25,000	E	Orange	Personal	\$1,056.40	(\$42.26)	\$1,014.14
REG206597	SUPERDRY RETAIL LLC	LBV		001530BUENA VISTA DR	\$277,611	\$0	\$252,611	\$25,000	E	Orange	Personal	\$3,511.29	(\$140.45)	\$3,370.84
REG206786	B H ACQUISITION COMPANY LLC	LBV		001620BUENA VISTA DR	\$1,514,123	\$0	\$1,489,123	\$25,000	E	Orange	Personal	\$20,698.81	(\$827.95)	\$19,870.86
REG206787	ERIN MCKENNA'S BAKERY NYC	LBV		001642BUENA VISTA DR	\$82,750	\$0	\$57,750	\$25,000	E	Orange	Personal	\$802.73	(\$32.11)	\$770.62
REG206788	FREE PEOPLE	LBV		001520BUENA VISTA DR	\$179,622	\$0	\$154,622	\$25,000	E	Orange	Personal	\$2,149.25	(\$85.97)	\$2,063.28
REG206794	S T K ORLANDO	LBV		001580BUENA VISTA DR	\$1,177,287	\$0	\$1,152,287	\$25,000	E	Orange	Personal	\$16,016.79	(\$640.67)	\$15,376.12
REG206795	SPICE & TEA EXCHANGE	LBV		001780BUENA VISTA DR	\$10,100	\$0	\$0	\$10,100	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG206876	ANTHROPOLOGIE	LBV		001668BUENA VISTA DR	\$222,496	\$0	\$197,496	\$25,000	E	Orange	Personal	\$2,745.19	(\$109.81)	\$2,635.39
REG207096	VOLCOM RETAIL LLC	LBV		001536BUENA VISTA DR	\$137,573	\$0	\$112,573	\$25,000	E	Orange	Personal	\$1,564.76	(\$62.59)	\$1,502.17
REG207206	BEST LOCKERS LLC	LBV	TYPHOON LAGOON	001145BUENA VISTA DR	\$317,531	\$0	\$292,531	\$25,000	E	Orange	Personal	\$4,066.18	(\$162.65)	\$3,903.53
REG207209	BEST LOCKERS LLC	BAY	BLIZZARD BEACH RESORT	001534BLIZZARD BEACH DR	\$318,781	\$0	\$293,781	\$25,000	E	Orange	Personal	\$4,083.56	(\$163.34)	\$3,920.21
REG207376	GERMAINE C & ANDREW B CALVETTI	BAY		004600WORLD DR	\$4,640	\$0	\$0	\$4,640	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG207539	KATE SPADE	LBV	STORE #3035	001520BUENA VISTA DR	\$283,268	\$0	\$258,268	\$25,000	E	Orange	Personal	\$3,589.93	(\$143.60)	\$3,446.33
REG207766	GENERAL MOTORS LLC	BAY	GM TEST TRACK	001440AVENUE OF THE STARS	\$896,541	\$0	\$871,541	\$25,000	E	Orange	Personal	\$12,114.42	(\$484.58)	\$11,629.84
REG208244	GENUINE PARTS CO	BAY	LOCATION #105289	005275CENTER WAY	\$28,565	\$0	\$3,565	\$25,000	E	Orange	Personal	\$49.55	(\$1.98)	\$47.57
REG208266	GENUINE PARTS CO	BAY	LOCATION #105287	002451RECYCLE WAY	\$120,635	\$0	\$95,635	\$25,000	E	Orange	Personal	\$1,329.33	(\$53.17)	\$1,276.15
REG208377	FRANKLIN THEATER DESIGNS INC	BAY		001365AVENUE OF THE STARS	\$170	\$0	\$0	\$170	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG209263	COACH	LBV	STORE #1435	001530BUENA VISTA DR	\$282,954	\$0	\$257,954	\$25,000	E	Orange	Personal	\$3,585.56	(\$143.42)	\$3,442.14
REG209572	LUXOTTICA OF AMERICA INC	LBV	STORE #5209	001600BUENA VISTA DR	\$9,781	\$0	\$0	\$9,781	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG210465	COLORVISION INTERNATIONAL INC	BAY	DISNEY'S HOLLYWOOD STUDIOS	000351STUDIO DR	\$880	\$0	\$0	\$880	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG210647	BE POLITE LLC	LBV		001536BUENA VISTA DR	\$665,808	\$0	\$640,808	\$25,000	E	Orange	Personal	\$8,907.23	(\$356.29)	\$8,550.94
REG210722	JOFFREY'S COFFEE & TEA	BAY	STORE #3020 MAGIC KINGDOM	001180SEVEN SEAS DR	\$33,220	\$0	\$8,220	\$25,000	E	Orange	Personal	\$114.26	(\$4.57)	\$109.69
REG210776	MARIA & ENZO'S RISTORANTE	LBV		001570BUENA VISTA DR	\$1,175,255	\$0	\$1,150,255	\$25,000	E	Orange	Personal	\$15,988.54	(\$639.54)	\$15,349.00
REG210777	EDISON, THE	LBV		001570BUENA VISTA DR	\$929,864	\$0	\$904,864	\$25,000	E	Orange	Personal	\$12,577.61	(\$503.10)	\$12,074.51
REG210778	ENZO'S HIDEAWAY & TUNNEL BAR	LBV		001570BUENA VISTA DR	\$553,874	\$0	\$528,874	\$25,000	E	Orange	Personal	\$7,351.35	(\$294.05)	\$7,057.29
REG210834	DOLBY LABORATORIES INC	LBV		001500BUENA VISTA DR	\$342,943	\$0	\$317,943	\$25,000	E	Orange	Personal	\$4,419.41	(\$176.78)	\$4,242.63
REG211506	RINSE BATH & BODY CO	LBV		001670BUENA VISTA DR	\$20,300	\$0	\$0	\$20,300	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG212543	SHOES FOR CREWS LLC	BAY		005570CENTER DR	\$1,118	\$0	\$0	\$1,118	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG213384	LEVEL 5 RETAIL CONSTRUCTION INC	LBV		000000ONSITE DISNEY SPRING	\$801	\$0	\$0	\$801	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG214693	TOWNE PARK LTD	LBV		001900BUENA VISTA DR	\$518,569	\$0	\$493,569	\$25,000	E	Orange	Personal	\$6,860.61	(\$274.42)	\$6,586.18
REG214968	WINE BAR GEORGE	LBV		001610BUENA VISTA DR	\$1,049,376	\$0	\$1,024,376	\$25,000	E	Orange	Personal	\$14,238.83	(\$569.55)	\$13,669.27
REG214978	D S RESTAURANT ASSOCIATES LLC	LBV		001514BUENA VISTA DR	\$1,017,305	\$0	\$992,305	\$25,000	E	Orange	Personal	\$13,793.04	(\$551.72)	\$13,241.32
REG215034	ENCORE GROUP U S A LLC	LBV		002305HOTEL PLAZA BLVD	\$695	\$0	\$0	\$695	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG215057	BEST LOCKERS LLC	BAY	EPCOT CENTER	000200EPCOT CENTER DR	\$97,956	\$0	\$72,956	\$25,000	E	Orange	Personal	\$1,014.09	(\$40.56)	\$973.52
REG215060	BEST LOCKERS LLC	BAY	DISNEY'S MAGIC KINGDOM	001180SEVEN SEAS DR	\$72,097	\$0	\$47,097	\$25,000	E	Orange	Personal	\$654.65	(\$26.19)	\$628.46
REG215061	BEST LOCKERS LLC	BAY		002901OSCEOLA PKWY	\$66,597	\$0	\$41,597	\$25,000	E	Orange	Personal	\$578.20	(\$23.13)	\$555.07
REG215062	BEST LOCKERS LLC	BAY		000351STUDIO DR	\$63,519	\$0	\$38,519	\$25,000	E	Orange	Personal	\$535.41	(\$21.42)	\$514.00
REG215136	CHICKEN GUY	LBV		001506BUENA VISTA DR	\$250,500	\$0	\$225,500	\$25,000	E	Orange	Personal	\$3,134.45	(\$125.38)	\$3,009.07
REG215243	BAGGAGE AIRLINE GUEST SERVICES INC	BAY		001950MAGNOLIA PALM DR	\$417	\$0	\$0	\$417	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG215249	BAGGAGE AIRLINE GUEST SERVICES INC	LBV		001486BUENA VISTA DR	\$3,675	\$0	\$0	\$3,675	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG215334	WATSON CIVIL CONSTRUCTION INC	LBV		001486BUENA VISTA DR	\$1,349,946	\$0	\$1,324,946	\$25,000	E	Orange	Personal	\$18,416.75	(\$736.67)	\$17,680.08
REG215374	LEVY WORLD LP	LBV		001478BUENA VISTA DR	\$5,072	\$0	\$0	\$5,072	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG215431	ATOS I T OUTSOURCING SERVICES LLC	BAY		0	\$693,254	\$0	\$668,254	\$25,000	E	Orange	Personal	\$9,288.73	(\$371.55)	\$8,917.18
REG215858	JALEO & PEPE BY JOSE ANDRES	LBV		001482BUENA VISTA DR	\$2,551,802	\$0	\$2,526,802	\$25,000	E	Orange	Personal	\$35,122.55	(\$1,404.90)	\$33,717.65
REG216381	CENTER FOR LIVING WELL	BAY		000960BACKSTAGE LN	\$100	\$0	\$0	\$100	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG216872	RON JON ORLANDO LLC	LBV		001530BUENA VISTA DR	\$454,252	\$0	\$429,252	\$25,000	E	Orange	Personal	\$5,966.60	(\$238.66)	\$5,727.94
REG218275	P C L CONSTRUCTION SERVICES INC	BAY		000201STUDIO DR	\$12,721	\$0	\$0	\$12,721	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG218580	CHARLOTTE TILBURY AT SEPHORA	LBV		001530BUENA VISTA DR	\$6,162	\$0	\$0	\$6,162	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG218676	JOFFREY'S COFFEE & TEA	BAY	STORE #1109 & #1111 CORPORATE OFFICE	001365AVENUE OF THE STARS	\$33,958	\$0	\$8,958	\$25,000	E	Orange	Personal	\$124.52	(\$4.98)	\$119.54
REG218677	JOFFREY'S COFFEE & TEA	BAY	STORE #3009	001045SEA BREEZE DR	\$49,714	\$0	\$24,714	\$25,000	E	Orange	Personal	\$343.52	(\$13.74)	\$329.78
REG218719	BAGGAGE AIRLINES GUEST SERVICES INC	LBV		001850HOTEL PLAZA BLVD	\$2,690	\$0	\$0	\$2,690	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG219855	H N T B CORP	BAY		001199BUENA VISTA DR	\$2,960	\$0	\$0	\$2,960	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG219860	COASTAL STEEL GROUP INC	BAY	CONSTRION SITE @ DISNEY	0	\$187,528	\$0	\$162,528	\$25,000	E	Orange	Personal	\$2,259.14	(\$90.37)	\$2,168.77
REG220011	FIT TWO RUN	LBV		001520BUENA VISTA DR	\$50,500	\$0	\$25,500	\$25,000	E	Orange	Personal	\$354.45	(\$14.18)	\$340.27
REG220832	MADDOX ELECTRIC COMPANY INC	LBV	DOPEY DR LOT 7/FIELD OFFICE	001555DOPEY DR	\$43,812	\$0	\$18,812	\$25,000	E	Orange	Personal	\$261.49	(\$10.46)	\$251.03
REG221392	LULULEMON	LBV	STORE #11922	001668BUENA VISTA DR	\$277,122	\$0	\$252,122	\$25,000	E	Orange	Personal	\$3,504.50	(\$140.18)	\$3,364.32
REG221402	M & M'S WORLD CANDIES	LBV		001494BUENA VISTA DR	\$2,603,651	\$0	\$2,578,651	\$25,000	E	Orange	Personal	\$35,843.25	(\$1,433.73)	\$34,409.52
REG221539	WILLIAMS LEA INC	BAY	GOODWIN PROCTOR @ WDW	0	\$640	\$0	\$0	\$640	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG221553	NA HOKU INC	LBV	KIOSK	001742BUENA VISTA DR	\$2,359	\$0	\$0	\$2,359	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG221740	ELEVENTH HOUR BUSINESS SOLUTIONS LLC	BAY	INSIDE SWAN RESERVE HOTEL	001255EPCOT RESORTS BLVD	\$3,638	\$0	\$0	\$3,638	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG221919	B & G DTD LLC	LBV		001504BUENA VISTA DR	\$535,533	\$0	\$510,533	\$25,000	E	Orange	Personal	\$7,096.41	(\$283.86)	\$6,812.55
REG222546	WAL GREENS	BAY	STORE #15023	013316HARTZOG RD	\$501,618	\$0	\$476,618	\$25,000	E	Orange	Personal	\$6,624.99	(\$265.00)	\$6,359.99
REG222621	C V S PHARMACY	BAY	STORE #1											

Roll Id	Owner Name	CITY	COI	Description	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou	County	Type	Taxes Invoiced	Discount	Budgeted Collections
REG222639	PATINA ORLANDO LLC	BAY			001382AVENUE OF THE STARS	\$613,705	\$0	\$588,705	\$25,000	E	Orange	Personal	\$8,183.00	(\$327.32)	\$7,855.68
REG222650	JO MALONE INC	LBV			001530BUENA VISTA DR	\$183,876	\$0	\$158,876	\$25,000	E	Orange	Personal	\$2,208.38	(\$88.34)	\$2,120.04
REG222721	TARGET CORP	BAY		STORE #3378	000204RUBY RED PL	\$1,770,303	\$0	\$1,745,303	\$25,000	E	Orange	Personal	\$24,259.71	(\$970.39)	\$23,289.32
REG223576	FIVE BELOW	BAY		STORE# 6128	000102RUBY RED PL	\$214,575	\$0	\$189,575	\$25,000	E	Orange	Personal	\$2,635.09	(\$105.40)	\$2,529.69
REG223586	GIDEONS ONE EIGHT NINE EIGHT LLC	LBV			001600BUENA VISTA DR	\$224,043	\$0	\$199,043	\$25,000	E	Orange	Personal	\$2,766.70	(\$110.67)	\$2,656.03
REG223826	E M C CORP	BAY			005601CENTER DR	\$44,323	\$0	\$19,323	\$25,000	E	Orange	Personal	\$268.59	(\$10.74)	\$257.85
REG224037	HOAR CONSTRUCTION LLC	BAY			002551WESTERN WAY	\$5,138	\$0	\$0	\$5,138	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG224094	KYNDRYL INC	LBV			001512BUENA VISTA DR	\$715	\$0	\$0	\$715	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG224104	BAGGAGE AIRLINE GUEST SERVICES INC	BAY			001850ANIMATION WAY	\$1,453	\$0	\$0	\$1,453	E	Orange	Personal	\$0.00	\$0.00	\$0.00
REG224105	ENCORE GROUP U S A LLC	BAY			001255EPCOT RESORTS BLVD	\$6,608	\$0	\$0	\$6,608	E	Orange	Personal	\$0.00	\$0.00	\$0.00
UTL000042	FLORIDA GAS TRANSMISSION COMPANY LLC	BAY		REEDY CREEK/BAY LAKE/LAKE BUENA VISTA	0	\$306,479	\$0	\$306,316	\$163	E	Orange	Personal	\$4,257.79	(\$170.31)	\$4,087.48
UTL000106	A T & T FLORIDA	LBV		CITY OF LAKE BUENA VISTA	0	\$1,724,331	\$0	\$1,723,921	\$410	E	Orange	Personal	\$23,962.50	(\$958.50)	\$23,004.00
UTL000156	EMBARQ FLORIDA INC	LBV		ORANGE COUNTY LBV-70	0	\$268,191	\$0	\$267,431	\$760	E	Orange	Personal	\$3,717.29	(\$148.69)	\$3,568.60
UTL000415	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	LBV		SITE #132076 BEST WESTERN RESORT	002200HOTEL PLAZA BLVD	\$215,430	\$0	\$215,297	\$133	E	Orange	Personal	\$2,992.63	(\$119.71)	\$2,872.92
UTL000437	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	ORG		VZW 130176	002697BEAR ISLAND RD	\$183,608	\$0	\$183,495	\$113	E	Orange	Personal	\$2,550.58	(\$102.02)	\$2,448.56
UTL000850	FLORIDA MOBILE TELECOM INC	LBV		(RELAY STATION ON TOWER)	001900BUENA VISTA DR	\$922	\$0	\$0	\$922	E	Orange	Personal	\$0.00	\$0.00	\$0.00
UTL001842	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			LOCATION 1900225205 CODE 130362	\$171,217	\$0	\$171,112	\$105	E	Orange	Personal	\$2,378.46	(\$95.14)	\$2,283.32
UTL002033	CROWN COMMUNICATION INC	BAY			BUSINESS UNIT #804990	\$45,582	\$0	\$35,598	\$9,984	E	Orange	Personal	\$494.81	(\$19.79)	\$475.02
UTL002044	SPRINT DBA T-MOBILE	BAY			OR61XC020 OR96XC006 OR98XC0 16-22	\$4,623	\$0	\$4,613	\$10	E	Orange	Personal	\$64.12	(\$2.56)	\$61.56
UTL002229	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			001000BUENA VISTA DR	\$199,715	\$0	\$199,592	\$123	E	Orange	Personal	\$2,774.33	(\$110.97)	\$2,663.36
UTL002232	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			SITUS 130372	\$172,990	\$0	\$172,884	\$106	E	Orange	Personal	\$2,403.09	(\$96.12)	\$2,306.96
UTL002250	SMART CITY SOLUTIONS II LLC	LBV			VARIOUS WITHIN REEDY CREEK	\$420,516	\$0	\$419,430	\$1,086	E	Orange	Personal	\$5,830.08	(\$233.20)	\$5,596.87
UTL002317	CROWN COMMUNICATION INC	ORG			BUSINESS UNIT 804988	\$57,141	\$0	\$44,626	\$12,515	E	Orange	Personal	\$620.30	(\$24.81)	\$595.49
UTL002653	AMERICAN MESSAGING SERVICES LLC	LBV			BUENA VISTA	\$314	\$0	\$0	\$314	E	Orange	Personal	\$0.00	\$0.00	\$0.00
UTL002685	M C I METRO ACCESS TRANSMISSION SERVICES LLC	BAY			EQUIPMENT IN BAY LAKE	\$4,645	\$0	\$4,641	\$4	E	Orange	Personal	\$64.51	(\$2.58)	\$61.93
UTL002891	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	LBV			SITE #187906	\$8,034	\$0	\$8,029	\$5	E	Orange	Personal	\$111.60	(\$4.46)	\$107.14
UTL002907	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			VZW-130391 @ TOWER OF TERROR	\$174,643	\$0	\$174,535	\$108	E	Orange	Personal	\$2,426.04	(\$97.04)	\$2,329.00
UTL002996	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			LOCATION VZW-189999	\$229,362	\$0	\$229,221	\$141	E	Orange	Personal	\$3,186.17	(\$127.45)	\$3,058.73
UTL002997	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	LBV			LOCATION VZW-190959	\$45,323	\$0	\$45,295	\$28	E	Orange	Personal	\$629.60	(\$25.18)	\$604.42
UTL002999	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	LBV			LOCATION VZW-190000	\$79,753	\$0	\$79,704	\$49	E	Orange	Personal	\$1,107.89	(\$44.32)	\$1,063.57
UTL003000	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			LOCATION VZW-189997	\$45,049	\$0	\$45,021	\$28	E	Orange	Personal	\$625.79	(\$25.03)	\$600.76
UTL003001	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			LOCATION VZW-189994	\$95,186	\$0	\$95,127	\$59	E	Orange	Personal	\$1,322.27	(\$52.89)	\$1,269.37
UTL003002	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	LBV			LOCATION 189995	\$581,019	\$0	\$580,661	\$358	E	Orange	Personal	\$8,071.19	(\$322.85)	\$7,748.34
UTL003005	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			LOCATION 189992	\$224,940	\$0	\$224,802	\$138	E	Orange	Personal	\$3,124.75	(\$124.99)	\$2,999.76
UTL003018	CENTURYLINK COMMUNICATIONS LLC	LBV			LBV BAY 70 & ORG70	\$82,175	\$0	\$82,127	\$48	E	Orange	Personal	\$1,141.57	(\$45.66)	\$1,095.90
UTL003163	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			SITE: VZW-189993 @ ANIMAL KINGDOM	\$189,488	\$0	\$189,371	\$117	E	Orange	Personal	\$2,632.26	(\$105.29)	\$2,526.97
UTL003171	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			SITE: VZW-190037	\$212,301	\$0	\$212,170	\$131	E	Orange	Personal	\$2,949.16	(\$117.97)	\$2,831.20
UTL003448	CROWN CASTLE SOUTH LLC	BAY			000662SAVANNAH CIR	\$71,402	\$0	\$69,576	\$1,826	E	Orange	Personal	\$967.11	(\$38.68)	\$928.42
UTL003574	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			SITE #VZW-261319 EPCOT RESORT	\$499,172	\$0	\$498,865	\$307	E	Orange	Personal	\$6,934.22	(\$277.37)	\$6,656.85
UTL003578	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			SITE #VZW-271498	\$13,772	\$0	\$13,764	\$8	E	Orange	Personal	\$191.32	(\$7.65)	\$183.67
UTL003579	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			SITE #VZW-271499	\$11,805	\$0	\$11,798	\$7	E	Orange	Personal	\$163.99	(\$6.56)	\$157.43
UTL003581	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			SITE #VZW-271501	\$12,788	\$0	\$12,780	\$8	E	Orange	Personal	\$177.64	(\$7.11)	\$170.54
UTL003582	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	LBV			SITE #VZW-271502	\$6,890	\$0	\$6,886	\$4	E	Orange	Personal	\$95.72	(\$3.83)	\$91.89
UTL003585	TATA COMMUNICATIONS AMERICA INC	BAY			005601CENTER DR	\$244	\$0	\$0	\$244	E	Orange	Personal	\$0.00	\$0.00	\$0.00
UTL003628	M C I COMMUNICATIONS SERVICES INC	LBV			EQUIPMENT IN LAKE BUENA VISTA	\$1,769	\$0	\$1,764	\$5	E	Orange	Personal	\$24.52	(\$0.98)	\$23.54
UTL003648	CROWN CASTLE TOWERS 06-02 LLC	BAY			TBD-810974	\$49,313	\$0	\$41,154	\$8,159	E	Orange	Personal	\$572.04	(\$22.88)	\$549.16
UTL003652	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			SITE #VZW-160417	\$82,457	\$0	\$82,406	\$51	E	Orange	Personal	\$1,145.44	(\$45.82)	\$1,099.63
UTL003654	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			SITE #VZW-190001	\$81,413	\$0	\$81,363	\$50	E	Orange	Personal	\$1,130.95	(\$45.24)	\$1,085.71
UTL003656	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			SITE #VZW-277267	\$14,592	\$0	\$14,583	\$9	E	Orange	Personal	\$202.70	(\$8.11)	\$194.60
UTL003671	SPRINT DBA T-MOBILE	BAY			LOCATION #OR98XC033	\$4,881	\$0	\$4,870	\$11	E	Orange	Personal	\$67.69	(\$2.71)	\$64.99
UTL003745	CROWN CASTLE TOWERS 06-02 LLC	LBV			TBD-819279	\$20,681	\$0	\$17,259	\$3,422	E	Orange	Personal	\$239.90	(\$9.60)	\$230.30
UTL003768	DUKE ENERGY FLORIDA SOLAR SOLUTIONS LLC	BAY			SOLAR FARM AT WDW	\$6,471,639	\$0	\$6,446,639	\$25,000	E	Orange	Personal	\$89,608.28	(\$3,584.33)	\$86,023.95
UTL003826	SPRINT DBA T-MOBILE	BAY			LOCATION #OR96XC005 OR96XC007 OR96XC008	\$656,383	\$0	\$654,970	\$1,413	E	Orange	Personal	\$9,104.08	(\$364.16)	\$8,739.92
UTL003888	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			SITE 464665	\$7,881	\$0	\$7,876	\$5	E	Orange	Personal	\$109.48	(\$4.38)	\$105.10
UTL003956	FL SOLAR 5 LLC	ORG			SOLAR FARM AT WDW	\$55,092,716	\$44,073,373	\$10,994,343	\$25,000	E	Orange	Personal	\$152,821.37	(\$6,112.85)	\$146,708.51
UTL004014	CROWN CASTLE FIBER LLC	BAY		*	010501SEIDEL RD	\$18,867,382	\$0	\$18,855,857	\$11,525	E	Orange	Personal	\$262,096.41	(\$10,483.86)	\$251,612.56
UTL004093	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			LOCATION VZW-524561	\$6,827	\$0	\$6,823	\$4	E	Orange	Personal	\$94.84	(\$3.79)	\$91.05
UTL004094	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			LOCATION VZW-517150	\$17,578	\$0	\$17,567	\$11	E	Orange	Personal	\$244.18	(\$9.77)	\$234.41
UTL004246	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	LBV			SITE 426905	\$361	\$0	\$361	\$0	E	Orange	Personal	\$5.02	(\$0.20)	\$4.82
UTL004282	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			SITE 502585	\$4,572	\$0	\$4,569	\$3	E	Orange	Personal	\$63.51	(\$2.54)	\$60.97
UTL004284	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			SITE 517158	\$10,916	\$0	\$10,909	\$7	E	Orange	Personal	\$151.64	(\$6.07)	\$145.57
UTL004299	SPRINT DBA T-MOBILE	BAY			LOCATION #OR61XC021	\$21,090	\$0	\$21,045	\$45	E	Orange	Personal	\$292.53	(\$11.70)	\$280.82
UTL004473	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	LBV			SITE 639941	\$24,370	\$0	\$24,355	\$15	E	Orange	Personal	\$338.53	(\$13.54)	\$324.99
UTL004505	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			SITE 498748	\$4,408	\$0	\$4,405	\$3	E	Orange	Personal	\$61.23	(\$2.45)	\$58.78
UTL004506	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			SITE 498749	\$4,174	\$0	\$4,171	\$3	E	Orange	Personal	\$57.98	(\$2.32)	\$55.66
UTL004507	VERIZON WIRELESS PERSONAL COMMUNICATIONS LP	BAY			SITE 498751	\$4,174	\$0	\$4,171	\$3	E	Orange	Personal	\$57.98	(\$2.32)	\$55.66
UTL004535	DIRECTV LLC	LBV			0	\$256	\$0	\$252	\$4	E	Orange	Personal	\$3.50	(\$0.14)	\$3.36
UTL004587	ZAYO GROUP LLC	BAY			0	\$5,779	\$0	\$5,658	\$121	E	Orange	Personal	\$78.65	(\$3.15)	\$75.50
VND000102	BAILEY'S COFFEE SERVICE INC	BAY			COFFEE SERVICE/WDW & EPCOT	\$3,928	\$0	\$0	\$3,928	E	Orange	Personal	\$0.00	\$0.00	\$0.00
VND000178	COMPASS GROUP U S A INC	BAY			MACHINES ON LOC	\$286,448	\$0	\$284,255	\$2,193	E	Orange	Personal	\$3,951.14	(\$158.05)	\$3,793.10
VND000276	D S SERVICES OF AMERICA INC	BAY			EQUIPMENT ON LOCATION K-70	\$1,131	\$0	\$1,110	\$21	E	Orange	Personal	\$15.43	(\$0.62)	\$14.81
VND000280	D S SERVICES OF AMERICA INC	LBV			MACHINES ON LOCATION L-70	\$1,131	\$0	\$1,110	\$21	E	Orange	Personal	\$15.43	(\$0.62)	\$14.81
VND000377	COCA COLA CO	LBV			EQUIPMENT ON LOCATION L-70	\$340,329	\$0	\$339,209	\$1,120	E	Orange	Personal	\$4,715.01	(\$188.60)	\$4,526.40
VND00038															

EDDY CREEK IMPROVEMENT DISTRICT TAX ROLL JANUARY 1, 2022														
Roll Id	Owner Name	CITY COI	Description	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou	County	Type	Taxes Invoiced	Discount	Budgeted Collections
VND001902	ROYAL CUP INC	LBV	EQUIPMENT ON LOCATION L-70	0	\$47,013	\$0	\$44,814	\$2,199	E	Orange	Personal	\$622.91	(\$24.92)	\$598.00
VND001959	COMPASS GROUP U S A INC	LBV	MACHINES ON LOC	0	\$806,785	\$0	\$800,608	\$6,177	E	Orange	Personal	\$11,128.45	(\$445.14)	\$10,683.31
VND003429	D N P IMAGINGCOMM AMERICA CORP	BAY	*MACHINES ON LOC	0	\$123,482	\$0	\$105,112	\$18,370	E	Orange	Personal	\$1,461.06	(\$58.44)	\$1,402.61
VND003671	AMUSEMENT & VENDING SERVICES INC	LBV	MACHINES ON LOC	0	\$101,962	\$0	\$98,660	\$3,302	E	Orange	Personal	\$1,371.37	(\$54.85)	\$1,316.52
VND003949	PAYPHONE OPERATIONS INC	LBV	SMART PHONES ON LOC	0	\$884	\$0	\$0	\$884	E	Orange	Personal	\$0.00	\$0.00	\$0.00
VND003992	D N P IMAGINGCOMM AMERICA CORP	LBV	MACHINES ON LOC	0	\$6,568	\$0	\$5,591	\$977	E	Orange	Personal	\$77.71	(\$3.11)	\$74.61
VND004244	REDDY ICE	LBV	MACHINES ON LOCATION	0	\$6,200	\$0	\$5,967	\$233	E	Orange	Personal	\$82.94	(\$3.32)	\$79.62
VND004451	MY THREE SONS	BAY	MACHINES ON LOCATION	0	\$29,992	\$0	\$24,979	\$5,013	E	Orange	Personal	\$347.21	(\$13.89)	\$333.32
VND004568	AGENT ALLIANCE CORP	BAY	PAYPHONES ON LOCATION	0	\$618	\$0	\$0	\$618	E	Orange	Personal	\$0.00	\$0.00	\$0.00
VND004658	SEECOAST MANUFACTURING CO	LBV	COIN OPERATED VIEWERS *	0	\$1,122	\$0	\$0	\$1,122	E	Orange	Personal	\$0.00	\$0.00	\$0.00
VND004788	C T M GROUP INC	BAY	PENNY MACHINES ON LOCATION	0	\$165,743	\$0	\$158,219	\$7,524	E	Orange	Personal	\$2,199.24	(\$87.97)	\$2,111.27
VND004789	C T M GROUP INC	LBV	PENNY MACHINES ON LOCATION	0	\$16,045	\$0	\$15,317	\$728	E	Orange	Personal	\$212.91	(\$8.52)	\$204.39
VND004815	PREPANGO LLC	LBV	MACHINES ON LOCATION	0	\$330	\$0	\$295	\$35	E	Orange	Personal	\$4.10	(\$0.16)	\$3.94
VND004952	SCHWAN'S FOOD SERVICE INC	LBV	FREEZERS ON LOCATION *	0	\$618	\$0	\$0	\$618	E	Orange	Personal	\$0.00	\$0.00	\$0.00
VND004958	SCHWAN'S FOOD SERVICE INC	BAY	FREEZERS ON LOCATION	0	\$1,752	\$0	\$0	\$1,752	E	Orange	Personal	\$0.00	\$0.00	\$0.00
VND005098	ROYAL CUP INC	BAY	MACHINES ON LOC	0	\$9,962	\$0	\$9,496	\$466	E	Orange	Personal	\$131.99	(\$5.28)	\$126.71
VND005127	HILLMAN GROUP INC	BAY	MACHINES ON LOC	0	\$2,999	\$0	\$2,574	\$425	E	Orange	Personal	\$35.78	(\$1.43)	\$34.35
VND005129	ICEE CO	LBV	MACHINES ON LOC	0	\$9,829	\$0	\$9,475	\$354	E	Orange	Personal	\$131.70	(\$5.27)	\$126.43
VND005157	COCA COLA CO	BAY	EQ ON LOC	0	\$393,986	\$0	\$392,690	\$1,296	E	Orange	Personal	\$5,458.39	(\$218.34)	\$5,240.06
VND005236	VENDING STATION	BAY	MACHINES ON LOC	0	\$784	\$0	\$542	\$242	E	Orange	Personal	\$7.53	(\$0.30)	\$7.23
VND005302	SMUCKER FOODSERVICE INC	BAY	MACHINES ON LOC	0	\$7,380	\$0	\$6,824	\$556	E	Orange	Personal	\$94.85	(\$3.79)	\$91.06
VND005336	FONE CONNECTION OF TAMPA BAY INC	LBV	SMART PHONES ON LOC	0	\$534	\$0	\$0	\$534	E	Orange	Personal	\$0.00	\$0.00	\$0.00
VND005433	HILLMAN GROUP INC	LBV	MACHINES ON LOC	0	\$6,197	\$0	\$5,320	\$877	E	Orange	Personal	\$73.95	(\$2.96)	\$70.99
VND005517	J P MORGAN CHASE BANK NA	LBV	ATM @ TYPHOON LAGOON *	001195BUENA VISTA DR	\$1,974	\$0	\$1,444	\$530	E	Orange	Personal	\$20.07	(\$0.80)	\$19.27
VND005520	J P MORGAN CHASE BANK NA	LBV	ATM @ DISNEY PORT ORLEANS RIVERSIDE	001251DIXIE DR	\$613	\$0	\$448	\$165	E	Orange	Personal	\$6.23	(\$0.25)	\$5.98
VND005527	J P MORGAN CHASE BANK NA	LBV	ATM @ DOWNTOWN DISNEY MARKETPLACE	001780BUENA VISTA DR	\$51,457	\$0	\$37,645	\$13,812	E	Orange	Personal	\$523.27	(\$20.93)	\$502.33
VND005836	A T M FLA INC	LBV	ATM @ BUENA VISTA PALACE	001900BUENA VISTA DR	\$695	\$0	\$158	\$537	E	Orange	Personal	\$2.20	(\$0.09)	\$2.11
VND005883	A T M FLA INC	BAY	ATM @ W D W	001500EPCOT RESORTS BLVD	\$1,972	\$0	\$448	\$1,524	E	Orange	Personal	\$6.23	(\$0.25)	\$5.98
VND006005	TICKETMASTER LLC	LBV	EQ ON LOC	0	\$1,464	\$0	\$1,094	\$370	E	Orange	Personal	\$15.21	(\$0.61)	\$14.60
VND006091	LUIS A MIELES	LBV	MACHINES ON LOC	0	\$825	\$0	\$0	\$825	E	Orange	Personal	\$0.00	\$0.00	\$0.00
VND006276	J P MORGAN CHASE BANK NA	BAY	ATM (ROUTERS)	005601CENTER DR	\$248	\$0	\$181	\$67	E	Orange	Personal	\$2.52	(\$0.10)	\$2.42
VND006390	DIPPIN DOTS LLC	LBV	MACHINES ON LOC	0	\$1,851	\$0	\$1,453	\$398	E	Orange	Personal	\$20.20	(\$0.81)	\$19.39
VND006402	ARAMARK REFRESHMENTS	LBV	EQ ON LOC	0	\$100	\$0	\$94	\$6	E	Orange	Personal	\$1.31	(\$0.05)	\$1.25
VND006417	FARMER BROS CO	LBV	EQ ON LOC	0	\$705	\$0	\$196	\$509	E	Orange	Personal	\$2.72	(\$0.11)	\$2.62
VND006780	CASH TO GO INC	LBV	ATM AT LOC	001905HOTEL PLAZA BLVD	\$600	\$0	\$30	\$570	E	Orange	Personal	\$0.42	(\$0.02)	\$0.40
VND006796	J P MORGAN CHASE BANK NA	LBV	ATM @ MGM STUDIOS MAIN ENTRANCE	000050ANIMATION DR	\$7,698	\$0	\$5,632	\$2,066	E	Orange	Personal	\$78.28	(\$3.13)	\$75.15
VND006801	J P MORGAN CHASE BANK NA	BAY	ATM @ FORT WILDERNESS TRL F	004510FORT WILDERNESS TRL	\$1,458	\$0	\$1,067	\$391	E	Orange	Personal	\$14.83	(\$0.59)	\$14.24
VND006802	J P MORGAN CHASE BANK NA	LBV	ATM @ DISNEY PORT ORLEANS FRENCH	002201ORLEANS DR	\$1,401	\$0	\$1,025	\$376	E	Orange	Personal	\$14.25	(\$0.57)	\$13.68
VND006893	CORRICO INC	LBV	INSIDE WYDHAM HOTEL	001850HOTEL PLAZA BLVD	\$752	\$0	\$0	\$752	E	Orange	Personal	\$0.00	\$0.00	\$0.00
VND006913	GATOR VENDING INC	BAY	MACHINES ON LOCATION *	0	\$275	\$0	\$174	\$101	E	Orange	Personal	\$2.42	(\$0.10)	\$2.32
VND007063	REDDY ICE	BAY	MACHINES ON LOC	0	\$49,585	\$0	\$47,721	\$1,864	E	Orange	Personal	\$663.32	(\$26.53)	\$636.79
VND007074	SODEXO MAGIC LLC	LBV	*VARIOUS DISNEY LOCS	0	\$405,473	\$0	\$384,379	\$21,094	E	Orange	Personal	\$5,342.87	(\$213.71)	\$5,129.15
VND007091	FLORIDA'S NATURAL FOOD SERVICE INC	LBV	EQUIPMENT ON LOC - INCL BAY70	0	\$2,735	\$0	\$2,379	\$356	E	Orange	Personal	\$33.07	(\$1.32)	\$31.75
VND007108	KODAK ALARIS INC	BAY	MACHINES ON LOCATION *	0	\$66,915	\$0	\$42,965	\$23,950	E	Orange	Personal	\$597.21	(\$23.89)	\$573.32
VND007151	SODEXO MAGIC LLC	BAY	EQUIPMENT ON LOC	0	\$49,464	\$0	\$46,891	\$2,573	E	Orange	Personal	\$651.78	(\$26.07)	\$625.71
VND007164	DIGITAL CINEMA DISTRIBUTION COALITION LLC	LBV		0	\$937	\$0	\$276	\$661	E	Orange	Personal	\$3.84	(\$0.15)	\$3.68
VND007266	SMUCKER FOODSERVICE INC	LBV	MACHINES ON LOC	0	\$12,095	\$0	\$11,184	\$911	E	Orange	Personal	\$155.46	(\$6.22)	\$149.24
VND007402	SCOOTERBUG INC	BAY	VARIOUS LOCATIONS*	0	\$1,069,770	\$0	\$1,052,483	\$17,287	E	Orange	Personal	\$14,629.51	(\$585.18)	\$14,044.33
VND007415	VERO WATER INC	BAY		0	\$531	\$0	\$0	\$531	E	Orange	Personal	\$0.00	\$0.00	\$0.00
VND007471	SCOOTERBUG INC	LBV	VARIOUS LOCATIONS	0	\$36,287	\$0	\$35,701	\$586	E	Orange	Personal	\$496.24	(\$19.85)	\$476.39
VND007477	C S C SERVICEWORKS INC	BAY		0	\$178,348	\$0	\$175,782	\$2,566	E	Orange	Personal	\$2,443.37	(\$97.73)	\$2,345.64
VND007478	C S C SERVICEWORKS INC	LBV	MACHINES ON LOCATION	0	\$40,170	\$0	\$39,592	\$578	E	Orange	Personal	\$550.33	(\$22.01)	\$528.32
VND007491	FUELROD	LBV		001375BUENA VISTA DR	\$5,902	\$0	\$0	\$5,902	E	Orange	Personal	\$0.00	\$0.00	\$0.00
VND007592	FLORIDA'S NATURAL FOOD SERVICE INC	BAY	EQUIPMENT ON LOC	0	\$18,653	\$0	\$16,226	\$2,427	E	Orange	Personal	\$225.54	(\$9.02)	\$216.52
VND007613	HERSHEY CREAMERY CO	LBV	MACHINES ON LOC	0	\$3,621	\$0	\$2,803	\$818	E	Orange	Personal	\$38.96	(\$1.56)	\$37.40
VND007692	W W GRAINGER INC	BAY		0	\$31,316	\$0	\$28,541	\$2,775	E	Orange	Personal	\$396.72	(\$15.87)	\$380.85
VND007700	COCA COLA BEVERAGES FLORIDA LLC	BAY		0	\$89,408	\$0	\$89,158	\$250	E	Orange	Personal	\$1,239.30	(\$49.57)	\$1,189.72
VND007704	COCA COLA BEVERAGES FLORIDA LLC	LBV		0	\$844,517	\$0	\$842,153	\$2,364	E	Orange	Personal	\$11,705.93	(\$468.24)	\$11,237.69
VND007762	COINSTAR ASSET HOLDINGS LLC	LBV	COINSTAR COUNTERS ON LOC	0	\$14,487	\$0	\$11,847	\$2,640	E	Orange	Personal	\$164.67	(\$6.59)	\$158.09
VND007783	CARDTRONICS U S A INC	BAY	SPEEDWAY #6899	001000CAR CARE DR	\$3,008	\$0	\$2,903	\$105	E	Orange	Personal	\$40.35	(\$1.61)	\$38.74
VND007784	CARDTRONICS U S A INC	BAY	SPEEDWAY #6901	000300BUENA VISTA DR	\$1,791	\$0	\$1,728	\$63	E	Orange	Personal	\$24.02	(\$0.96)	\$23.06
VND007797	CARDTRONICS U S A INC	LBV	SPEEDWAY #6900	001475BUENA VISTA DR	\$1,405	\$0	\$1,356	\$49	E	Orange	Personal	\$18.85	(\$0.75)	\$18.09
VND007809	SYSCO CENTRAL FLORIDA INC	BAY		0	\$2,315	\$0	\$1,631	\$684	E	Orange	Personal	\$22.67	(\$0.91)	\$21.76
VND007817	W W GRAINGER INC	LBV		0	\$32,205	\$0	\$29,351	\$2,854	E	Orange	Personal	\$407.98	(\$16.32)	\$391.66
VND008117	GOLD MEDAL PRODUCTS CO	BAY	MACHINES ON LOCATION	0	\$1,389	\$0	\$374	\$1,015	E	Orange	Personal	\$5.20	(\$0.21)	\$4.99
VND008163	COINSTAR ASSET HOLDINGS LLC	BAY		0	\$14,487	\$0	\$11,847	\$2,640	E	Orange	Personal	\$164.67	(\$6.59)	\$158.09
VND008175	PREMIUM HEALTHY VENDING INC	LBV		0	\$694	\$0	\$0	\$694	E	Orange	Personal	\$0.00	\$0.00	\$0.00
VND008178	DREYER'S GRAND ICE CREAM INC	BAY		0	\$1,212	\$0	\$809	\$403	E	Orange	Personal	\$11.25	(\$0.45)	\$10.80
VND008180	DREYER'S GRAND ICE CREAM INC	LBV		0	\$2,248	\$0	\$1,501	\$747	E	Orange	Personal	\$20.86	(\$0.83)	\$20.03
VND008233	P A I A T M SERVICES LLC	BAY		0	\$1,610	\$0	\$1,404	\$206	E	Orange	Personal	\$19.52	(\$0.78)	\$18.73
VND008235	P A I A T M SERVICES LLC	LBV		0	\$1,119	\$0	\$976	\$143	E	Orange	Personal	\$13.57	(\$0.54)	\$13.02
VND008267	NESTLE U S A INC	BAY	*MACHINES ON LOCATION	0	\$69,574	\$0	\$66,081	\$3,493	E	Orange	Personal	\$918.53	(\$36.74)	\$881.78
VND008268	NESTLE U S A INC	LBV	MACHINES ON LOCATION	0	\$6,333	\$0	\$6,015	\$318	E	Orange	Personal	\$83.61	(\$3.34)	\$80.26
VND008310	CARDTRONICS U S A INC	BAY	ATM INSIDE WALGREENS #15023	013316HARTZOG RD	\$297	\$0	\$287	\$10	E	Orange	Personal	\$3.99	(\$0.16)	\$3.83
VND008313	CARDTRONICS U S A INC	BAY	ATM INSIDE TARGET #3378	000204RUBY RED PL	\$4,816	\$0	\$4,648	\$168	E	Orange	Personal	\$64.61	(\$2.58)	\$62.02

REEDY CREEK IMPROVEMENT DISTRICT TAX ROLL JANUARY 1, 2022															
Roll Id	Water Name	CITY COI	Description	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou	County	Type	Taxes Invoiced	Discount	Budgeted Collections	
VND008359	WATERLOGIC U S A INC	LBV		0	\$630	\$0	\$509	\$121	E	Orange	Personal	\$7.08	(\$0.28)	\$6.79	
VND008373	CONSOLIDATED WATER GROUP LLC	BAY		0	\$1,544	\$0	\$1,120	\$424	E	Orange	Personal	\$15.57	(\$0.62)	\$14.95	
VND008379	AMERICAN GREETINGS CORP	BAY		0	\$1,465	\$0	\$994	\$471	E	Orange	Personal	\$13.82	(\$0.55)	\$13.26	
XMT000912	SHADES OF GREEN ON WALT DISNEY WORLD RESORT	BAY		001950MAGNOLIA PALM DR	\$1,942,895	\$1,942,895	\$0	\$0	E	Orange	Personal	\$0.00	\$0.00	\$0.00	
XMT000935	AMATEUR ATHLETIC UNION	LBV		001910HOTEL PLAZA BLVD	\$722,552	\$722,552	\$0	\$0	E	Orange	Personal	\$0.00	\$0.00	\$0.00	
XMT001905	CENTRAL FLORIDA YMCA	LBV	@ WDW - DISNEY KIDS CHILDCARE	002800VISTA BLVD	\$11,194	\$0	\$0	\$11,194	E	Orange	Personal	\$0.00	\$0.00	\$0.00	
XMT003154	ADVENTHEALTH CENTRA CARE	LBV		012500APOPKA VINELAND RD	\$211,314	\$211,314	\$0	\$0	E	Orange	Personal	\$0.00	\$0.00	\$0.00	
014521	TAMPA ELECTRIC CO	ORG		0	\$1,347,359	\$4,830	\$1,342,529	\$0	E	Osceola	Personal	\$18,661.15	(\$746.45)	\$17,914.71	
015157	NEC FINANCIAL SERVICES LLC	ORG			\$21,822	\$21,822	\$0	\$0	E	Osceola	Personal	\$0.00	\$0.00	\$0.00	
019106	CARICATURE CONNECTION	ORG	KEELAN & BARBIE INC	1801 W BUENA VISTA DR	\$2,150	\$2,150	\$0	\$0	E	Osceola	Personal	\$0.00	\$0.00	\$0.00	
022184	CENTRAL FLORIDA YMCA CHILDCARE SERVICES INC	ORG		3261 SHERBERTH RD	\$23,977	\$23,977	\$0	\$0	E	Osceola	Personal	\$0.00	\$0.00	\$0.00	
029178	COMPASS GROUP USA INC	ORG		0	\$10,993	\$1,265	\$9,728	\$0	E	Osceola	Personal	\$135.22	(\$5.41)	\$129.81	
030500	TICKETMASTER LLC	ORG		REEDY CREEK BLVD	\$2,090	\$2,090	\$0	\$0	E	Osceola	Personal	\$0.00	\$0.00	\$0.00	
036951	JOFFREYS COFFEE AND TEA COMPANY	ORG		710 S VICTORY WAY	\$943	\$943	\$0	\$0	E	Osceola	Personal	\$0.00	\$0.00	\$0.00	
037803	SMART CITY TELECOMMUNICATIONS	ORG		REEDY CREEK BLVD	\$316,550	\$1,118	\$315,432	\$0	E	Osceola	Personal	\$4,384.50	(\$175.38)	\$4,209.12	
037814	VERIZON WIRELESS	ORG	CELLCO PARTNERSHIP	652 S VICTORY WAY	\$248,989	\$951	\$248,038	\$0	E	Osceola	Personal	\$3,447.73	(\$137.91)	\$3,309.82	
043912	THE COCA-COLA COMPANY	ORG		0	\$13,189	\$230	\$12,959	\$0	E	Osceola	Personal	\$180.13	(\$7.21)	\$172.92	
048891	AT&T MOBILITY LLC	ORG		1701 W BUENA VISTA DR	\$268,336	\$533	\$267,803	\$0	E	Osceola	Personal	\$3,722.46	(\$148.90)	\$3,573.56	
048892	AT&T MOBILITY LLC	ORG		1801 W BUENA VISTA DR	\$580	\$1	\$579	\$0	E	Osceola	Personal	\$8.05	(\$0.32)	\$7.73	
048897	AT&T MOBILITY LLC	ORG		686 S VICTORY WAY	\$542	\$1	\$541	\$0	E	Osceola	Personal	\$7.52	(\$0.30)	\$7.22	
048898	AT&T MOBILITY LLC	ORG		689 S VICTORY WAY	\$623	\$1	\$622	\$0	E	Osceola	Personal	\$8.65	(\$0.35)	\$8.30	
048899	AT&T MOBILITY LLC	ORG		696 S VICTORY WAY	\$578	\$1	\$577	\$0	E	Osceola	Personal	\$8.02	(\$0.32)	\$7.70	
048900	AT&T MOBILITY LLC	ORG		700 S VICTORY WAY	\$2,803	\$6	\$2,797	\$0	E	Osceola	Personal	\$38.88	(\$1.56)	\$37.32	
052724	MOBILE MODULAR PORTABLE STORAGE	ORG		0	\$133,552	\$1,664	\$131,888	\$0	E	Osceola	Personal	\$1,833.24	(\$73.33)	\$1,759.91	
053162	APEX BY SUNGLASS HUT	ORG	LUXOTTICA RETAIL NORTH AMERICAN INC	700 S VICTORY WAY	\$9,549	\$9,549	\$0	\$0	E	Osceola	Personal	\$0.00	\$0.00	\$0.00	
054827	MCI COMMUNICATIONS SERVICES INC	ORG		0	\$346	\$15	\$331	\$0	E	Osceola	Personal	\$4.60	(\$0.18)	\$4.42	
055216	AT&T MOBILITY LLC	ORG		1000 W BUENA VISTA DR	\$4,783	\$9	\$4,774	\$0	E	Osceola	Personal	\$66.36	(\$2.65)	\$63.70	
057590	T-Mobile South LLC	ORG		648 S VICTORY WAY	\$112,200	\$290	\$111,910	\$0	E	Osceola	Personal	\$1,555.55	(\$62.22)	\$1,493.33	
059988	AT&T MOBILITY LLC	ORG		3281 SHERBERTH RD	\$1,622	\$3	\$1,619	\$0	E	Osceola	Personal	\$22.50	(\$0.90)	\$21.60	
063712	BEST LOCKERS LLC	ORG		0	\$826	\$826	\$0	\$0	E	Osceola	Personal	\$0.00	\$0.00	\$0.00	
067290	JOFFREY'S COFFEE & TEA COMPANY	ORG	DISNEY ESPN WIDE WORLD OF SPORTS (#5007)	694 S VICTORY WAY	\$63,125	\$25,000	\$38,125	\$0	E	Osceola	Personal	\$529.94	(\$21.20)	\$508.74	
067311	VERIZON WIRELESS	ORG	CELLCO PARTNERSHIP	700 S VICTORY WAY	\$34,631	\$132	\$34,499	\$0	E	Osceola	Personal	\$479.54	(\$19.18)	\$460.35	
071571	INNOVATIVE FOTO	ORG	DNP IMAGINGCOMM AMERICA CORPORATION	700 S VICTORY WAY	\$4,512	\$4,512	\$0	\$0	E	Osceola	Personal	\$0.00	\$0.00	\$0.00	
02-25-27-0000-0024-0000	WALT DISNEY PARKS AND RESORTS US INC	ORG	CENTRAL FLORIDA YMCA	3261 SHERBERTH RD	\$16,214	\$0	\$16,214		E	Osceola	Real	\$225.37	(\$9.01)	\$216.36	
02-25-27-0000-0028-0000	WALT DISNEY PARKS AND RESORTS US INC	ORG	CENTRAL FLORIDA YMCA	3261 SHERBERTH RD	\$5,759,050	\$0	\$5,759,050		E	Osceola	Real	\$80,050.80	(\$3,202.03)	\$76,848.76	
TOTAL OTHERS					\$2,066,680,145	\$223,400,254	\$1,837,393,141	\$5,886,750				\$25,539,764.66	(\$1,021,590.59)	\$24,518,174.07	13.68%
0624280000000012	REEDY CREEK IMP DIST	BAY	CANAL L-106	0 WINTER GARDEN VINELAND RD	\$100	\$100	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
0624280000000013	REEDY CREEK IMP DIST	BAY	PART CANAL L-107 AND CANAL D-8	0 WINTER GARDEN VINELAND RD	\$100	\$100	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
0724280000000004	REEDY CREEK IMP DIST	BAY	CANAL D-8	0 WINTER GARDEN VINELAND RD	\$100	\$100	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
0724280000000005	REEDY CREEK IMP DIST	BAY	CANAL D-8	0 WINTER GARDEN VINELAND RD	\$100	\$100	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
0724280000000006	REEDY CREEK IMP DIST	BAY	CANAL L-105 (EAST FT WILDERNESS)	0 WINTER GARDEN VINELAND RD	\$100	\$100	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
0824280000000008	REEDY CREEK IMP DIST	BAY	CANAL	0 WINTER GARDEN VINELAND RD	\$100	\$100	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
0824280000000012	REEDY CREEK IMP DIST	BAY	CANAL D-8	0 WINTER GARDEN VINELAND RD	\$100	\$100	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
1724280000000028	REEDY CREEK IMP DIST	LBV	RCID SUBSTATION CONTROL BLDG (ADMIN AREA)	0 BONNET CREEK PKWY	\$294,403	\$294,403	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
1724280000000029	REEDY CREEK IMP DIST	LBV	ADMIN SUBSTATION	0 BONNET CREEK PKWY	\$128,615	\$128,615	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
1724280000000030	REEDY CREEK IMP DIST	LBV	WELL 16- ADMINISTRATION SERVICE AREA	0 WINTER GARDEN VINELAND RD	\$151	\$151	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
1824280000000004	REEDY CREEK IMP DIST	BAY	CANAL	0 WINTER GARDEN VINELAND RD	\$100	\$100	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
1924280000000003	REEDY CREEK IMP DIST	BAY	CANAL	0 VISTA BLVD	\$100	\$100	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
1924280000000004	REEDY CREEK IMP DIST	BAY	PORTION OF EPCOT CENTER DRIVE	0 EPCOT CENTER DR	\$251	\$251	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
1924280000000007	REEDY CREEK IMP DIST	LBV	PORTION BONNET CREEK RD	0 BONNET CREEK PKWY	\$100	\$100	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2024280000000004	REEDY CREEK IMP DIST	BAY	CANAL	0 BUENA VISTA DR	\$100	\$100	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2024280000000005	REEDY CREEK IMP DIST	LBV	RCID CANAL WITH BRIDGES IN XF'S	2514 BUENA VISTA DR	\$102	\$102	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2024280000000007	REEDY CREEK IMP DIST	BAY	RCID CANAL WITH BRIDGES IN XF'S	0 EPCOT CENTER DR	\$538	\$538	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2024280000000012	REEDY CREEK IMP DIST	LBV	PORTION OF BONNET CREEK PKWY	0 BONNET CREEK PKWY	\$100	\$100	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2024280000000014	REEDY CREEK IMP DIST	LBV	WDW BEST FRIENDS PET CARE CENTER	0 BUENA VISTA DR	\$69,000	\$69,000	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2024280000000015	REEDY CREEK IMP DIST	LBV	WDW BEST FRIENDS PET CARE CENTER	0 BUENA VISTA DR	\$49,517	\$49,517	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2024280000000016	REEDY CREEK IMP DIST	LBV	LIFT STATION 46	0 OLD SOUTH RD	\$100	\$100	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2024280000000017	REEDY CREEK IMP DIST	LBV	LIFT STATION 1 EXPANSION	0 COMMUNITY DR	\$100	\$100	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2124280000000022	REEDY CREEK IMP DIST	LBV	REEDY CREEK ENERGY SERVICES WELL #6	2190 BRONSON RD	\$125,137	\$125,137	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2124280000000025	REEDY CREEK IMP DIST	LBV	REEDY CREEK ENERGY SERVICES WELL #6	2300 HOTEL PLAZA BLVD	\$100	\$100	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2124280000000034	REEDY CREEK IMP DIST	LBV	LBV SUBSTATION BLDG	1945 PENINSULAR RD	\$723,065	\$723,065	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2124280000000035	REEDY CREEK IMP DIST	LBV	REEDY CREEK FIRE STATION #4	1920 BUENA VISTA DR	\$3,100,606	\$3,100,606	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2124280000000037	REEDY CREEK IMP DIST	LBV	REEDY CREEK FIRE STATION #4	0 BUENA VISTA DR	\$833,341	\$833,341	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2124280000000039	REEDY CREEK IMP DIST	LBV	OCSO SUBSTATION-SECTOR 6	2700 VILLAGE SERVICES TRL	\$1,970,446	\$1,970,446	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2224280000000012	REEDY CREEK IMP DIST	LBV	PEDESTRIAN BRIDGE & TOWER NODE(EAST HOTEL SIDE)	0 HOTEL PLAZA BLVD	\$1,729,638	\$1,729,638	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
0124270000000015	REEDY CREEK IMP DIST	BAY	CANAL L107- WITH POWER EASEMENT	0 BAY CT	\$100	\$100	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
0124270000000016	REEDY CREEK IMP DIST	BAY	CANAL L107- WITH POWER EASEMENT	0 REAMS RD	\$2,179	\$2,179	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
1624270000000004	REEDY CREEK IMP DIST	ORG	WDW BAY CT MOBILE HOMES (CARRIED AS TPP)	0 HARTZOG RD	\$1,099,233	\$1,099,233	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
1724270000000005	REEDY CREEK IMP DIST	ORG	WDW BAY CT MOBILE HOMES (CARRIED AS TPP)	0 HARTZOG RD	\$366	\$366	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2024270000000004	REEDY CREEK IMP DIST	ORG	WDW BAY CT MOBILE HOMES (CARRIED AS TPP)	12495 AVALON RD	\$973,389	\$973,389	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2024270000000006	REEDY CREEK IMP DIST	BAY	WDW BAY CT MOBILE HOMES (CARRIED AS TPP)	0 WESTERN WAY	\$167	\$167	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2024270000000008	REEDY CREEK IMP DIST	BAY	WDW BAY CT MOBILE HOMES (CARRIED AS TPP)	0 WESTERN WAY	\$100	\$100	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	
2024270000000012	REEDY CREEK IMP DIST	ORG	WDW BAY CT MOBILE HOMES (CARRIED AS TPP)	0 AVALON RD	\$100	\$100	\$0	\$0	R	Orange	Real	\$0.00	\$0.00	\$0.00	

Roll Id	Owner Name	CITY COIDescription	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou County	Type	Taxes Invoiced	Discount	Budgeted Collections
202427000000019	REEDY CREEK IMP DIST	BAY	WDW BAY CT MOBILE HOMES (CARRIED AS TPP)	0 WESTERN WAY	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
022427000000009	REEDY CREEK IMP DIST	BAY	WESTERN PERIMETER CANAL	13256 REAMS RD	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
022427000000013	REEDY CREEK IMP DIST	BAY	WDW CENTRAL ENERGY PLANT	5300 CENTER DR	\$3,880,719	\$3,880,719	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
022427000000019	REEDY CREEK IMP DIST	BAY	RCID CHILLED WATER STORAGE SITE	0 CENTER DR	\$1,209,602	\$1,209,602	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
022427000000021	REEDY CREEK IMP DIST	BAY	RCID SUBSTATION CONTROL BLDG (NW OFF REAMS RD)	0 REAMS RD	\$1,255,914	\$1,255,914	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
082427000000029	REEDY CREEK IMP DIST	ORG	RCID WATER CONSERVE & SOLAR FARM	0 SEIDEL RD	\$1,757,250	\$1,757,250	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
022427000000027	REEDY CREEK IMP DIST	BAY	NORTH SERVICE AREA -LANDSCAPE MAINT AREA	0 FLORIDIAN WAY	\$957,798	\$957,798	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
022427000000028	REEDY CREEK IMP DIST	BAY	NORTH SERVICE AREA -LANDSCAPE MAINT AREA	0 WORLD DR	\$3,875,855	\$3,875,855	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
022427000000029	REEDY CREEK IMP DIST	BAY	ROAD- NORTH PORTION FLORIDIAN WAY	0 FACILITIES WAY	\$331,267	\$331,267	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
032427000000006	REEDY CREEK IMP DIST	BAY	CANAL L-405 PART A	0 WORLD DR	\$68	\$68	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000002	REEDY CREEK IMP DIST	ORG	CANAL L-405 PART A	12400 HARTZOG RD	\$2,197,439	\$2,197,439	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000013	REEDY CREEK IMP DIST	BAY	WDW STORAGE BUILDING	0 WESTERN WAY	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000022	REEDY CREEK IMP DIST	BAY	WDW	0 HARTZOG RD	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000024	REEDY CREEK IMP DIST	BAY	WDW	0 HARTZOG RD	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000025	REEDY CREEK IMP DIST	BAY	WDW	0 HARTZOG RD	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000028	REEDY CREEK IMP DIST	BAY	REEDY CREEK IMP DIST / ROADS	0 HARTZOG RD	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000029	REEDY CREEK IMP DIST	BAY	REEDY CREEK IMP DIST / ROADS	0 FLAGLER AVE	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000031	REEDY CREEK IMP DIST	ORG	REEDY CREEK IMP DIST / ROADS	0 HARTZOG RD	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000032	REEDY CREEK IMP DIST	BAY	REEDY CREEK IMP DIST / ROADS	0 HARTZOG RD	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000033	REEDY CREEK IMP DIST	BAY	REEDY CREEK IMP DIST / ROADS	0 HARTZOG RD	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000034	REEDY CREEK IMP DIST	BAY	REEDY CREEK IMP DIST / ROADS	0 HARTZOG RD	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000035	REEDY CREEK IMP DIST	BAY	REEDY CREEK IMP DIST / ROADS	0 WESTERN WAY	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000036	REEDY CREEK IMP DIST	BAY	REEDY CREEK IMP DIST / ROADS	0 HARTZOG RD	\$1,038	\$1,038	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000037	REEDY CREEK IMP DIST	ORG	PORTION OF FLAMINGO CROSSING BLVD	0 HARTZOG RD	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000039	REEDY CREEK IMP DIST	BAY	CELL TOWER SITE(FLAMINGO CROSSINGS)	0 WESTERN WAY	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000053	REEDY CREEK IMP DIST	BAY	MARRIOTT TOWNPLACE SUITES AT FLAMINGO CROSSING	0 FLAGLER AVE	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000054	REEDY CREEK IMP DIST	BAY	MARRIOTT TOWNPLACE SUITES AT FLAMINGO CROSSING	0 WESTERN WAY	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000065	REEDY CREEK IMP DIST	BAY	MARRIOTT TOWNPLACE SUITES AT FLAMINGO CROSSING	0 FLAGLER AVE	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000066	REEDY CREEK IMP DIST	BAY	MARRIOTT TOWNPLACE SUITES AT FLAMINGO CROSSING	0 WESTERN WAY	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
222427000000003	REEDY CREEK IMP DIST	BAY	RCID-CANAL L-410	0 CONSERVATION WAY	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
222427000000007	REEDY CREEK IMP DIST	BAY	RCID SOLID WASTE MATERIAL RECOVERY FACILITY	2350 RECYCLE WAY	\$7,800,671	\$7,800,671	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
222427000000008	REEDY CREEK IMP DIST	ORG	RCID SOLID WASTE MATERIAL RECOVERY FACILITY	0 WESTERN WAY	\$1,002	\$1,002	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
232427000000002	REEDY CREEK IMP DIST	BAY	SOUTH SERVICE AREA-S SERVICE LN	2010 SERVICE LN	\$16,321,887	\$16,321,887	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
232427000000005	REEDY CREEK IMP DIST	BAY	SOLID WASTE FACILITY-SOUTH SERVICE AREA	0 SERVICE LN	\$2,722,532	\$2,722,532	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
232427000000007	REEDY CREEK IMP DIST	BAY	CANAL C-4 EXTENSION	0 WORLD DR	\$60	\$60	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
232427000000008	REEDY CREEK IMP DIST	BAY	CANAL L-405 PART C	0 WORLD DR	\$422	\$422	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
242427000000002	REEDY CREEK IMP DIST	BAY	PORTION EPCOT CENTER DR	0 EPCOT CENTER DR	\$2,521	\$2,521	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
242427000000003	REEDY CREEK IMP DIST	BAY	PORTION OF WORLD DR NORTH	0 WORLD DR	\$310	\$310	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
242427000000004	REEDY CREEK IMP DIST	BAY	RCID CANAL L-404 - PART D	0 WORLD DR	\$81	\$81	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
242427000000005	REEDY CREEK IMP DIST	BAY	RCID CANAL L-404 - PART E	0 WORLD DR	\$30	\$30	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
242427000000006	REEDY CREEK IMP DIST	BAY	RCID PORTION OF WORLD DR (RIGHT OF WAY)	0 WORLD DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
242427000000008	REEDY CREEK IMP DIST	BAY	RCID RIGHT OF WAY	0 WORLD DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
252427000000002	REEDY CREEK IMP DIST	BAY	ROADWAY	0 EPCOT CENTER DR	\$1,609	\$1,609	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
252427000000003	REEDY CREEK IMP DIST	BAY	ROAD-WORLD DRIVE	0 WORLD DR	\$3,094	\$3,094	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
252427000000005	REEDY CREEK IMP DIST	BAY	ROADWAY	1050 WORLD DR	\$1,578	\$1,578	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
252427000000006	REEDY CREEK IMP DIST	BAY	ROADWAY	1210 WORLD DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
252427000000012	REEDY CREEK IMP DIST	BAY	WDW PART OF CRESCENT LAKE	0 WORLD DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
252427000000014	REEDY CREEK IMP DIST	BAY	PORTIONS OF EPCOT RESORTS BLVD	0 HOTEL LOOP BLVD	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
252427000000016	REEDY CREEK IMP DIST	BAY	WDW	0 WORLD DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
252427000000017	REEDY CREEK IMP DIST	BAY	WDW	0 WORLD DR	\$1,030	\$1,030	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
252427000000018	REEDY CREEK IMP DIST	BAY	WDW	0 BUENA VISTA DR	\$30	\$30	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
252427000000019	REEDY CREEK IMP DIST	BAY	WDW	0 BUENA VISTA DR	\$589	\$589	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
252427000000025	REEDY CREEK IMP DIST	BAY	CANAL L-403	0 WORLD DR	\$18	\$18	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
262427000000013	REEDY CREEK IMP DIST	BAY	CANAL L-405 PART D	0 SAVANNAH CIR	\$20	\$20	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
272427000000012	REEDY CREEK IMP DIST	BAY	WDW PARKING FOR RCID SOLID WASTE MATERIAL RECOVERY	0 RECYCLE WAY	\$1,504,886	\$1,504,886	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
272427000000013	REEDY CREEK IMP DIST	BAY	RCID TECHNICAL SERVICES BLDG	0 SERVICE LN	\$2,348,951	\$2,348,951	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
272427000000015	REEDY CREEK IMP DIST	BAY	RCID TECHNICAL SERVICES BLDG	0 RECYCLE WAY	\$520,126	\$520,126	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282427000000017	REEDY CREEK IMP DIST	BAY	ROAD-(FLAMMINGO CROSSINGS BLVD)	0 HARTZOG RD	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282427000000018	REEDY CREEK IMP DIST	BAY	ROAD-(FLAMMINGO CROSSINGS BLVD)	0 HARTZOG RD	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282427000000019	REEDY CREEK IMP DIST	ORG	ROAD-(FLAMMINGO CROSSINGS BLVD)	0 HARTZOG RD	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282427000000020	REEDY CREEK IMP DIST	BAY	ROAD-(FLAMMINGO CROSSINGS BLVD)	0 HARTZOG RD	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
102427000000004	REEDY CREEK IMP DIST	BAY	RCID FIRE STATION NO. 3	1001 MAPLE RD	\$1,965,521	\$1,965,521	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
102427000000006	REEDY CREEK IMP DIST	BAY	CANAL L-405 PART B	0 WORLD DR	\$551	\$551	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
112427000000008	REEDY CREEK IMP DIST	BAY	CONTEMPORARY CHILLER	0 WORLD DR	\$391,961	\$391,961	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
112427000000009	REEDY CREEK IMP DIST	BAY	LIFT STATION 7-(WEST OF CONTEMPORARY)	0 WORLD DR	\$120	\$120	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
112427000000010	REEDY CREEK IMP DIST	BAY	CANAL L-404 - PART A	0 WORLD DR	\$30	\$30	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
352427000000006	REEDY CREEK IMP DIST	BAY	PART OF BUENA VISTA DRIVE EXTENSION	0 BUENA VISTA DR	\$75	\$75	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
352427000000009	REEDY CREEK IMP DIST	BAY	REEDY CREEK FIRE RESCUE STATION #2	1600 BUENA VISTA DR	\$1,935,178	\$1,935,178	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
352427000000014	REEDY CREEK IMP DIST	BAY	RCID WELL #21	7901 BLACK LAKE RD	\$6,254	\$6,254	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
352427000000020	REEDY CREEK IMP DIST	BAY	CANAL L-405 PART E	0 SAVANNAH CIR	\$39	\$39	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
362427000000002	REEDY CREEK IMP DIST	BAY	PORTION OF WORLD DRIVE(FKA NORTH/SOUTH RD)	0 WORLD DR	\$3,086	\$3,086	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
362427000000004	REEDY CREEK IMP DIST	BAY	ROAD RIGHT OF WAY	0 BUENA VISTA DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
362427000000005	REEDY CREEK IMP DIST	BAY	ROAD-WESTERN WAY	0 WESTERN CONNECTOR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
362427000000006	REEDY CREEK IMP DIST	BAY	WORLD DRIVE/OSCEOLA PARKWAY INTERCHANGE	0 OSCEOLA PKWY	\$4,460,753	\$4,460,753	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
362427000000007	REEDY CREEK IMP DIST	BAY	PORTION OF OSCEOLA PARKWAY	0 OSCEOLA PKWY	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00

Roll ID	Owner Name	CITY COIDescription	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou County	Type	Taxes Invoiced	Discount	Budgeted Collections
362427000000010	REEDY CREEK IMP DIST	BAY	RCID-STUDIOS PUMP STATION B	890 CYPRESS DR	\$357,258	\$357,258	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
362427000000011	REEDY CREEK IMP DIST	BAY	RCID-STUDIO SUBSTATION	950 CYPRESS DR	\$481,151	\$481,151	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
362427000000013	REEDY CREEK IMP DIST	BAY	CANAL L-402 PART B	0 BUENA VISTA DR	\$20	\$20	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
362427000000014	REEDY CREEK IMP DIST	BAY	CANAL L-402 PART C	0 WORLD DR	\$28	\$28	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
362427000000018	REEDY CREEK IMP DIST	BAY	RCID RIGHT OF WAY	0 OSCEOLA PKWY	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
362427000000019	REEDY CREEK IMP DIST	BAY	RCID RIGHT OF WAY	0 OSCEOLA PKWY	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
362427000000021	REEDY CREEK IMP DIST	BAY	HOLLYWOOD STUDIOS CHILLER PLANT	245 SHOWBIZ BLVD	\$1,212,232	\$1,212,232	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
192427000000020	REEDY CREEK IMP DIST	ORG	DISNEYS VILLAS AT DISNEYS WILDERNESS LODGE	0 AVALON RD	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
192427000000023	REEDY CREEK IMP DIST	ORG	DISNEYS VILLAS AT DISNEYS WILDERNESS LODGE	0 AVALON RD	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
132427000000004	REEDY CREEK IMP DIST	BAY	RIGHT OF WAY	0 WORLD DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
132427000000005	REEDY CREEK IMP DIST	BAY	RIGHT OF WAY	0 WORLD DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
132427000000006	REEDY CREEK IMP DIST	BAY	RCID RIGHT OF WAY	0 WORLD DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
132427000000007	REEDY CREEK IMP DIST	BAY	RCID RIGHT OF WAY (WORLD DRIVE)	0 WORLD DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
132427000000008	REEDY CREEK IMP DIST	BAY	CANAL L-404 - PART B & PART C	0 WORLD DR	\$236	\$236	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
132427000000011	REEDY CREEK IMP DIST	BAY	CANAL L-404 - PART B & PART C	0 WORLD DR	\$9,554,996	\$9,554,996	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
142427000000006	REEDY CREEK IMP DIST	BAY	RCID SUBSTATION CONTROL BLDG(CAR CARE)	0 CAR CARE DR	\$485,245	\$485,245	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
142427000000007	REEDY CREEK IMP DIST	BAY	LIFT STATION 8 (SOUTH OF POLY)	0 FLORIDIAN WAY	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
142427000000008	REEDY CREEK IMP DIST	BAY	WELL 13 (OFF CAR CARE DR)	0 FLORIDIAN WAY	\$108	\$108	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
162427000000003	REEDY CREEK IMP DIST	ORG	WDW GOLF OPERATIONS(PALM,MAGNOLIA,OAK TRAIL)	11650 HARTZOG RD	\$3,904,680	\$3,904,680	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000003	REEDY CREEK IMP DIST	LBV	BONNET CREEK PKWY	0 BONNET CREEK PKWY	\$1,470	\$1,470	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000004	REEDY CREEK IMP DIST	BAY	BONNET CREEK PKWY	1011 BUENA VISTA DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000007	REEDY CREEK IMP DIST	BAY	PORTION EPCOT CENTER DRIVE	0 EPCOT CENTER DR	\$4,577	\$4,577	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000011	REEDY CREEK IMP DIST	BAY	PART OF EPCOT CENTER DR INTERCHANGE	0 CHELONIA PKWY	\$2,595	\$2,595	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000014	REEDY CREEK IMP DIST	LBV	PART OF EPCOT CENTER DR INTERCHANGE	0 EPCOT CENTER DR	\$565	\$565	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000019	REEDY CREEK IMP DIST	LBV	PART OF EPCOT CENTER DR INTERCHANGE	0 EPCOT CENTER DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000020	REEDY CREEK IMP DIST	LBV	PART OF EPCOT CENTER DR INTERCHANGE	0 EPCOT CENTER DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000021	REEDY CREEK IMP DIST	LBV	PART OF EPCOT CENTER DR INTERCHANGE	0 EPCOT CENTER DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000023	REEDY CREEK IMP DIST	BAY	EPCOT CENTER DRIVE INTERCHANGE	0 CHELONIA PKWY	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000024	REEDY CREEK IMP DIST	BAY	EPCOT CENTER DRIVE PART B	0 EPCOT CENTER DR	\$177	\$177	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000025	REEDY CREEK IMP DIST	BAY	EPCOT CENTER DRIVE PART B	0 EPCOT CENTER DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000026	REEDY CREEK IMP DIST	LBV	EPCOT CENTER DRIVE PART B	0 MILLERS RD	\$98,146	\$98,146	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000028	REEDY CREEK IMP DIST	BAY	EPCOT CENTER DRIVE PART A	0 EPCOT CENTER DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000029	REEDY CREEK IMP DIST	LBV	CANAL L-101 PART A	0 EPCOT CENTER DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000030	REEDY CREEK IMP DIST	LBV	CANAL L-101 PART B	0 EPCOT CENTER DR	\$31	\$31	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000032	REEDY CREEK IMP DIST	LBV	BUENA VISTA DRIVE RETENTION POND	0 BUENA VISTA DR	\$128	\$128	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000033	REEDY CREEK IMP DIST	LBV	BUENA VISTA DRIVE RETENTION POND	0 BUENA VISTA DR	\$2,051,039	\$2,051,039	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000034	REEDY CREEK IMP DIST	LBV	BUENA VISTA DRIVE RETENTION POND	0 BUENA VISTA DR	\$61,862	\$61,862	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
292428000000074	REEDY CREEK IMP DIST	LBV	BUENA VISTA DRIVE RETENTION POND	0 BUENA VISTA DR	\$231	\$231	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
302428000000003	REEDY CREEK IMP DIST	BAY	WDW EPCOT CENTRAL ENERGY PLANT	751 BACKSTAGE LN	\$5,547,247	\$5,547,247	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
302428000000004	REEDY CREEK IMP DIST	BAY	REEDY CREEK FIRE STATION #1	651 BUENA VISTA DR	\$3,648,706	\$3,648,706	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
302428000000014	REEDY CREEK IMP DIST	BAY	ROAD	0 VICTORY WAY	\$3,894	\$3,894	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
302428000000016	REEDY CREEK IMP DIST	BAY	PORTIONS OF E BUENA VISTA DRIVE	0 BUENA VISTA DR	\$7,301	\$7,301	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
302428000000025	REEDY CREEK IMP DIST	BAY	RCID-SWITCH GEAR BLDG(EAST EPCOT OF CEP)	0 BACKSTAGE LN	\$1,282,599	\$1,282,599	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000024	REEDY CREEK IMP DIST	LBV	REEDY CREEK IMPROVEMENT DISTRICT ADMINISTRATION OFFICE	1900 HOTEL PLAZA BLVD	\$7,634,889	\$7,634,889	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000037	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS STORMWATER RETENTION	0 BUENA VISTA DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000061	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS ORANGE GARAGE	1496 BUENA VISTA DR	\$74,687,326	\$74,687,326	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000062	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS SKY BRIDGE NODE	0 BUENA VISTA DR	\$123,826	\$123,826	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000063	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS SKY BRIDGE NODE	0 BUENA VISTA DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000064	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS ORANGE GARAGE WEST NODE ACCESS	0 BUENA VISTA DR	\$33,809	\$33,809	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000065	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS ORANGE GARAGE EAST NODE ACCESS	0 BUENA VISTA DR	\$92,725	\$92,725	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000066	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS ORANGE GARAGE EAST SIDE SERVICE AREA	0 BUENA VISTA DR	\$183,536	\$183,536	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000067	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS LANDING NODE FOR SKYBRIDGE TO HILTON	0 HOTEL PLAZA BLVD	\$177	\$177	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000068	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS LANDING NODE FOR SKYBRIDGE TO HILTON	0 BUENA VISTA DR	\$95,172	\$95,172	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000069	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS LIME PARKING GARAGE	1540 BUENA VISTA DR	\$51,357,210	\$51,357,210	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000070	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS	0 BUENA VISTA DR	\$560,058	\$560,058	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000071	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS	0 BUENA VISTA DR	\$1,947,502	\$1,947,502	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000072	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS NODE & SKYBRIDGE EAST OF A-1 GARAGE	0 BUENA VISTA DR	\$1,196,419	\$1,196,419	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000075	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS ORANGE GARAGE PARKING EXIT ROADS WEST END	0 BUENA VISTA DR	\$1,564,205	\$1,564,205	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000078	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS STORMWATER RETENTION	0 BUENA VISTA DR	\$61	\$61	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000079	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS STAIRWAY NODE TO EAST HOTELS	0 BUENA VISTA DR	\$123,826	\$123,826	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000080	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS ROAD & STORMWATER RETENTION	0 BUENA VISTA DR	\$488,085	\$488,085	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000082	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS GRAPEFRUIT GARAGE SKYBRIDGE AND NODE	1479 BUENA VISTA DR	\$56,900,984	\$56,900,984	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000083	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS NODE & SKYBRIDGE FROM M&B 82 NORTH TO DS	0 BUENA VISTA DR	\$737,507	\$737,507	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
282428000000084	REEDY CREEK IMP DIST	LBV	DISNEY SPRINGS NODE & SKYBRIDGE FROM M&B 82 NORTH TO DS	0 BUENA VISTA DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
312428000000006	REEDY CREEK IMP DIST	BAY	RCID SUBSTATION CONTROL BLDG(VICTORY WAY)	0 VICTORY WAY	\$1,231,506	\$1,231,506	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
312428000000007	REEDY CREEK IMP DIST	BAY	RCID SUBSTATION CONTROL BLDG(VICTORY WAY)	0 BUENA VISTA DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
312428000000009	REEDY CREEK IMP DIST	BAY	CANAL L-402 PART A	0 BUENA VISTA DR	\$3,126,152	\$3,126,152	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
312428000000010	REEDY CREEK IMP DIST	BAY	RCID RIGHT OF WAY	0 BUENA VISTA DR	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
312428000000011	REEDY CREEK IMP DIST	BAY	RCID RIGHT OF WAY	0 OSCEOLA PKWY	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
322428082500008	REEDY CREEK IMP DIST	BAY	WDW ESPN WIDE WORLD OF SPORTS WALL/SIGNAGE	0 CHELONIA PKWY	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000072	REEDY CREEK IMP DIST	BAY	DISNEYS SARATOGA SPRINGS	0 HARTZOG RD	\$102,136	\$102,136	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000069	REEDY CREEK IMP DIST	BAY	SKYLINER TURN STATION	0 HARTZOG RD	\$47,795	\$47,795	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000071	REEDY CREEK IMP DIST	BAY	SKYLINER TURN STATION	0 HARTZOG RD	\$40,195	\$40,195	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
212427000000070	REEDY CREEK IMP DIST	BAY	SKYLINER TURN STATION	0 HARTZOG RD	\$111,477	\$111,477	\$0	\$0 R	Orange	Real	\$0.00	\$0.00
142427000000009	REEDY CREEK IMP DIST	BAY	VILLAS AT DISNEYS GRAND FLORIDIAN RESORT CONDOMINIUM PHAS	0 FLORIDIAN WAY	\$100	\$100	\$0	\$0 R	Orange	Real	\$0.00	\$0.00

Roll Id	Owner Name	CITY COI	Description	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou County	Type	Taxes Invoiced	Discount	Budgeted Collections
142427000000010	REEDY CREEK IMP DIST	BAY	VILLAS AT DISNEYS GRAND FLORIDIAN RESORT CONDOMINIUM PHAS 0 FLORIDIAN WAY		\$100	\$100	\$0	\$0	R Orange	Real	\$0.00	\$0.00	\$0.00
XMT000934	REEDY CREEK IMPROVEMENT DISTRICT	BAY	REEDY CREEK BAY-70 TOTAL EXEMPT	0	\$86,301,125	\$86,301,125	\$0	\$0	R Orange	Personal	\$0.00	\$0.00	\$0.00
XMT000960	REEDY CREEK IMPROVEMENT DISTRICT	LBV	REEDY CREEK LBV-70 TOTAL EXEMPT	0	\$36,986,197	\$36,986,197	\$0	\$0	R Orange	Personal	\$0.00	\$0.00	\$0.00
07-25-28-2783-TRAC-1570	REEDY CREEK IMP DISTRICT	ORG			\$5,100	\$5,100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2783-TRAC-1580	REEDY CREEK IMP DISTRICT	ORG			\$45,300	\$45,300	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2794-TRAC-0210	REEDY CREEK IMP DISTRICT	ORG			\$1,400	\$1,400	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2794-TRAC-0430	REEDY CREEK IMP DISTRICT	ORG			\$200	\$200	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2804-TRAC-0950	REEDY CREEK IMP DISTRICT	ORG			\$200	\$200	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2804-TRAC-0980	REEDY CREEK IMP DISTRICT	ORG			\$100	\$100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2804-TRAC-1050	REEDY CREEK IMP DISTRICT	ORG			\$400	\$400	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2804-TRAC-1060	REEDY CREEK IMP DISTRICT	ORG			\$0	\$0	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2826-TRAC-1400	REEDY CREEK IMP DISTRICT	ORG			\$300	\$300	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2829-TRAC-0250	REEDY CREEK IMP DISTRICT	ORG			\$700	\$700	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2831-TRAC-0300	REEDY CREEK IMP DISTRICT	ORG			\$1,900	\$1,900	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2833-TRAC-0550	REEDY CREEK IMP DISTRICT	ORG			\$103	\$103	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2833-TRAC-0560	REEDY CREEK IMP DISTRICT	ORG			\$100	\$100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2833-TRAC-0570	REEDY CREEK IMP DISTRICT	ORG			\$100	\$100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2833-TRAC-0710	REEDY CREEK IMP DISTRICT	ORG			\$500	\$500	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2838-TRAC-0390	REEDY CREEK IMP DISTRICT	ORG			\$43,000	\$43,000	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2838-TRAC-0410	REEDY CREEK IMP DISTRICT	ORG			\$1,300	\$1,300	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2838-TRAC-0450	REEDY CREEK IMP DISTRICT	ORG			\$1,100	\$1,100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2838-TRAC-0470	REEDY CREEK IMP DISTRICT	ORG			\$900	\$900	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2847-TRAC-0700	REEDY CREEK IMP DISTRICT	ORG			\$0	\$0	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2847-TRAC-0710	REEDY CREEK IMP DISTRICT	ORG			\$0	\$0	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2847-TRAC-0750	REEDY CREEK IMP DISTRICT	ORG			\$23,400	\$23,400	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2847-TRAC-0760	REEDY CREEK IMP DISTRICT	ORG			\$12,600	\$12,600	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2847-TRAC-0770	REEDY CREEK IMP DISTRICT	ORG			\$191,300	\$191,300	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2847-TRAC-0780	REEDY CREEK IMP DISTRICT	ORG			\$44,400	\$44,400	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2847-TRAC-0790	REEDY CREEK IMP DISTRICT	ORG			\$5,000	\$5,000	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2847-TRAC-0800	REEDY CREEK IMP DISTRICT	ORG			\$22,900	\$22,900	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2847-TRAC-0840	REEDY CREEK IMP DISTRICT	ORG			\$0	\$0	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2847-TRAC-0860	REEDY CREEK IMP DISTRICT	ORG			\$600	\$600	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
12-25-27-0000-0013-0000	REEDY CREEK IMP DISTRICT	ORG			\$400	\$400	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
12-25-27-0000-0014-0000	REEDY CREEK IMP DISTRICT	ORG			\$300	\$300	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
01-25-27-0000-0012-0000	REEDY CREEK IMP DISTRICT	ORG			\$12,900	\$12,900	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
01-25-27-0000-0015-0000	REEDY CREEK IMP DISTRICT	ORG			\$1,500	\$1,500	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
01-25-27-0000-0017-0000	REEDY CREEK IMP DISTRICT	ORG			\$1,700	\$1,700	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
04-25-28-0000-0300-0000	REEDY CREEK IMP DISTRICT	ORG			\$3,600	\$3,600	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
05-25-28-0000-0030-0000	REEDY CREEK IMP DISTRICT	ORG			\$0	\$0	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
06-25-28-0000-0017-0000	REEDY CREEK IMP DISTRICT	ORG			\$48,958	\$48,958	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
06-25-28-0000-0018-0000	REEDY CREEK IMP DISTRICT	ORG			\$2,128,390	\$2,128,390	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
06-25-28-0000-0019-0000	REEDY CREEK IMP DISTRICT	ORG			\$1,123,490	\$1,123,490	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
06-25-28-0000-0020-0000	REEDY CREEK IMP DISTRICT	ORG			\$104,600	\$104,600	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
08-25-28-0000-0020-0000	REEDY CREEK IMP DISTRICT	ORG			\$1,100	\$1,100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
09-25-28-0000-0100-0000	REEDY CREEK IMP DISTRICT	ORG			\$4,600	\$4,600	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
09-25-28-0000-0110-0000	REEDY CREEK IMP DISTRICT	ORG			\$5,500	\$5,500	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
09-25-28-4240-0001-0200	REEDY CREEK IMP DISTRICT	ORG			\$1,100	\$1,100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
12-25-27-0000-0011-0000	REEDY CREEK IMP DISTRICT	ORG			\$0	\$0	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
13-25-27-0000-0031-0000	REEDY CREEK IMP DISTRICT	ORG			\$0	\$0	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
13-25-27-0000-0032-0000	REEDY CREEK IMP DISTRICT	ORG			\$0	\$0	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
13-25-27-0000-0071-0000	REEDY CREEK IMP DISTRICT	ORG			\$200	\$200	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
16-25-28-0000-0040-0000	REEDY CREEK IMP DISTRICT	ORG			\$1,100	\$1,100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
17-25-28-0000-0020-0000	REEDY CREEK IMP DISTRICT	ORG			\$9,600	\$9,600	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
19-25-28-0000-0020-0000	REEDY CREEK IMP DISTRICT	ORG			\$700	\$700	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
20-25-28-0000-0020-0000	REEDY CREEK IMP DISTRICT	ORG			\$29,900	\$29,900	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
25-25-27-0000-0020-0000	REEDY CREEK IMP DISTRICT	ORG			\$12,200	\$12,200	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
30-25-28-0000-0020-0000	REEDY CREEK IMP DISTRICT	ORG			\$2,100	\$2,100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
30-25-28-0000-0030-0000	REEDY CREEK IMP DISTRICT	ORG			\$2,600	\$2,600	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
01-25-27-0000-0016-0000	REEDY CREEK IMP DISTRICT	ORG			\$258,335	\$258,335	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
01-25-27-0000-0014-0000	REEDY CREEK IMP DISTRICT	ORG			\$6,800	\$6,800	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
01-25-27-0000-0020-0000	REEDY CREEK IMP DISTRICT	ORG			\$1,377,468	\$1,377,468	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
01-25-27-0000-0023-0000	REEDY CREEK IMP DISTRICT	ORG			\$0	\$0	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
01-25-27-0000-0030-0000	REEDY CREEK IMP DISTRICT	ORG			\$13,420	\$13,420	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
05-25-28-4667-0001-0041	REEDY CREEK IMP DISTRICT	ORG			\$200	\$200	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
06-25-28-0000-0015-0000	REEDY CREEK IMP DISTRICT	ORG			\$5,700	\$5,700	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-0000-0040-0000	REEDY CREEK IMP DISTRICT	ORG			\$47,400	\$47,400	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
11-25-27-0000-0052-0000	REEDY CREEK IMP DISTRICT	ORG			\$2,000	\$2,000	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
12-25-27-0000-0020-0000	REEDY CREEK IMP DISTRICT	ORG			\$636,600	\$636,600	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
23-25-27-0000-0016-0000	REEDY CREEK IMP DISTRICT	ORG			\$6,600	\$6,600	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
01-25-27-0000-0050-0000	REEDY CREEK IMP DISTRICT	ORG			\$419,200	\$419,200	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0140	REEDY CREEK IMP DISTRICT	ORG			\$4,600	\$4,600	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0150	REEDY CREEK IMP DISTRICT	ORG			\$17,300	\$17,300	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0160	REEDY CREEK IMP DISTRICT	ORG			\$4	\$4	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0170	REEDY CREEK IMP DISTRICT	ORG			\$0	\$0	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0180	REEDY CREEK IMP DISTRICT	ORG			\$0	\$0	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00

REEDY CREEK IMPROVEMENT DISTRICT TAX ROLL JANUARY 1, 2022

Roll Id	Owner Name	CITY COIDescription	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou County	Type	Taxes Invoiced	Discount	Budgeted Collections
07-25-28-2828-TRAC-0190	REEDY CREEK IMP DISTRICT	ORG		\$200	\$200	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0200	REEDY CREEK IMP DISTRICT	ORG		\$1,100	\$1,100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0310	REEDY CREEK IMP DISTRICT	ORG		\$2	\$2	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0350	REEDY CREEK IMP DISTRICT	ORG		\$18	\$18	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0360	REEDY CREEK IMP DISTRICT	ORG		\$2	\$2	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0370	REEDY CREEK IMP DISTRICT	ORG		\$26	\$26	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0380	REEDY CREEK IMP DISTRICT	ORG		\$60	\$60	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0390	REEDY CREEK IMP DISTRICT	ORG		\$100	\$100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0400	REEDY CREEK IMP DISTRICT	ORG		\$100	\$100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0410	REEDY CREEK IMP DISTRICT	ORG		\$100	\$100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0420	REEDY CREEK IMP DISTRICT	ORG		\$100	\$100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0430	REEDY CREEK IMP DISTRICT	ORG		\$81	\$81	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0440	REEDY CREEK IMP DISTRICT	ORG		\$2	\$2	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0450	REEDY CREEK IMP DISTRICT	ORG		\$2	\$2	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0460	REEDY CREEK IMP DISTRICT	ORG		\$3	\$3	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0500	REEDY CREEK IMP DISTRICT	ORG		\$2	\$2	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0510	REEDY CREEK IMP DISTRICT	ORG		\$2	\$2	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0520	REEDY CREEK IMP DISTRICT	ORG		\$1	\$1	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0530	REEDY CREEK IMP DISTRICT	ORG		\$2	\$2	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0540	REEDY CREEK IMP DISTRICT	ORG		\$2	\$2	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2828-TRAC-0560	REEDY CREEK IMP DISTRICT	ORG		\$2	\$2	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2829-TRAC-0180	REEDY CREEK IMP DISTRICT	ORG		\$1,000	\$1,000	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2829-TRAC-0190	REEDY CREEK IMP DISTRICT	ORG		\$200	\$200	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2829-TRAC-0200	REEDY CREEK IMP DISTRICT	ORG		\$400	\$400	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
08-25-28-0000-0010-0000	REEDY CREEK IMP DISTRICT	ORG		\$13,000	\$13,000	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
09-25-28-0000-0070-0000	REEDY CREEK IMP DISTRICT	ORG		\$50,600	\$50,600	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
11-25-27-0000-0010-0000	REEDY CREEK IMP DISTRICT	ORG		\$136,000	\$136,000	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
11-25-27-0000-0015-0000	REEDY CREEK IMP DISTRICT	ORG		\$31,000	\$31,000	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
11-25-27-3160-000C-0110	REEDY CREEK IMP DISTRICT	ORG		\$14,200	\$14,200	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
13-25-27-0000-0010-0000	REEDY CREEK IMP DISTRICT	ORG		\$4,900	\$4,900	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
13-25-27-0000-0012-0000	REEDY CREEK IMP DISTRICT	ORG		\$100	\$100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
13-25-27-0000-0015-0000	REEDY CREEK IMP DISTRICT	ORG		\$2,100	\$2,100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
14-25-27-0000-0010-0000	REEDY CREEK IMP DISTRICT	ORG		\$27,800	\$27,800	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
14-25-27-0000-0011-0000	REEDY CREEK IMP DISTRICT	ORG		\$100	\$100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
14-25-27-0000-0012-0000	REEDY CREEK IMP DISTRICT	ORG		\$2,300	\$2,300	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
14-25-27-0000-0042-0000	REEDY CREEK IMP DISTRICT	ORG		\$800	\$800	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
14-25-27-0000-0050-0000	REEDY CREEK IMP DISTRICT	ORG		\$200	\$200	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
14-25-27-0000-0051-0000	REEDY CREEK IMP DISTRICT	ORG		\$300	\$300	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
14-25-27-3160-000C-0030	REEDY CREEK IMP DISTRICT	ORG		\$6,500	\$6,500	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
16-25-28-0000-0020-0000	REEDY CREEK IMP DISTRICT	ORG		\$14,400	\$14,400	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
16-25-28-0000-0030-0000	REEDY CREEK IMP DISTRICT	ORG		\$41,000	\$41,000	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
17-25-28-0000-0010-0000	REEDY CREEK IMP DISTRICT	ORG		\$283,500	\$283,500	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
18-25-28-0000-0030-0000	REEDY CREEK IMP DISTRICT	ORG		\$2,500	\$2,500	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
19-25-28-0000-0010-0000	REEDY CREEK IMP DISTRICT	ORG		\$105,800	\$105,800	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
19-25-28-0000-0080-0000	REEDY CREEK IMP DISTRICT	ORG		\$3,500	\$3,500	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
20-25-28-0000-0010-0000	REEDY CREEK IMP DISTRICT	ORG		\$46,100	\$46,100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
23-25-27-0000-0060-0000	REEDY CREEK IMP DISTRICT	ORG		\$9,000	\$9,000	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
23-25-27-0000-0061-0000	REEDY CREEK IMP DISTRICT	ORG		\$300	\$300	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
23-25-27-0000-0070-0000	REEDY CREEK IMP DISTRICT	ORG		\$8,300	\$8,300	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
23-25-27-0000-0071-0000	REEDY CREEK IMP DISTRICT	ORG		\$20,400	\$20,400	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
23-25-27-0000-0091-0000	REEDY CREEK IMPROVMENT DISTRICT	ORG		\$100	\$100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
23-25-27-0000-0100-0000	REEDY CREEK IMP DISTRICT	ORG		\$0	\$0	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
24-25-27-0000-0010-0000	REEDY CREEK IMP DISTRICT	ORG		\$33,400	\$33,400	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
24-25-27-0000-0011-0000	REEDY CREEK IMP DISTRICT	ORG		\$400	\$400	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
25-25-27-0000-0010-0000	REEDY CREEK IMP DISTRICT	ORG		\$16,800	\$16,800	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
25-25-27-0000-0011-0000	REEDY CREEK IMP DISTRICT	ORG		\$10,800	\$10,800	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
25-25-27-0000-0012-0000	REEDY CREEK IMP DISTRICT	ORG		\$3,900	\$3,900	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
25-25-27-0000-0030-0000	REEDY CREEK IMP DISTRICT	ORG		\$2,200	\$2,200	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
25-25-27-0000-0040-0000	REEDY CREEK IMP DISTRICT	ORG		\$4,700	\$4,700	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
25-25-27-0000-0041-0000	REEDY CREEK IMP DISTRICT	ORG		\$3,200	\$3,200	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
25-25-27-0000-0042-0000	REEDY CREEK IMP DISTRICT	ORG		\$200	\$200	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
25-25-27-0000-0043-0000	REEDY CREEK IMP DISTRICT	ORG		\$100	\$100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
25-25-27-0000-0050-0000	REEDY CREEK IMP DISTRICT	ORG		\$1,800	\$1,800	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
26-25-27-0000-0010-0000	REEDY CREEK IMP DISTRICT	ORG		\$45,900	\$45,900	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
26-25-27-0000-0030-0000	REEDY CREEK IMP DISTRICT	ORG		\$27,700	\$27,700	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
26-25-27-0000-0035-0000	REEDY CREEK IMP DISTRICT	ORG		\$10,000	\$10,000	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
26-25-27-0000-0040-0000	REEDY CREEK IMP DISTRICT	ORG		\$3,800	\$3,800	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
26-25-27-0000-0070-0000	REEDY CREEK IMP DISTRICT	ORG		\$11,800	\$11,800	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
30-25-28-0000-0010-0000	REEDY CREEK IMP DISTRICT	ORG		\$262,600	\$262,600	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
30-25-28-0000-0012-0000	REEDY CREEK IMP DISTRICT	ORG		\$14,500	\$14,500	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
31-25-28-0000-0010-0000	REEDY CREEK IMP DISTRICT	ORG		\$82,200	\$82,200	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2783-TRAC-0820	REEDY CREEK IMP DISTRICT	ORG		\$2,500	\$2,500	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2804-TRAC-1040	REEDY CREEK IMP DISTRICT	ORG		\$4,000	\$4,000	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2826-TRAC-0570	REEDY CREEK IMP DISTRICT	ORG		\$4,000	\$4,000	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2829-TRAC-0260	REEDY CREEK IMP DISTRICT	ORG		\$2,100	\$2,100	\$0	\$0	R Osceola	Real	\$0.00	\$0.00	\$0.00

REEDY CREEK IMPROVEMENT DISTRICT TAX ROLL JANUARY 1, 2022														
Roll Id	Owner Name	CITY COI	Description	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou	County	Type	Taxes Invoiced	Discount	Budgeted Collections
07-25-28-2846-TRAC-0170	REEDY CREEK IMP DISTRICT	ORG			\$10,800	\$10,800	\$0		R	Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2846-TRAC-0180	REEDY CREEK IMP DISTRICT	ORG			\$248,200	\$248,200	\$0		R	Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2846-TRAC-0190	REEDY CREEK IMP DISTRICT	ORG			\$539,700	\$539,700	\$0		R	Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2847-TRAC-0810	REEDY CREEK IMP DISTRICT	ORG			\$4,600	\$4,600	\$0		R	Osceola	Real	\$0.00	\$0.00	\$0.00
07-25-28-2847-TRAC-0820	REEDY CREEK IMP DISTRICT	ORG			\$16,900	\$16,900	\$0		R	Osceola	Real	\$0.00	\$0.00	\$0.00
26-25-27-0000-0090-0000	REEDY CREEK IMP DISTRICT	ORG			\$15,200	\$15,200	\$0		R	Osceola	Real	\$0.00	\$0.00	\$0.00
TOTAL RCID					\$429,857,606	\$429,857,606	\$0	\$0				\$0.00	\$0.00	\$0.00
062428000000008	WALT DISNEY PARKS AND RESORTS U S INC	BAY		0 LAKE MABEL DR	\$2,032	\$0	\$2,032	\$0	W	Orange	Real	\$28.24	(\$1.13)	\$27.12
062428000000009	WALT DISNEY PARKS AND RESORTS U S INC	BAY		0 LAKE MABEL DR	\$1,540	\$0	\$1,540	\$0	W	Orange	Real	\$21.41	(\$0.86)	\$20.55
062428000000010	WALT DISNEY PARKS AND RESORTS U S INC	BAY		0 WINTER GARDEN VINELAND RD	\$6,574	\$0	\$6,574	\$0	W	Orange	Real	\$91.38	(\$3.66)	\$87.72
072428000000012	WALT DISNEY PARKS AND RESORTS U S INC	BAY	CANAL L-105 (EAST FT WILDERNESS)	0 GOLF VIEW DR	\$2,253	\$0	\$2,253	\$0	W	Orange	Real	\$31.32	(\$1.25)	\$30.06
072428000000013	GOLDEN OAK DEVELOPMENT LLC	BAY	CANAL L-105 (EAST FT WILDERNESS)	0 GOLF VIEW DR	\$10,515	\$0	\$10,515	\$0	W	Orange	Real	\$146.16	(\$5.85)	\$140.31
072428000000015	WALT DISNEY PARKS AND RESORTS U S INC	BAY	FOUR SEASONS GOLF CLUB	0 GOLF VIEW DR	\$4,047	\$0	\$4,047	\$0	W	Orange	Real	\$56.25	(\$2.25)	\$54.00
072428000000016	GOLDEN OAK DEVELOPMENT LLC	BAY	FOUR SEASONS GOLF CLUB	0 GOLF VIEW DR	\$15,257	\$0	\$15,257	\$0	W	Orange	Real	\$212.07	(\$8.48)	\$203.59
072428000000018	WALT DISNEY PARKS AND RESORTS U S INC	BAY	PT OF CANAL L-105	0 WINTER GARDEN VINELAND RD	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
0824280000000001	WALT DISNEY PARKS AND RESORTS U S INC	BAY	PT OF CANAL L-105	0 BONNET CREEK PKWY	\$494	\$0	\$494	\$0	W	Orange	Real	\$6.87	(\$0.27)	\$6.59
1724280000000003	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW ADMINISTRATION / SERVICE AREA	1500 LIVE OAK LN	\$55,033,810	\$0	\$55,033,810	\$0	W	Orange	Real	\$764,969.96	(\$30,598.80)	\$734,371.16
172428000000010	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW OPERATING PARTICIPANTS DEVELOPMENT(FKA KINDERCARE)	1852 LIVE OAK LN	\$802,620	\$0	\$802,620	\$0	W	Orange	Real	\$11,156.42	(\$446.26)	\$10,710.16
172428000000016	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW TOOLING/FOODS WAREHOUSES	3121 BUENA VISTA DR	\$6,231,426	\$0	\$6,231,426	\$0	W	Orange	Real	\$86,616.82	(\$3,464.67)	\$83,152.15
172428000000017	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW PARKING LOT FOR TOOLING/FOODS WAREHOUSES	0 VISTA BLVD	\$12,175	\$0	\$12,175	\$0	W	Orange	Real	\$169.23	(\$6.77)	\$162.46
172428000000018	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW PAVING FOR TOOLING WAREHOUSE	0 BUENA VISTA DR	\$677,287	\$0	\$677,287	\$0	W	Orange	Real	\$9,414.29	(\$376.57)	\$9,037.72
182428000000010	GOLDEN OAK DEVELOPMENT LLC	BAY	FOUR SEASONS RESORT	0 VISTA BLVD	\$904	\$0	\$904	\$0	W	Orange	Real	\$12.57	(\$0.50)	\$12.06
182428000000013	GOLDEN OAK DEVELOPMENT LLC	BAY	FOUR SEASONS RESORT	0 VISTA BLVD	\$1,739	\$0	\$1,739	\$0	W	Orange	Real	\$24.17	(\$0.97)	\$23.21
192428000000008	WALT DISNEY PARKS AND RESORTS U S INC	LBV	PORTION BONNET CREEK RD	0 BONNET CREEK PKWY	\$391	\$0	\$391	\$0	W	Orange	Real	\$5.43	(\$0.22)	\$5.22
192428000000009	WALT DISNEY PARKS AND RESORTS U S INC	BAY	PORTION BONNET CREEK RD	0 EPCOT CENTER DR	\$16,940	\$0	\$16,940	\$0	W	Orange	Real	\$235.47	(\$9.42)	\$226.05
192428000000010	ADAMS IANE LIFE ESTATE	BAY	PORTION BONNET CREEK RD	0 EPCOT CENTER DR	\$603,153	\$0	\$603,153	\$0	W	Orange	Real	\$8,383.83	(\$335.35)	\$8,048.47
202428000000008	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW PORT ORLEANS RESORT	1251 DIXIE DR	\$416,978,664	\$0	\$416,978,664	\$0	W	Orange	Real	\$5,796,003.43	(\$231,840.14)	\$5,564,163.29
202428000000011	WALT DISNEY PARKS AND RESORTS U S INC	LBV	PORTION OF COMMUNITY DRIVE	0 COMMUNITY DR	\$117	\$0	\$117	\$0	W	Orange	Real	\$1.63	(\$0.07)	\$1.56
202428000000018	WALT DISNEY PARKS AND RESORTS U S INC	LBV	LIFT STATION 1 EXPANSION	0 MILLERS RD	\$36,300	\$0	\$36,300	\$0	W	Orange	Real	\$504.57	(\$20.18)	\$484.39
202428000000019	WALT DISNEY PARKS AND RESORTS U S INC	LBV	LIFT STATION 1 EXPANSION	0 BUENA VISTA DR	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
2124280000000001	WALT DISNEY PARKS AND RESORTS U S INC	LBV	LIFT STATION 1 EXPANSION	2201 CLUB LAKE DR	\$2,843	\$0	\$2,843	\$0	W	Orange	Real	\$39.52	(\$1.58)	\$37.94
212428000000002	WALT DISNEY PARKS AND RESORTS U S INC	LBV	LIFT STATION 1 EXPANSION	2190 BUENA VISTA DR	\$25,290	\$0	\$25,290	\$0	W	Orange	Real	\$351.53	(\$14.06)	\$337.47
212428000000030	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW AMATEUR ATHLETIC UNION	1910 HOTEL PLAZA BLVD	\$3,655,539	\$0	\$3,655,539	\$0	W	Orange	Real	\$50,811.99	(\$2,032.48)	\$48,779.51
212428000000031	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW AMATEUR ATHLETIC UNION	0 BUENA VISTA DR	\$1,644,906	\$0	\$1,644,906	\$0	W	Orange	Real	\$22,864.19	(\$914.57)	\$21,949.63
212428000000032	WALT DISNEY PARKS AND RESORTS U S INC	LBV	LAKE BUENA VISTA	0 HOTEL PLAZA BLVD	\$178	\$0	\$178	\$0	W	Orange	Real	\$2.47	(\$0.10)	\$2.38
212428000000033	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW ROYAL OAK COURT MOBILE HOME PARK	0 ROYAL OAK CT	\$305,436	\$0	\$305,436	\$0	W	Orange	Real	\$4,245.56	(\$169.82)	\$4,075.74
212428000000036	WALT DISNEY PARKS AND RESORTS U S INC	LBV	REEDY CREEK FIRE STATION #4	0 BUENA VISTA DR	\$614,451	\$0	\$614,451	\$0	W	Orange	Real	\$8,540.87	(\$341.63)	\$8,199.23
212428000000040	WALT DISNEY PARKS AND RESORTS U S INC	LBV	OCSO SUBSTATION-SECTOR 6	0 VILLAGE SERVICES TRL	\$240,968	\$0	\$240,968	\$0	W	Orange	Real	\$3,349.46	(\$133.98)	\$3,215.48
222428000000004	WALT DISNEY PARKS AND RESORTS U S INC	LBV	OCSO SUBSTATION-SECTOR 6	12552 STATE ROAD 535	\$1,210,927	\$0	\$1,210,927	\$0	W	Orange	Real	\$16,831.89	(\$673.28)	\$16,158.61
222428000000015	WALT DISNEY PARKS AND RESORTS U S INC	LBV	CENTRA CARE FLORIDA HOSPITAL URGENT CARE	12500 STATE ROAD 535	\$2,695,106	\$0	\$2,695,106	\$0	W	Orange	Real	\$37,461.97	(\$1,498.48)	\$35,963.49
222428000000019	WALT DISNEY PARKS AND RESORTS U S INC	LBV	B RESORT & SPA LAKE BUENA VISTA	0 HOTEL PLAZA BLVD	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
222428000000040	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW LEASE TO GAS STATION	0 APOPKA VINELAND RD	\$319	\$0	\$319	\$0	W	Orange	Real	\$4.43	(\$0.18)	\$4.26
222428000000041	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW LEASE TO GAS STATION	0 HOTEL PLAZA BLVD	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
222428000000042	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW LEASE TO GAS STATION	0 APOPKA VINELAND RD	\$1,525,294	\$0	\$1,525,294	\$0	W	Orange	Real	\$21,201.59	(\$848.06)	\$20,353.52
222428000000043	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW LEASE TO GAS STATION	0 HOTEL PLAZA BLVD	\$490	\$0	\$490	\$0	W	Orange	Real	\$6.81	(\$0.27)	\$6.54
222428000000044	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW LEASE TO GAS STATION	0 HOTEL PLAZA BLVD	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
062428000000005	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW LEASE TO GAS STATION	0 LAKE MABEL DR	\$573,738	\$0	\$573,738	\$0	W	Orange	Real	\$7,974.96	(\$319.00)	\$7,655.96
012427000000020	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW BAY CT MOBILE HOMES (CARRIED AS TPP)	0 BAY CT	\$227,066	\$0	\$227,066	\$0	W	Orange	Real	\$3,156.22	(\$126.25)	\$3,029.97
162427000000006	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW BAY CT MOBILE HOMES (CARRIED AS TPP)	0 SEIDEL RD	\$8,240	\$8,240	\$0	\$0	W	Orange	Real	\$0.00	\$0.00	\$0.00
202427000000007	FLAMINGO CROSSINGS LLC	BAY	WDW BAY CT MOBILE HOMES (CARRIED AS TPP)	0 WESTERN WAY	\$514,169	\$0	\$514,169	\$0	W	Orange	Real	\$7,146.95	(\$285.88)	\$6,861.07
202427000000010	WALT DISNEY PARKS AND RESORTS U S INC	ORG	WDW BAY CT MOBILE HOMES (CARRIED AS TPP)	0 AVALON RD	\$1,840,223	\$0	\$1,840,223	\$0	W	Orange	Real	\$25,579.10	(\$1,023.16)	\$24,555.94
202427000000011	WALT DISNEY PARKS AND RESORTS U S INC	ORG	WDW BAY CT MOBILE HOMES (CARRIED AS TPP)	0 AVALON RD	\$1,714,097	\$0	\$1,714,097	\$0	W	Orange	Real	\$23,825.95	(\$953.04)	\$22,872.91
022427000000012	WALT DISNEY PARKS AND RESORTS U S INC	BAY	RCID FLEET MAINT. BLDG (FKA FIRE STA #3)	1000 FLORIDIAN WAY	\$2,039,245	\$0	\$2,039,245	\$0	W	Orange	Real	\$28,345.51	(\$1,133.82)	\$27,211.69
022427000000016	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW FIREWORKS LAUNCH AREA	0 FLORIDIAN WAY	\$1,083,260	\$0	\$1,083,260	\$0	W	Orange	Real	\$15,057.31	(\$602.29)	\$14,455.02
022427000000020	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW NORTH SERVICE AREA	0 FACILITIES WAY	\$59,510,161	\$0	\$59,510,161	\$0	W	Orange	Real	\$827,191.24	(\$33,087.65)	\$794,103.59
022427000000025	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW CEP PARKING (WEST OF PLANT)	0 CENTER DR	\$250,401	\$0	\$250,401	\$0	W	Orange	Real	\$3,480.57	(\$139.22)	\$3,341.35
022427000000026	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW CEP PARKING (SOUTHEAST SIDE)	0 CENTER DR	\$232,619	\$0	\$232,619	\$0	W	Orange	Real	\$3,233.40	(\$129.34)	\$3,104.07
082427000000010	WALT DISNEY PARKS AND RESORTS U S INC	ORG	RCID WATER CONSERVE & SOLAR FARM	10901 AVALON RD	\$3,944,889	\$3,944,889	\$0	\$0	W	Orange	Real	\$0.00	\$0.00	\$0.00
082427000000031	WALT DISNEY PARKS AND RESORTS U S INC	ORG	RCID WATER CONSERVE & SOLAR FARM	0 SEIDEL RD	\$6,632	\$0	\$6,632	\$0	W	Orange	Real	\$92.18	(\$3.69)	\$88.50
082427000000035	WALT DISNEY PARKS AND RESORTS U S INC	ORG	RCID WATER CONSERVE & SOLAR FARM	0 SEIDEL RD	\$520,567	\$0	\$520,567	\$0	W	Orange	Real	\$7,235.88	(\$289.44)	\$6,946.45
082427000000036	WALT DISNEY PARKS AND RESORTS U S INC	ORG	RCID WATER CONSERVE & SOLAR FARM	0 AVALON RD	\$168,317	\$0	\$168,317	\$0	W	Orange	Real	\$2,339.61	(\$93.58)	\$2,246.02
082427000000037	FLAMINGO CROSSINGS LLC	ORG	RCID WATER CONSERVE & SOLAR FARM	0 SEIDEL RD	\$4,362	\$0	\$4,362	\$0	W	Orange	Real	\$60.63	(\$2.43)	\$58.21
082427000000038	ARC-OCALA 201 LLC	ORG	RCID WATER CONSERVE & SOLAR FARM	0 AVALON RD	\$152,699	\$0	\$152,699	\$0	W	Orange	Real	\$2,122.52	(\$84.90)	\$2,037.62
082427000010000	WALT DISNEY PARKS AND RESORTS U S INC	ORG	QUONSET HUT	0 AVALON RD	\$948,715	\$0	\$948,715	\$0	W	Orange	Real	\$13,187.14	(\$527.49)	\$12,659.65
092427000000007	WALT DISNEY PARKS AND RESORTS U S INC	ORG	CANAL L-405 PART A	0 AVALON RD	\$3,724	\$0	\$3,724	\$0	W	Orange	Real	\$51.76	(\$2.07)	\$49.69
2124270000000001	WALT DISNEY PARKS AND RESORTS U S INC	ORG	CANAL L-405 PART A	0 HARTZOG RD	\$40,510	\$0	\$40,510	\$0	W	Orange	Real	\$563.09	(\$22.52)	\$540.57
2124270000000003	FLAMINGO CROSSINGS LLC	BAY	CANAL L-405 PART A	0 FLAGLER AVE	\$7,016	\$0	\$7,016	\$0	W	Orange	Real	\$97.52	(\$3.90)	\$93.62
2124270000000005	FLAMINGO CROSSINGS LLC	BAY	CANAL L-405 PART A	12831 HARTZOG RD	\$813,677	\$0	\$813,677	\$0	W	Orange	Real	\$11,310.11	(\$452.40)	\$10,857.71
2124270000000006	FLAMINGO CROSSINGS LLC	BAY	CANAL L-405 PART A	12851 HARTZOG RD	\$2,743	\$0	\$2,743	\$0	W	Orange	Real	\$38.13	(\$1.53)	\$36.60
2124270000000007	FLAMINGO CROSSINGS LLC	BAY	CANAL L-4											

Roll Id	Owner Name	CITY COIDescription	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou County	Type	Taxes Invoiced	Discount	Budgeted Collections	
212427000000027	FLAMINGO CROSSINGS LLC	BAY	WDW	204 RUBY RED PL	\$21,644,034	\$0	\$21,644,034	\$0	W Orange	Real	\$300,852.07	(\$12,034.08)	\$288,817.99
212427000000042	FLAMINGO CROSSINGS LLC	BAY	WALGREENS	13384 HARTZOG RD	\$1,588,751	\$0	\$1,588,751	\$0	W Orange	Real	\$22,083.64	(\$883.35)	\$21,200.29
212427000000046	FLAMINGO CROSSINGS LLC	BAY	MARRIOTT TOWNPLACE SUITES AT FLAMINGO CROSSING	0 HARTZOG RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
212427000000047	FLAMINGO CROSSINGS LLC	BAY	MARRIOTT TOWNPLACE SUITES AT FLAMINGO CROSSING	0 HARTZOG RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
212427000000048	FLAMINGO CROSSINGS LLC	BAY	MARRIOTT TOWNPLACE SUITES AT FLAMINGO CROSSING	0 HARTZOG RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
212427000000049	FLAMINGO CROSSINGS LLC	BAY	MARRIOTT TOWNPLACE SUITES AT FLAMINGO CROSSING	0 HARTZOG RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
212427000000050	FLAMINGO CROSSINGS LLC	BAY	MARRIOTT TOWNPLACE SUITES AT FLAMINGO CROSSING	0 HARTZOG RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
212427000000051	FLAMINGO CROSSINGS LLC	BAY	MARRIOTT TOWNPLACE SUITES AT FLAMINGO CROSSING	0 HARTZOG RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
212427000000052	FLAMINGO CROSSINGS LLC	BAY	MARRIOTT TOWNPLACE SUITES AT FLAMINGO CROSSING	0 HARTZOG RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
212427000000056	FLAMINGO CROSSINGS LLC	BAY	MARRIOTT TOWNPLACE SUITES AT FLAMINGO CROSSING	0 HARTZOG RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
212427000000062	FLAMINGO CROSSINGS LLC	BAY	MARRIOTT TOWNPLACE SUITES AT FLAMINGO CROSSING	2231 WESTERN WAY	\$4,464,435	\$0	\$4,464,435	\$0	W Orange	Real	\$62,055.65	(\$2,482.23)	\$59,573.42
212427000000067	FLAMINGO CROSSINGS LLC	BAY	FUTURE 7-11 SITE	2272 WESTERN WAY	\$1,287,400	\$0	\$1,287,400	\$0	W Orange	Real	\$17,894.86	(\$715.79)	\$17,179.07
212427000000068	FLAMINGO CROSSINGS LLC	BAY	FUTURE WENDY'S SITE	2248 WESTERN WAY	\$1,141,304	\$0	\$1,141,304	\$0	W Orange	Real	\$15,864.13	(\$634.57)	\$15,229.56
222427000000001	FLAMINGO CROSSINGS LLC	BAY	HILTON HOME2 SUITES ORLANDO - FLAMINGO CROSSINGS	0 REEDY CREEK RD	\$8,896	\$0	\$8,896	\$0	W Orange	Real	\$123.65	(\$4.95)	\$118.71
222427000000002	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW	2451 RECYCLE WAY	\$2,904	\$0	\$2,904	\$0	W Orange	Real	\$40.37	(\$1.61)	\$38.75
222427000000011	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW	0 WESTERN WAY	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
222427000000012	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW BUS MAINTENANCE FACILITY -RECYCLE WAY	2451 RECYCLE WAY	\$5,135,154	\$0	\$5,135,154	\$0	W Orange	Real	\$71,378.64	(\$2,855.15)	\$68,523.49
222427000000013	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW SOUTH SERVICE AREA - MAINTENANCE AREA	0 S SERVICE LN	\$1,441,113	\$0	\$1,441,113	\$0	W Orange	Real	\$20,031.47	(\$801.26)	\$19,230.21
232427000000003	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW SOUTH SERVICE AREA OPS BLDG PARKING	0 SERVICE LN	\$160,901	\$0	\$160,901	\$0	W Orange	Real	\$2,236.52	(\$89.46)	\$2,147.06
232427000000004	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW SOUTH SERVICE AREA PARKING LOT	0 SERVICE LN	\$58,901	\$0	\$58,901	\$0	W Orange	Real	\$818.72	(\$32.75)	\$785.97
232427000000006	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW PARKING LOT FOR SOLID WASTE OPS(SOUTH SERVICE AREA)	0 SERVICE LN	\$45,905	\$0	\$45,905	\$0	W Orange	Real	\$638.08	(\$25.52)	\$612.56
242427000000001	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW SOLAR FARM AND VACANT LAND WEST OF EPCOT PARKING	12101 EPCOT CENTER DR	\$1,776,179	\$0	\$1,776,179	\$0	W Orange	Real	\$24,688.89	(\$987.56)	\$23,701.33
242427000000007	BRITO MAX LIFE ESTATE	BAY	RCID PORTION OF WORLD DR (RIGHT OF WAY)	0 EPCOT CENTER DR	\$1,825	\$0	\$1,825	\$0	W Orange	Real	\$25.37	(\$1.01)	\$24.35
252427000000001	WALT DISNEY PARKS AND RESORTS U S INC	BAY	RCID RIGHT OF WAY	1400 WORLD DR	\$146	\$0	\$146	\$0	W Orange	Real	\$2.03	(\$0.08)	\$1.95
252427000000010	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW PART OF CRESCENT LAKE	0 EPCOT RESORTS BLVD	\$31	\$0	\$31	\$0	W Orange	Real	\$0.43	(\$0.02)	\$0.41
252427000000015	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW	1700 WORLD DR	\$5,522	\$5,522	\$0	\$0	W Orange	Real	\$0.00	\$0.00	\$0.00
252427000000020	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW CORONADO SPRINGS AND GRAN DESTINO RESORTS	301 BUENA VISTA DR	\$262,703,480	\$0	\$262,703,480	\$0	W Orange	Real	\$3,651,578.37	(\$146,063.13)	\$3,505,515.24
252427000000021	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW FANTASIA MINI GOLF	1209 EPCOT RESORTS BLVD	\$3,178,777	\$0	\$3,178,777	\$0	W Orange	Real	\$44,185.00	(\$1,767.40)	\$42,417.60
252427000000022	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW FANTASIA MINI GOLF	0 WORLD DR	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
252427000000023	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW SUBMERGED(CRESCENT LAKE)	0 EPCOT RESORTS BLVD	\$174	\$0	\$174	\$0	W Orange	Real	\$2.42	(\$0.10)	\$2.32
262427000000002	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW SSA LIQUIDATION / PROPERTY CONTROL	0 SERVICE LN	\$4,587,193	\$3,800	\$4,583,393	\$0	W Orange	Real	\$63,709.16	(\$2,548.37)	\$61,160.80
262427000000007	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW SOUTH PART OF TREE FARM	0 SAVANNAH CIR	\$34,385	\$0	\$34,385	\$0	W Orange	Real	\$477.95	(\$19.12)	\$458.83
262427000000008	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW CONSERVATION	0 WESTERN CONNECTOR	\$1,431	\$0	\$1,431	\$0	W Orange	Real	\$19.89	(\$0.80)	\$19.10
262427000000009	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW CONSERVATION	0 SAVANNAH CIR	\$671	\$0	\$671	\$0	W Orange	Real	\$9.33	(\$0.37)	\$8.95
272427000000001	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW TREE FARM	0 SERVICE LN	\$1,663,875	\$0	\$1,663,875	\$0	W Orange	Real	\$23,127.86	(\$925.11)	\$22,202.75
272427000000011	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW PARKING FOR RCID SOLID WASTE MATERIAL RECOVERY	0 RECYCLE WAY	\$29,426	\$0	\$29,426	\$0	W Orange	Real	\$409.02	(\$16.36)	\$392.66
342427000000001	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW AK LODGE ANIMAL CARE AREAS(NORTH AND WEST)	7901 BLACK LAKE RD	\$10,897,255	\$8,594	\$10,888,661	\$0	W Orange	Real	\$151,352.39	(\$6,054.10)	\$145,298.29
112427000000001	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW MAGIC KINGDOM	1200 MONORAIL WAY	\$467,072,103	\$0	\$467,072,103	\$0	W Orange	Real	\$6,492,302.23	(\$259,692.09)	\$6,232,610.14
112427000000002	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW GRAND FLORIDIAN	4401 FLORIDIAN WAY	\$295,017,392	\$0	\$295,017,392	\$0	W Orange	Real	\$4,100,741.75	(\$164,029.67)	\$3,936,712.08
112427000000003	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW MK MONORAIL STATION/ BUS DROP OFF	1500 BUS DROP OFF DR	\$20,091,378	\$0	\$20,091,378	\$0	W Orange	Real	\$279,270.15	(\$11,170.81)	\$268,099.35
112427000000004	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW DISNEY ACREAGE AND CONSERVATION LAND	4301 WORLD DR	\$45,277,794	\$239,671	\$45,038,123	\$0	W Orange	Real	\$626,029.91	(\$25,041.20)	\$600,988.71
112427000000005	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW WEDDING PAVILLION	4101 FLORIDIAN WAY	\$3,615,866	\$0	\$3,615,866	\$0	W Orange	Real	\$50,260.54	(\$2,010.42)	\$48,250.12
112427000000006	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW CONTEMPORARY RESORT	4600 WORLD DR	\$182,353,711	\$0	\$182,353,711	\$0	W Orange	Real	\$2,534,716.58	(\$101,388.66)	\$2,433,327.92
112427000000007	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW POLYNESIAN VILLAGE RESORT	1600 SEVEN SEAS DR	\$153,566,427	\$0	\$153,566,427	\$0	W Orange	Real	\$2,134,573.34	(\$85,382.93)	\$2,049,190.40
282427250001001	FLAMINGO CROSSINGS LLC	ORG	DISNEY COMMERCIAL EAST LEASE	0 HARTZOG RD	\$1,612,314	\$0	\$1,612,314	\$0	W Orange	Real	\$22,411.16	(\$896.45)	\$21,514.72
282427250101001	FLAMINGO CROSSINGS LLC	ORG	DISNEY COMMERCIAL EAST LEASE	0 WESTERN WAY	\$1,844,820	\$0	\$1,844,820	\$0	W Orange	Real	\$25,643.00	(\$1,025.72)	\$24,617.28
342427000000003	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW ANIMAL KINGDOM	1213 BEAR ISLAND RD	\$387,215,576	\$0	\$387,215,576	\$0	W Orange	Real	\$5,382,296.51	(\$215,291.86)	\$5,167,004.65
342427000000008	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW ANIMAL KINGDOM LODGE	2901 OSCEOLA PKWY	\$164,136,855	\$0	\$164,136,855	\$0	W Orange	Real	\$2,281,502.28	(\$91,260.09)	\$2,190,242.19
112427000000012	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW POLYNESIAN TIMESHARE & BUNGALOW PROPERTY	0 WORLD DR	\$3,040,344	\$0	\$3,040,344	\$0	W Orange	Real	\$42,260.78	(\$1,690.43)	\$40,570.35
112427201000001	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS POLYNESIAN VILLAS & BUNGALOWS LEASEHOLD CONDOMINIO WORLD DR	0 WORLD DR	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
112427201099999	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS POLYNESIAN VILLAS & BUNGALOWS LEASEHOLD CONDOMINIO WORLD DR	0 WORLD DR	\$239,484,380	\$0	\$239,484,380	\$0	W Orange	Real	\$3,328,832.88	(\$133,153.32)	\$3,195,679.57
112427723500001	VILLAS AT DISNEYS GRAND FLORIDIAN RESORT CONDOMINIUM	BAY	DISNEYS VILLAS AT DISNEYS GRAND FLORIDIAN RESORT CONDOMINIUM	0 FLORIDIAN WAY	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
112427723599999	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS VILLAS AT DISNEYS GRAND FLORIDIAN RESORT CONDOMINIUM	0 FLORIDIAN WAY	\$162,681,804	\$0	\$162,681,804	\$0	W Orange	Real	\$2,261,277.08	(\$90,451.08)	\$2,170,825.99
122427000000002	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW WILDERNESS LODGE	901 TIMBERLINE DR	\$70,817,294	\$0	\$70,817,294	\$0	W Orange	Real	\$984,360.39	(\$39,374.42)	\$944,985.97
122427000000005	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW FORT WILDERNESS	901 TIMBERLINE DR	\$107,462,136	\$0	\$107,462,136	\$0	W Orange	Real	\$1,493,723.69	(\$59,748.95)	\$1,433,974.74
122427000000009	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW ORIGINAL DISCOVERY ISLAND (BAY LAKE)	0 WORLD DR	\$168,435	\$0	\$168,435	\$0	W Orange	Real	\$2,341.25	(\$93.65)	\$2,247.60
342427200199999	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS ANIMAL KINGDOM VILLAS LEASEHOLD	0 OSCEOLA PKWY	\$412,248,598	\$0	\$412,248,598	\$0	W Orange	Real	\$5,730,255.51	(\$229,210.22)	\$5,501,045.29
352427000000004	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW CONSERVATION	0 LAKE BUENA VISTA	\$22,810	\$18,863	\$3,947	\$0	W Orange	Real	\$54.86	(\$2.19)	\$52.67
352427000000008	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW BLIZZARD BEACH	1534 BUENA VISTA DR	\$58,063,348	\$0	\$58,063,348	\$0	W Orange	Real	\$807,080.54	(\$32,283.22)	\$774,797.32
352427000000016	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW CAST FACILITIES CENTER (24% IN ORANGE)	1601 BUENA VISTA DR	\$2,337,399	\$0	\$2,337,399	\$0	W Orange	Real	\$32,489.85	(\$1,299.59)	\$31,190.25
352427000000017	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW PARCEL A ALLSTAR VILLAGE-PARKING LOT	0 BUENA VISTA DR	\$1,067,252	\$0	\$1,067,252	\$0	W Orange	Real	\$14,834.80	(\$593.39)	\$14,241.41
352427000000018	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW WINTER SUMMERLAND MINIATURE GOLF	1500 BUENA VISTA DR	\$3,070,334	\$0	\$3,070,334	\$0	W Orange	Real	\$42,677.64	(\$1,707.11)	\$40,970.54
352427000000019	WALT DISNEY PARKS AND RESORTS U S INC	BAY	ANIMAL KINGDOM MAINTENANCE BLDG - 68% ORG/32% OSC	660 SAVANNAH CIR	\$1,571,617	\$0	\$1,571,617	\$0	W Orange	Real	\$21,845.48	(\$873.82)	\$20,971.66
352427000000021	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW	0 BUENA VISTA DR	\$26	\$0	\$26	\$0	W Orange	Real	\$0.36	(\$0.01)	\$0.35
362427000000001	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW-FIREWORKS AREA WEST OF HOLLYWOOD STUDIOS	430 WORLD DR	\$4,219,661	\$0	\$4,219,661	\$0	W Orange	Real	\$58,653.29	(\$2,346.13)	\$56,307.16
362427000000003	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW DISNEYS HOLLYWOOD STUDIOS	14351 NORTH SOUTH RD	\$478,529,247	\$0	\$478,529,247	\$0	W Orange	Real	\$6,651,556.53	(\$266,062.26)	\$6,385,494.27
362427000000008	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW	0 OSCEOLA PKWY	\$2,568	\$0	\$2,568	\$0	W Orange	Real	\$35.70	(\$1.43)	\$34.27
362427000000009	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW	0 OSCEOLA PKWY	\$4,574	\$0	\$4,574	\$0	W Orange	Real	\$63.58	(\$2.54)	\$61.04
362427000000015	WALT DISNEY PARKS AND												

Roll Id	Owner Name	CITY COIDescription	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou County	Type	Taxes Invoiced	Discount	Budgeted Collections
122427050994000	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS BAY LAKE TOWER AT DISNEYS CONTEMPORARY RESORTS PH 4600 WORLD DR	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
122427050994001	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS BAY LAKE TOWER AT DISNEYS CONTEMPORARY RESORTS PH 4600 WORLD DR	\$270,375	\$0	\$270,375	\$0	W Orange	Real	\$3,758.21	(\$150.33)	\$3,607.88
122427050999999	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS BAY LAKE TOWER AT DISNEYS CONTEMPORARY RESORTS 4640 WORLD DR	\$354,729,481	\$0	\$354,729,481	\$0	W Orange	Real	\$4,930,739.79	(\$197,229.59)	\$4,733,510.19
122427151400001	COPPER CREEK VILLAS AND CABINS AT DISNEYS WILDERNESS LOUIM ASSI	DISNEYS COPPER CREEK VILLAS AND CABINS AT DISNEYS WILDERNESS 0	TIMBERLINE DR	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
122427151400002	COPPER CREEK VILLAS AND CABINS AT DISNEYS WILDERNESS LOUIM ASSI	DISNEYS COPPER CREEK VILLAS AND CABINS AT DISNEYS WILDERNESS 0	TIMBERLINE DR	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
192427000000007	WALT DISNEY PARKS AND RESORTS U S INC	ORG	DISNEY COPPER CREEK VILLAS AND CABINS AT DISNEYS WILDERNESS 12751 AVALON RD	\$2,080,441	\$0	\$2,080,441	\$0	W Orange	Real	\$28,918.13	(\$1,156.73)	\$27,761.40
192427000000010	ARDC-OCALA 201 LLC	ORG	DISNEY COPPER CREEK VILLAS AND CABINS AT DISNEYS WILDERNESS 12895 AVALON RD	\$149,085	\$0	\$149,085	\$0	W Orange	Real	\$2,072.28	(\$82.89)	\$1,989.39
122427151499999	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS COPPER CREEK VILLAS AND CABINS AT DISNEYS WILDERNESS 0	\$197,850,607	\$0	\$197,850,607	\$0	W Orange	Real	\$2,750,123.44	(\$110,004.94)	\$2,640,118.50
122427723403010	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS VILLAS AT DISNEYS WILDERNESS LODGE 801 TIMBERLINE DR	\$7,395	\$0	\$7,395	\$0	W Orange	Real	\$102.79	(\$4.11)	\$98.68
122427723414007	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS VILLAS AT DISNEYS WILDERNESS LODGE 801 TIMBERLINE DR	\$4,698	\$0	\$4,698	\$0	W Orange	Real	\$65.30	(\$2.61)	\$62.69
122427723422008	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS VILLAS AT DISNEYS WILDERNESS LODGE 801 TIMBERLINE DR	\$7,470	\$0	\$7,470	\$0	W Orange	Real	\$103.83	(\$4.15)	\$99.68
122427723428009	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS VILLAS AT DISNEYS WILDERNESS LODGE 801 TIMBERLINE DR	\$4,698	\$0	\$4,698	\$0	W Orange	Real	\$65.30	(\$2.61)	\$62.69
122427723435002	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS VILLAS AT DISNEYS WILDERNESS LODGE 801 TIMBERLINE DR	\$64,571	\$0	\$64,571	\$0	W Orange	Real	\$897.54	(\$35.90)	\$861.64
122427723435003	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS VILLAS AT DISNEYS WILDERNESS LODGE 801 TIMBERLINE DR	\$305,495	\$0	\$305,495	\$0	W Orange	Real	\$4,246.38	(\$169.86)	\$4,076.53
122427723435004	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS VILLAS AT DISNEYS WILDERNESS LODGE 801 TIMBERLINE DR	\$3,736	\$0	\$3,736	\$0	W Orange	Real	\$51.93	(\$2.08)	\$49.85
122427723435005	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS VILLAS AT DISNEYS WILDERNESS LODGE 801 TIMBERLINE DR	\$4,679	\$0	\$4,679	\$0	W Orange	Real	\$65.04	(\$2.60)	\$62.44
122427723435006	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS VILLAS AT DISNEYS WILDERNESS LODGE 801 TIMBERLINE DR	\$101	\$0	\$101	\$0	W Orange	Real	\$1.40	(\$0.06)	\$1.35
122427723436001	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEY VILLAS AT DISNEYS WILDERNESS LODGE 801 TIMBERLINE DR	\$93,000	\$0	\$93,000	\$0	W Orange	Real	\$1,292.70	(\$51.71)	\$1,240.99
122427723436002	WALT DISNEY PARKS AND RESORTS U S INC	BAY	VILLAS AT DISNEYS WILDERNESS LODGE 801 TIMBERLINE DR	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
122427723499999	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS VILLAS AT DISNEYS WILDERNESS LODGE 801 TIMBERLINE DR	\$101,283,890	\$0	\$101,283,890	\$0	W Orange	Real	\$1,407,846.67	(\$56,313.84)	\$1,351,532.23
132427000000002	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW AAA CAR CARE CENTER / ALAMO RENTAL CAR 1 CAR CARE DR	\$7,931,558	\$0	\$7,931,558	\$0	W Orange	Real	\$110,248.66	(\$4,409.95)	\$105,838.71
132427000000003	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW MK PARKING W/ENTRANCE AND EXIT ROADS 0 WORLD DR	\$7,826,540	\$0	\$7,826,540	\$0	W Orange	Real	\$108,788.91	(\$4,351.56)	\$104,437.35
132427000000010	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WALT DISNEY PARKS AND RESORTS U S INC CANAL L-404 - PART B & PART C 0 TIMBERLINE DR	\$13,620	\$0	\$13,620	\$0	W Orange	Real	\$189.32	(\$7.57)	\$181.75
142427000000001	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW MAGIC KINGDOM PARKING AREA 1600 SEVEN SEAS DR	\$52,339,601	\$0	\$52,339,601	\$0	W Orange	Real	\$727,520.45	(\$29,100.82)	\$698,419.64
142427000000002	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW MK PARKING LOT 3450 WORLD DR	\$8,183,590	\$0	\$8,183,590	\$0	W Orange	Real	\$113,751.90	(\$4,550.08)	\$109,201.82
142427000000005	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW TRANSPORTATION AND TICKET CENTER 0 SEVEN SEAS DR	\$25,441,155	\$0	\$25,441,155	\$0	W Orange	Real	\$353,632.05	(\$14,145.28)	\$339,486.77
292428000000001	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW ENTRY ROAD TO TYPHOON LAGOON 0 BUENA VISTA DR	\$7,294,373	\$0	\$7,294,373	\$0	W Orange	Real	\$101,391.78	(\$4,055.67)	\$97,336.11
292428000000002	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW ENTRY ROAD TO TYPHOON LAGOON 10934 EPCOT CENTER DR	\$2,262,320	\$0	\$2,262,320	\$0	W Orange	Real	\$31,446.25	(\$1,257.85)	\$30,188.40
292428000000010	WALT DISNEY PARKS AND RESORTS U S INC	LBV	PARKING SPACES DISNEY VACATION CLUB 0 BUENA VISTA DR	\$1,999	\$0	\$1,999	\$0	W Orange	Real	\$27.79	(\$1.11)	\$26.67
292428000000015	WALT DISNEY PARKS AND RESORTS U S INC	BAY	PART OF EPCOT CENTER DR INTERCHANGE 0 EPCOT CENTER DR	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428000000016	WALT DISNEY PARKS AND RESORTS U S INC	LBV	PART OF EPCOT CENTER DR INTERCHANGE 0 MILLERS RD	\$159	\$0	\$159	\$0	W Orange	Real	\$2.21	(\$0.09)	\$2.12
292428000000017	WALT DISNEY PARKS AND RESORTS U S INC	LBV	PART OF EPCOT CENTER DR INTERCHANGE 0 EPCOT CENTER DR	\$1,144	\$0	\$1,144	\$0	W Orange	Real	\$15.90	(\$0.64)	\$15.27
292428000000022	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW TYPHOON LAGOON 1351 BUENA VISTA DR	\$45,060,071	\$0	\$45,060,071	\$0	W Orange	Real	\$626,334.99	(\$25,053.40)	\$601,281.59
292428000000031	WALT DISNEY PARKS AND RESORTS U S INC	LBV	CANAL L-101 PART B 0 BUENA VISTA DR	\$6,370,576	\$0	\$6,370,576	\$0	W Orange	Real	\$88,551.01	(\$3,542.04)	\$85,008.97
292428208700001	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEY VACATION CLUB - GENERAL STORE 1510 COVE RD	\$746,110	\$0	\$746,110	\$0	W Orange	Real	\$10,370.93	(\$414.84)	\$9,956.09
292428208700002	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEY VACATION CLUB - RESTAURANT/BAR 1510 COVE RD	\$1,017,249	\$0	\$1,017,249	\$0	W Orange	Real	\$14,139.76	(\$565.59)	\$13,574.17
292428208700003	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEY VACATION CLUB - ARCADE 1510 COVE RD	\$20,895	\$0	\$20,895	\$0	W Orange	Real	\$290.44	(\$11.62)	\$278.82
292428208700004	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEY VACATION CLUB - MESSAGE BLDG 1510 COVE RD	\$8,578	\$0	\$8,578	\$0	W Orange	Real	\$119.23	(\$4.77)	\$114.46
292428208700005	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEY VACATION CLUB - EMPLOYEE CAFETERIA 1510 COVE RD	\$71,187	\$0	\$71,187	\$0	W Orange	Real	\$989.50	(\$39.58)	\$949.92
292428208701001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 COVE RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208701002	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 MILLERS RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208701010	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEY VACATION CLUB CHECK IN/CLUBHOUSE 1510 COVE RD	\$187	\$0	\$187	\$0	W Orange	Real	\$2.60	(\$0.10)	\$2.50
292428208702001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 COVE RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208703001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 COVE RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208704001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 COVE RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208705001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 MILLERS RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208706001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 MILLERS RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208707001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 MILLERS RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208708001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 MILLERS RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208709001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 MILLERS RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208710001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 MILLERS RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208711001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 MILLERS RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208712001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 PENINSULAR RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208713001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 PENINSULAR RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208714001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 PENINSULAR RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208715001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 PENINSULAR RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208716001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 PENINSULAR RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208717001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 PENINSULAR RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208718001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 PENINSULAR RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208719001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 OLD TURTLE POND RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208720001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 OLD TURTLE POND RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208721001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 OLD TURTLE POND RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208722001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 OLD TURTLE POND RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208723001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 OLD TURTLE POND RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208724001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 OLD TURTLE POND RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208725001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 OLD TURTLE POND RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208726001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 OLD TURTLE POND RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208727001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 OLD TURTLE POND RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208728001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 OLD TURTLE POND RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208729001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 OLD TURTLE POND RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208730001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 OLD TURTLE POND RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208731001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 OLD TURTLE POND RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208732001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 OLD TURTLE POND RD	\$100	\$0	\$100	\$0	W Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208733001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB 0 OLD TURTLE POND RD	\$100	\$0	\$100	\$0	W Orange	Real</			

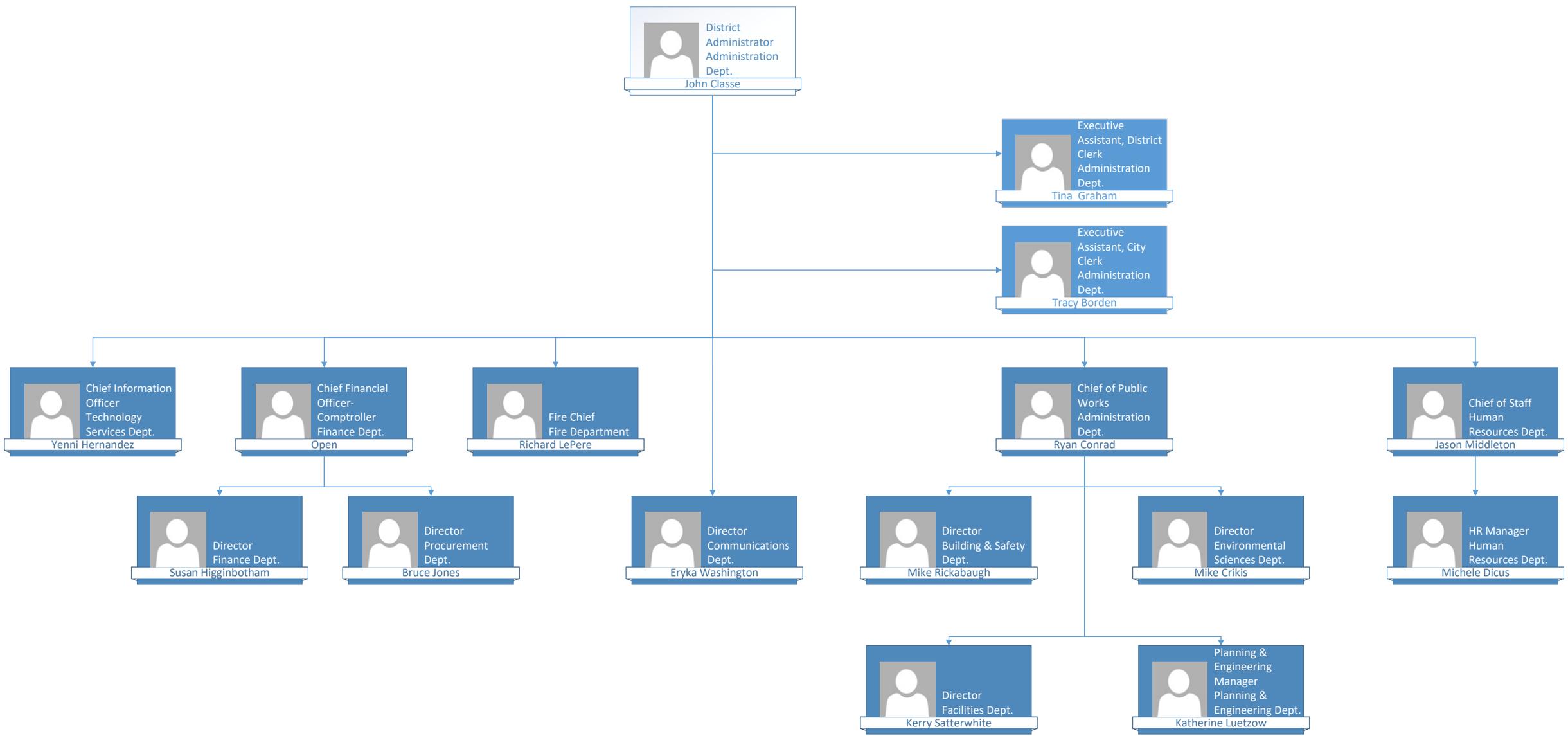
Roll Id	Owner Name	CITY COIDescription	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou County	Type	Taxes Invoiced	Discount	Budgeted Collections	
292428208735001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB	0 PENINSULAR RD	\$100	\$0	\$100	\$0 W	Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208736001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB	0 PENINSULAR RD	\$100	\$0	\$100	\$0 W	Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208737001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB	0 PENINSULAR RD	\$100	\$0	\$100	\$0 W	Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208738001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB	0 PENINSULAR RD	\$100	\$0	\$100	\$0 W	Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208739001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB	0 COVE RD	\$100	\$0	\$100	\$0 W	Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208740001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB	0 COVE RD	\$100	\$0	\$100	\$0 W	Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208741001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB	0 COVE RD	\$100	\$0	\$100	\$0 W	Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208742001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB	0 PENINSULAR RD	\$100	\$0	\$100	\$0 W	Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208743001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB	0 PENINSULAR RD	\$100	\$0	\$100	\$0 W	Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208744001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB	0 PENINSULAR RD	\$100	\$0	\$100	\$0 W	Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208745001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB	0 PENINSULAR RD	\$100	\$0	\$100	\$0 W	Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208746001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB	0 MILLERS RD	\$100	\$0	\$100	\$0 W	Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208747001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB	0 MILLERS RD	\$100	\$0	\$100	\$0 W	Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208749001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VAC CLUB	0 MILLERS RD	\$100	\$0	\$100	\$0 W	Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208750001	DISNEY VACATION CLUB CONDOMINIUM ASSN INC	LBV	DISNEYS VACATION CLUB	0 MILLERS RD	\$100	\$0	\$100	\$0 W	Orange	Real	\$1.39	(\$0.06)	\$1.33
292428208799999	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS VACATION CLUB AT WALT DISNEY WORLD	0 N COVE RD	\$348,153,251	\$0	\$348,153,251	\$0 W	Orange	Real	\$4,839,330.19	(\$193,573.21)	\$4,645,756.98
302428000000001	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW EPCOT	1300 AVENUE OF THE STARS	\$520,680,066	\$0	\$520,680,066	\$0 W	Orange	Real	\$7,237,452.92	(\$289,498.12)	\$6,947,954.80
302428000000002	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW CARIBBEAN BEACH CLUB	900 CAYMAN WAY	\$186,822,136	\$0	\$186,822,136	\$0 W	Orange	Real	\$2,596,827.69	(\$103,873.11)	\$2,492,954.58
302428000000009	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW YACHT & BEACH CLUB	1700 EPCOT RESORTS BLVD	\$292,821,785	\$0	\$292,821,785	\$0 W	Orange	Real	\$4,070,222.81	(\$162,808.91)	\$3,907,413.90
302428000000013	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW BOARDWALK RESORT	2101 EPCOT RESORTS BLVD	\$71,716,756	\$0	\$71,716,756	\$0 W	Orange	Real	\$996,862.91	(\$39,874.52)	\$956,988.39
302428000000017	WALT DISNEY PARKS AND RESORTS U S INC	BAY	PORTIONS OF E BUENA VISTA DRIVE	0 BUENA VISTA DR	\$154	\$0	\$154	\$0 W	Orange	Real	\$2.14	(\$0.09)	\$2.05
302428000000018	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW PARKING BOARDWALK RESORT	0 EPCOT RESORTS BLVD	\$3,427,732	\$0	\$3,427,732	\$0 W	Orange	Real	\$47,645.47	(\$1,905.82)	\$45,739.66
302428000000019	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW BEACH CLUB VILLAS COMMON AREAS	0 EPCOT RESORTS BLVD	\$889,720	\$0	\$889,720	\$0 W	Orange	Real	\$12,367.11	(\$494.68)	\$11,872.42
302428000000021	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW CRESCENT LAKE	0 BUENA VISTA DR	\$89	\$0	\$89	\$0 W	Orange	Real	\$1.24	(\$0.05)	\$1.19
302428000000022	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW CRESCENT LAKE	0 BIRD RD	\$5,191,599	\$0	\$5,191,599	\$0 W	Orange	Real	\$72,163.23	(\$2,886.53)	\$69,276.70
302428000000023	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW CRESCENT LAKE	0 BUENA VISTA DR	\$4,945,327	\$0	\$4,945,327	\$0 W	Orange	Real	\$68,740.05	(\$2,749.60)	\$65,990.44
302428000000024	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW PARKING LOT FOR EPCOT SUPPORT AREAS	0 BACKSTAGE LN	\$445,389	\$0	\$445,389	\$0 W	Orange	Real	\$6,190.91	(\$247.64)	\$5,943.27
302428000000026	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW EPCOT CENTER FOR LIVING WELL IN CAST PARKING LOT	960 BACKSTAGE LN	\$4,243,743	\$0	\$4,243,743	\$0 W	Orange	Real	\$58,988.03	(\$2,359.52)	\$56,628.51
302428000000027	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW RIVIERA RESORT LEASEHOLD CONDOMINIUM HOLDING PAR	0 CAYMAN WAY	\$86,418,917	\$0	\$86,418,917	\$0 W	Orange	Real	\$1,201,222.95	(\$48,048.92)	\$1,153,174.03
282428000000001	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW LBV SERVICE AREA / GOLF COURSE MAINTENANCE	1740 BUENA VISTA DR	\$17,247,203	\$0	\$17,247,203	\$0 W	Orange	Real	\$239,736.12	(\$9,589.44)	\$230,146.68
282428000000010	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS PARTNERS CREDIT UNION	1675 BUENA VISTA DR	\$9,066,877	\$0	\$9,066,877	\$0 W	Orange	Real	\$126,029.59	(\$5,041.18)	\$120,988.41
282428000000013	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS PLANET HOLLYWOOD	1506 BUENA VISTA DR	\$18,611,223	\$0	\$18,611,223	\$0 W	Orange	Real	\$258,696.00	(\$10,347.84)	\$248,348.16
282428000000019	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS TEAM DISNEY	1555 BUENA VISTA DR	\$61,012,146	\$0	\$61,012,146	\$0 W	Orange	Real	\$848,068.83	(\$33,922.75)	\$814,146.08
282428000000020	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS	1600 BUENA VISTA DR	\$250,517,971	\$0	\$250,517,971	\$0 W	Orange	Real	\$3,482,199.80	(\$139,287.99)	\$3,342,911.81
282428000000025	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS	1647 BUENA VISTA DR	\$293,447	\$0	\$293,447	\$0 W	Orange	Real	\$4,078.91	(\$163.16)	\$3,915.76
282428000000029	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS FORMER BONGOS CUBAN CAFE	1498 BUENA VISTA DR	\$324,027	\$0	\$324,027	\$0 W	Orange	Real	\$4,503.98	(\$180.16)	\$4,323.82
282428000000030	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS JALEO	1482 BUENA VISTA DR	\$11,303,963	\$0	\$11,303,963	\$0 W	Orange	Real	\$157,125.09	(\$6,285.00)	\$150,840.08
282428000000033	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS EVERGLADE DONUTS FKA POP GALLERY	0 BUENA VISTA DR	\$322,848	\$0	\$322,848	\$0 W	Orange	Real	\$4,487.59	(\$179.50)	\$4,308.08
282428000000035	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS NBA EXPERIENCE/CITY WORKS	1486 BUENA VISTA DR	\$9,338,798	\$0	\$9,338,798	\$0 W	Orange	Real	\$129,809.29	(\$5,192.37)	\$124,616.92
282428000000041	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW SARATOGA SPRINGS RESORT	1960 BROADWAY	\$23,458,304	\$0	\$23,458,304	\$0 W	Orange	Real	\$326,070.43	(\$13,042.82)	\$313,027.61
282428000000042	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS SOMETHING SILVER	1502 BUENA VISTA DR	\$103,831	\$0	\$103,831	\$0 W	Orange	Real	\$1,443.25	(\$57.73)	\$1,385.52
282428000000043	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS SOSA CIGAR	1610 BUENA VISTA DR	\$130,051	\$0	\$130,051	\$0 W	Orange	Real	\$1,807.71	(\$72.31)	\$1,735.40
282428000000044	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS PELE SOCCER	1502 BUENA VISTA DR	\$187,711	\$0	\$187,711	\$0 W	Orange	Real	\$2,609.18	(\$104.37)	\$2,504.82
282428000000045	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS SUNGLASS ICON BY SUNGLASS HUT	1502 BUENA VISTA DR	\$141,420	\$0	\$141,420	\$0 W	Orange	Real	\$1,965.74	(\$78.63)	\$1,887.11
282428000000046	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS CANDY CAULDRON	1502 BUENA VISTA DR	\$245,848	\$0	\$245,848	\$0 W	Orange	Real	\$3,417.29	(\$136.69)	\$3,280.60
282428000000047	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS MARVEL SUPER HERO HQ	1502 BUENA VISTA DR	\$171,690	\$0	\$171,690	\$0 W	Orange	Real	\$2,386.49	(\$95.46)	\$2,291.03
282428000000048	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS STAR WARS GALACTIC OUTPOST	1502 BUENA VISTA DR	\$233,132	\$0	\$233,132	\$0 W	Orange	Real	\$3,240.53	(\$129.62)	\$3,110.91
282428000000049	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS DISNEYSTYLE	1502 BUENA VISTA DR	\$317,087	\$0	\$317,087	\$0 W	Orange	Real	\$4,407.51	(\$176.30)	\$4,231.21
282428000000050	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS DISNEYSTYLE	1502 BUENA VISTA DR	\$323,157	\$0	\$323,157	\$0 W	Orange	Real	\$4,491.88	(\$179.68)	\$4,312.21
282428000000051	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS CAST SERVICES BUILDING	1395 BUENA VISTA DR	\$12,900,092	\$0	\$12,900,092	\$0 W	Orange	Real	\$179,311.28	(\$7,172.45)	\$172,138.83
282428000000054	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS OVERFLOW PARKING	0 BUENA VISTA DR	\$1,522,887	\$0	\$1,522,887	\$0 W	Orange	Real	\$21,168.13	(\$846.73)	\$20,321.40
282428000000055	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS	0 BUENA VISTA DR	\$283,302	\$0	\$283,302	\$0 W	Orange	Real	\$3,937.90	(\$157.52)	\$3,780.38
282428000000077	WALT DISNEY PARKS AND RESORTS U S INC	LBV	WDW DISNEY SPRINGS CASTING CENTER	1515 BUENA VISTA DR	\$7,158,795	\$0	\$7,158,795	\$0 W	Orange	Real	\$99,507.25	(\$3,980.29)	\$95,526.96
282428000000081	WALT DISNEY PARKS AND RESORTS U S INC	LBV	BILLBOARD SITE	0 BUENA VISTA DR	\$40,000	\$0	\$40,000	\$0 W	Orange	Real	\$556.00	(\$22.24)	\$533.76
282428208500001	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1972 BROADWAY	\$11,220	\$0	\$11,220	\$0 W	Orange	Real	\$155.96	(\$6.24)	\$149.72
282428208500008	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT PHASE 51	1880 UNION AVE	\$11,220	\$0	\$11,220	\$0 W	Orange	Real	\$155.96	(\$6.24)	\$149.72
282428208500009	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT PHASES 58-65	1920 UNION AVE	\$11,220	\$0	\$11,220	\$0 W	Orange	Real	\$155.96	(\$6.24)	\$149.72
282428208500010	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT PH 67 AND 69	1936 UNION AVE	\$11,220	\$0	\$11,220	\$0 W	Orange	Real	\$155.96	(\$6.24)	\$149.72
282428208500011	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT PHASES 74 & 75	1956 UNION AVE	\$11,220	\$0	\$11,220	\$0 W	Orange	Real	\$155.96	(\$6.24)	\$149.72
282428208500012	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT PHASES 82,83 & 84	1976 UNION AVE	\$11,220	\$0	\$11,220	\$0 W	Orange	Real	\$155.96	(\$6.24)	\$149.72
282428208500013	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT PHASES 90-97	1869 BROADWAY	\$11,220	\$0	\$11,220	\$0 W	Orange	Real	\$155.96	(\$6.24)	\$149.72
282428208500015	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT LEASEHOLD CONDOMINIUM PH	1995 AVENUE OF THE PINES	\$11,220	\$0	\$11,220	\$0 W	Orange	Real	\$155.96	(\$6.24)	\$149.72
282428208500016	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT CONDOMINIUM PHASES 114	112045 AVENUE OF THE PINES	\$11,220	\$0	\$11,220	\$0 W	Orange	Real	\$155.96	(\$6.24)	\$149.72
302428208099999	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS BEACH CLUB VILLAS	0 EPCOT RESORTS BLVD	\$169,107,903	\$0	\$169,107,903	\$0 W	Orange	Real	\$2,350,599.85	(\$94,023.99)	\$2,256,575.86
302428208200001	DISNEY RIVIERA RESORT CONDOMINIUM ASSN INC	BAY	DISNEYS RIVIERA RESORT LEASEHOLD CONDOMINIUM PHASES 1-3 &	0 CAYMAN WAY	\$100	\$0	\$100	\$0 W	Orange	Real	\$1.39	(\$0.06)	\$1.33
282428208500017	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT PHASES 122 - 123	2151 AVENUE OF THE PINES	\$11,220	\$0	\$11,220	\$0 W	Orange	Real	\$155.96	(\$6.24)	\$149.72
282428208500018	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT PHASES 130 AND 131	1915 AVENUE OF THE PINES	\$11,220	\$0	\$11,220	\$0 W	Orange	Real	\$155.96	(\$6.24)	\$149.72
282428208500020	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1970 BROADWAY	\$11,220	\$0	\$11,220	\$0 W	Orange	Real	\$155.96	(\$6.24)	\$149.72
282428208500030	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT PH 10 - 17	1980 BROADWAY	\$11,220	\$0	\$11,220	\$0 W	Orange	Real	\$155.96	(\$6.24)	\$149.72
282428208500040	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT PH 18-25	1990 BROADWAY	\$11,220	\$0	\$11,220	\$0 W	Orange	Real	\$155.96	(\$6.24)	\$149.72
282428208500050	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT A LEASHOLD CONDO PH 27,29	- 1944 BROADWAY	\$11,220	\$0	\$11,220	\$0 W	Orange	Real	\$155.96	(\$6.24)	\$149.72
282428208500060	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT A LEASHOLD CONDO PH 27,29	- 0 VILLAS AVE	\$3,806	\$0	\$3,806	\$0 W	Orange	Real	\$52.90	(\$2.12)	\$50.79
282428208500070	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT PH 42-45	1923 BROADWAY	\$11,220	\$0	\$11,220	\$0 W	Orange	Real	\$155.96	(\$6.24)	\$149.72
282428208500140	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT PH 42-45	1960 BROADWAY	\$2,313	\$0	\$2,313	\$0 W	Orange	Real	\$32.15	(\$1.29)	\$30.86
282428208500301	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1960 BROADWAY	\$702,917	\$0	\$702,917	\$0 W	Orange	Real			

Roll Id	Owner Name	CITY COI	Description	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou	County	Type	Taxes Invoiced	Discount	Budgeted Collections
282428208500302	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1960 BROAD WAY	\$738,417	\$0	\$738,417	\$0	W	Orange	Real	\$10,264.00	(\$410.56)	\$9,853.44
282428208500303	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1960 BROAD WAY	\$823,620	\$0	\$823,620	\$0	W	Orange	Real	\$11,448.32	(\$457.93)	\$10,990.39
282428208500304	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1960 BROAD WAY	\$359,742	\$0	\$359,742	\$0	W	Orange	Real	\$5,000.41	(\$200.02)	\$4,800.40
282428208500305	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1960 BROAD WAY	\$554,996	\$0	\$554,996	\$0	W	Orange	Real	\$7,714.44	(\$308.58)	\$7,405.87
282428208500306	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1960 BROAD WAY	\$91,315	\$0	\$91,315	\$0	W	Orange	Real	\$1,269.28	(\$50.77)	\$1,218.51
282428208500307	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1960 BROAD WAY	\$176,199	\$0	\$176,199	\$0	W	Orange	Real	\$2,449.17	(\$97.97)	\$2,351.20
282428208500308	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1960 BROAD WAY	\$110,439	\$0	\$110,439	\$0	W	Orange	Real	\$1,535.10	(\$61.40)	\$1,473.70
282428208500309	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1960 BROAD WAY	\$327,135	\$0	\$327,135	\$0	W	Orange	Real	\$4,547.18	(\$181.89)	\$4,365.29
282428208500310	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1960 BROAD WAY	\$151,831	\$0	\$151,831	\$0	W	Orange	Real	\$2,110.45	(\$84.42)	\$2,026.03
282428208500311	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1960 BROAD WAY	\$151,831	\$0	\$151,831	\$0	W	Orange	Real	\$2,110.45	(\$84.42)	\$2,026.03
282428208500312	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1960 BROAD WAY	\$1,376	\$0	\$1,376	\$0	W	Orange	Real	\$19.13	(\$0.77)	\$18.36
282428208500313	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1960 BROAD WAY	\$49,369	\$0	\$49,369	\$0	W	Orange	Real	\$686.23	(\$27.45)	\$658.78
282428208500314	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1960 BROAD WAY	\$109,060	\$0	\$109,060	\$0	W	Orange	Real	\$1,515.93	(\$60.64)	\$1,455.30
282428208500315	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1960 BROAD WAY	\$5,987	\$0	\$5,987	\$0	W	Orange	Real	\$83.22	(\$3.33)	\$79.89
282428208500316	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1960 BROAD WAY	\$291,789	\$0	\$291,789	\$0	W	Orange	Real	\$4,055.87	(\$162.23)	\$3,893.63
282428208500317	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT	1960 BROAD WAY	\$1,457,899	\$0	\$1,457,899	\$0	W	Orange	Real	\$20,264.80	(\$810.59)	\$19,454.20
282428208501000	DISNEYS SARATOGA SPRINGS RESORT C ONDOMINIUM ASSOCIA	LBV	DISNEYS CARRIAGE HOUSE/CHECK-IN/RESTAURANTS-BLDG F	0 BROAD WAY	\$101	\$0	\$101	\$0	W	Orange	Real	\$1.40	(\$0.06)	\$1.35
282428208502000	DISNEYS SARATOGA SPRINGS RESORT C ONDOMINIUM ASSOCIA	LBV	DISNEYS SARATOGA SPRINGS	0 BROAD WAY	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
282428208510000	DISNEYS SARATOGA SPRINGS RESORT C ONDOMINIUM ASSOCIA	LBV	DISNEYS SARATOGA SPRINGS	0 BROAD WAY	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
302428208299999	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS RIVIERA RESORT LEASEHOLD CONDOMINIUM PHASES 1-3 &	0 CAYMAN WAY	\$171,889,284	\$0	\$171,889,284	\$0	W	Orange	Real	\$2,389,261.05	(\$95,570.44)	\$2,293,690.61
282428208510600	DISNEYS SARATOGA SPRINGS RESORT C ONDOMINIUM ASSOCIA	LBV	DISNEYS SARATOGA SPRINGS COMMON AREA	0 AVENUE OF THE PINES	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
282428208511400	DISNEYS SARATOGA SPRINGS RESORT C ONDOMINIUM ASSOCIA	LBV	DISNEYS SARATOGA SPRINGS COMMON AREA	0 AVENUE OF THE PINES	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
282428208512200	DISNEYS SARATOGA SPRINGS RESORT C ONDOMINIUM ASSOCIA	LBV	DISNEYS SARATOGA SPRINGS COMMON AREA	0 AVENUE OF THE PINES	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
282428208513000	DISNEYS SARATOGA SPRINGS RESORT C ONDOMINIUM ASSOCIA	LBV	DISNEYS SARATOGA SPRINGS COMMON AREA	0 BROAD WAY	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
302428895099999	WALT DISNEY PARKS AND RESORTS U S INC	BAY	DISNEYS VACATION CLUB AT DISNEYS BOARDWALK	0 HOTEL LOOP BLVD	\$271,843,607	\$0	\$271,843,607	\$0	W	Orange	Real	\$3,778,626.14	(\$151,145.05)	\$3,627,481.09
312428000000001	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW ART OF ANIMATION RESORT	1850 ANIMATION WAY	\$272,630,339	\$0	\$272,630,339	\$0	W	Orange	Real	\$3,789,561.71	(\$151,582.47)	\$3,637,979.24
312428000000003	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW ART OF ANIMATION RESORT	321 BUENA VISTA DR	\$46,939,600	\$0	\$46,939,600	\$0	W	Orange	Real	\$652,460.44	(\$26,098.42)	\$626,362.02
312428000000005	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW POP CENTURY RESORT	1050 CENTURY DR	\$233,367,597	\$0	\$233,367,597	\$0	W	Orange	Real	\$3,243,809.60	(\$129,752.38)	\$3,114,057.21
312428000000012	WALT DISNEY PARKS AND RESORTS U S INC	BAY	WDW ESPN WIDE WORLD OF SPORTS WALL/SIGNAGE	0 OSCEOLA PKWY	\$93,613	\$0	\$93,613	\$0	W	Orange	Real	\$1,301.22	(\$52.05)	\$1,249.17
282428208514800	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT PHASE 148	0 TREEHOUSE LN	\$190,986	\$0	\$190,986	\$0	W	Orange	Real	\$2,654.71	(\$106.19)	\$2,548.52
282428208514801	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS RESORT PHASE 148	0 TREEHOUSE LN	\$62,010	\$0	\$62,010	\$0	W	Orange	Real	\$861.94	(\$34.48)	\$827.46
282428208518000	DISNEYS SARATOGA SPRINGS RESORT C ONDOMINIUM ASSOCIA	LBV	DISNEYS SARATOGA SPRINGS COMMON AREA	0 BROAD WAY	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
282428208526000	DISNEYS SARATOGA SPRINGS RESORT C ONDOMINIUM ASSOCIA	LBV	DISNEYS SARATOGA SPRINGS COMMON AREA	0 VILLA AVE	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
282428208534000	DISNEYS SARATOGA SPRINGS RESORT C ONDOMINIUM ASSOCIA	LBV	DISNEYS SARATOGA SPRINGS COMMON AREA	0 VILLA AVE	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
282428208542000	DISNEYS SARATOGA SPRINGS RESORT C ONDOMINIUM ASSOCIA	LBV	DISNEYS SARATOGA SPRINGS COMMON AREA	0 BROAD WAY	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
282428208550000	DISNEYS SARATOGA SPRINGS RESORT C ONDOMINIUM ASSOCIA	LBV	DISNEYS SARATOGA SPRINGS COMMON AREA	0 BROAD WAY	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
282428208558000	DISNEYS SARATOGA SPRINGS RESORT C ONDOMINIUM ASSOCIA	LBV	DISNEYS SARATOGA SPRINGS COMMON AREA	0 BROAD WAY	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
282428208566000	DISNEYS SARATOGA SPRINGS RESORT C ONDOMINIUM ASSOCIA	LBV	DISNEYS SARATOGA SPRINGS COMMON AREA	0 BROAD WAY	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
282428208574000	DISNEYS SARATOGA SPRINGS RESORT C ONDOMINIUM ASSOCIA	LBV	DISNEYS SARATOGA SPRINGS COMMON AREA	0 BROAD WAY	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
282428208582000	DISNEYS SARATOGA SPRINGS RESORT C ONDOMINIUM ASSOCIA	LBV	DISNEYS TIMESHARE SALES STORAGE BLDG	0 BROAD WAY	\$101	\$0	\$101	\$0	W	Orange	Real	\$1.40	(\$0.06)	\$1.35
282428208590000	DISNEYS SARATOGA SPRINGS RESORT C ONDOMINIUM ASSOCIA	LBV	DISNEYS SARATOGA SPRINGS COMMON AREA	0 BROAD WAY	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
282428208598000	DISNEYS SARATOGA SPRINGS RESORT C ONDOMINIUM ASSOCIA	LBV	DISNEYS SARATOGA SPRINGS COMMON AREA	0 BROAD WAY	\$100	\$0	\$100	\$0	W	Orange	Real	\$1.39	(\$0.06)	\$1.33
282428208599999	WALT DISNEY PARKS AND RESORTS U S INC	LBV	DISNEYS SARATOGA SPRINGS	0 BROADWAY	\$660,178,464	\$0	\$660,178,464	\$0	W	Orange	Real	\$9,176,480.65	(\$367,059.23)	\$8,809,421.42
302428000000028	WALT DISNEY PARKS AND RESORTS U S INC	BAY	SKYLINER TURN STATION	0 EPCOT RESORTS BLVD	\$1,412,651	\$0	\$1,412,651	\$0	W	Orange	Real	\$19,635.85	(\$785.43)	\$18,850.41
112427723512700	WALT DISNEY PARKS AND RESORTS U S INC	BAY	VILLAS AT DISNEYS GRAND FLORIDIAN RESORT CONDOMINIUM PHAS	0 FLORIDIAN WAY	\$105	\$0	\$105	\$0	W	Orange	Real	\$1.46	(\$0.06)	\$1.40
192428000000006	HAMES LAURENCE C	BAY	PORTION OF EPCOT CENTER DRIVE	0 EPCOT CENTER DR	\$507	\$0	\$507	\$0	W	Orange	Real	\$7.05	(\$0.28)	\$6.77
062428000000007	GREER DONALD R	BAY	WDW LEASE TO GAS STATION	0 LAKE MABEL DR	\$1,732	\$0	\$1,732	\$0	W	Orange	Real	\$24.07	(\$0.96)	\$23.11
262427000000011	REEDY CREEK IMP DIST	BAY	WDW SECURITY CANINE FACILITY/KENNEL	0 SERVICE LN	\$267,511	\$0	\$267,511	\$0	W	Orange	Real	\$3,718.40	(\$148.74)	\$3,569.67
262427000000012	REEDY CREEK IMP DIST	BAY	WDW SOUTH SERVICE AREA KENNEL PARKING	0 SERVICE LN	\$7,966	\$0	\$7,966	\$0	W	Orange	Real	\$110.73	(\$4.43)	\$106.30
HTL000057	W D W	LBV	PORT ORLEANS RESORT 3058 UNITS	002201ORLEANS DR	\$23,040,688	\$0	\$23,015,688	\$25,000	W	Orange	Personal	\$319,918.06	(\$12,796.72)	\$307,121.34
HTL000195	W D W	BAY	YACHT & BEACH 1215 UNITS	001700EPCOT RESORTS BLVD	\$31,807,487	\$0	\$31,782,487	\$25,000	W	Orange	Personal	\$441,776.57	(\$17,671.06)	\$424,105.51
HTL000196	W D W	BAY	CARIBBEAN BEACH RESORT 2112 UNITS	000900CAYMAN WAY	\$17,896,227	\$0	\$17,871,227	\$25,000	W	Orange	Personal	\$248,410.06	(\$9,936.40)	\$238,473.65
HTL000197	W D W	BAY	GRAND FLORIDIAN RESORT 900 UNITS	004401GRAND FLORIDIAN WAY	\$17,462,691	\$0	\$17,437,691	\$25,000	W	Orange	Personal	\$242,383.90	(\$9,695.36)	\$232,688.55
HTL000198	W D W	BAY	POLYNESIAN HOTEL 855 UNITS	001600SEVEN SEAS DR	\$23,209,288	\$0	\$23,184,288	\$25,000	W	Orange	Personal	\$322,261.60	(\$12,890.46)	\$309,371.14
HTL000199	W D W	BAY	CONTEMPORARY 1054 UNITS	004600WORLD DR	\$13,488,383	\$0	\$13,463,383	\$25,000	W	Orange	Personal	\$187,141.02	(\$7,485.64)	\$179,655.38
HTL000284	W D W	BAY	WILDERNESS LODGE 728 ROOMS	000901TIMBERLINE DR	\$10,896,863	\$0	\$10,871,863	\$25,000	W	Orange	Personal	\$151,118.90	(\$6,044.76)	\$145,074.14
HTL000295	W D W	BAY	CORONADO SPRINGS RESORT & GRAN DESTINO	001000BUENA VISTA DR	\$43,723,436	\$0	\$43,698,436	\$25,000	W	Orange	Personal	\$607,408.26	(\$24,296.33)	\$583,111.93
HTL000373	DISNEY WORLDWIDE DEVELOPMENT INC	BAY	DVD BOARDWALK RESORT HOTEL	002101EPCOT RESORTS BLVD	\$6,601,192	\$0	\$6,576,192	\$25,000	W	Orange	Personal	\$91,409.07	(\$3,656.36)	\$87,752.71
HTL000375	W D W	BAY	ANIMAL KINGDOM LODGE	002901OSCEOLA PKWY	\$22,572,087	\$0	\$22,547,087	\$25,000	W	Orange	Personal	\$313,404.51	(\$12,536.18)	\$300,868.33
HTL000392	W D W	BAY	POP CENTURY HOTEL/2880 ROOMS	001050CENTURY DR	\$33,956,749	\$0	\$33,931,749	\$25,000	W	Orange	Personal	\$471,651.31	(\$18,866.05)	\$452,785.26
HTL000435	W D W	BAY	ART OF ANIMATION RESORT 1984 UNITS	002100ANIMATION DR	\$31,952,902	\$0	\$31,927,902	\$25,000	W	Orange	Personal	\$443,797.84	(\$17,751.91)	\$426,045.92
REG000978	DISNEY WORLDWIDE SHARED SERVICES	BAY	SHARED SERVICES	005601CENTER DR	\$34,037,783	\$0	\$34,012,783	\$25,000	W	Orange	Personal	\$476,777.68	(\$18,911.11)	\$457,866.58
REG019392	W D W	LBV	PARTNERS FEDERAL CREDIT UNION	001675BUENA VISTA DR	\$1,241,736	\$0	\$1,216,736	\$25,000	W	Orange	Personal	\$16,912.63	(\$676.51)	\$16,236.13
REG019395	W D W	LBV	TYPHOON LAGOON	001195BUENA VISTA DR	\$14,751,113	\$0	\$14,726,113	\$25,000	W	Orange	Personal	\$204,692.97	(\$8,187.72)	\$196,505.25
REG032753	W D W	LBV	TEAM DISNEY BUILDING	001375BUENA VISTA DR	\$5,816,415	\$0	\$5,791,415	\$25,000	W	Orange	Personal	\$80,500.67	(\$3,220.03)	\$77,280.64
REG035056	W D W	BAY	DOLPHIN MERCHANDISE SHOP	001500EPCOT RESORTS BLVD	\$264,091	\$0	\$239,091	\$25,000	W	Orange	Personal	\$3,323.36	(\$132.93)	\$3,190.43
REG035057	W D W	BAY	SWAN MERCHANDISE SHOP	001200E										

Roll Id	Owner Name	CITY	COI	Description	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou	County	Type	Taxes Invoiced	Discount	Budgeted Collections	
REG085291	W D W	BAY		BLIZZARD BEACH	001500BUENA VISTA DR	\$9,505,749		\$0	\$9,480,749	\$25,000	W	Orange	Personal	\$131,782.41	(\$5,271.30)	\$126,511.11
REG089295	DISNEY DESTINATIONS LLC	LBV		LAKE BUENA VISTA	001375BUENA VISTA DR	\$1,812,788		\$0	\$1,787,788	\$25,000	W	Orange	Personal	\$24,850.25	(\$994.01)	\$23,856.24
REG089302	W D W	LBV		ADMINISTRATIVE LAUNDRY FACILITIES	003451BONNETT CREEK DR	\$17,374,511		\$0	\$17,349,511	\$25,000	W	Orange	Personal	\$241,158.20	(\$9,646.33)	\$231,511.87
REG093920	W D W	BAY		FANTASIA GARDENS MINI GOLF	001205EPCOT RESORTS BLVD	\$298,030		\$0	\$273,030	\$25,000	W	Orange	Personal	\$3,795.12	(\$151.80)	\$3,643.31
REG098207	W D W	LBV		VILLAGE MARKETPLACE	001780BUENA VISTA DR	\$38,472,424		\$0	\$38,447,424	\$25,000	W	Orange	Personal	\$534,419.19	(\$21,376.77)	\$513,042.43
REG101791	W D W	LBV		CIRQUE DU SOLEIL	001478BUENA VISTA DR	\$9,478,681		\$0	\$9,727,681	\$25,000	W	Orange	Personal	\$354,159.17	(\$5,406.37)	\$129,752.80
REG102006	W D W	BAY		ANIMAL KINGDOM -SHOW & RIDE - SERVICE AREA	000660SAVANNA CIR	\$264,633,849		\$0	\$264,608,849	\$25,000	W	Orange	Personal	\$3,678,063.00	(\$147,122.52)	\$3,530,940.48
REG102298	W D W	BAY		ANIMAL KINGDOM MAINT. BLDG-68% ORANGE	000660SAVANNA CIR	\$608,079		\$0	\$583,079	\$25,000	W	Orange	Personal	\$8,104.80	(\$324.19)	\$7,780.61
REG106955	W D W	BAY		WINTER SUMMERLAND MINI GOLF	001548BUENA VISTA DR	\$281,238		\$0	\$256,238	\$25,000	W	Orange	Personal	\$3,561.71	(\$142.47)	\$3,419.24
REG116440	DISNEY VACATION DEVELOPMENT INC	BAY		DVD BOARDWALK NON HOTEL ASSETS	002101EPCOT RESORTS BLVD	\$442,186		\$0	\$417,186	\$25,000	W	Orange	Personal	\$5,798.89	(\$231.96)	\$5,566.93
REG122187	W D W	LBV		LAKE BUENA VISTA	001503LIVE OAK LN	\$5,434,379		\$0	\$5,409,379	\$25,000	W	Orange	Personal	\$75,190.37	(\$3,007.61)	\$72,182.75
REG146820	W D W	BAY		005601CENTER DR	005601CENTER DR	\$586,600		\$0	\$561,600	\$25,000	W	Orange	Personal	\$7,806.24	(\$312.25)	\$7,493.99
REG146821	DISNEY DESTINATIONS LLC	BAY	DLR	005601CENTER DR	005601CENTER DR	\$9,056		\$0	\$9,056	\$0	W	Orange	Personal	\$0.00	\$0.00	\$0.00
REG146822	DISNEY BUSINESS PRODUCTIONS LLC	BAY		LAKE BUENA VISTA	001000BUENA VISTA DR	\$780,944		\$0	\$755,944	\$25,000	W	Orange	Personal	\$10,507.62	(\$420.30)	\$10,087.32
REG146823	B V C C INC	LBV		001855COMMUNITY DR	001855COMMUNITY DR	\$815,433		\$0	\$790,433	\$25,000	W	Orange	Personal	\$10,987.02	(\$439.48)	\$10,547.54
REG146824	DISNEY DIRECT MARKETING SERVICES INC	BAY		005601CENTER DR	005601CENTER DR	\$2,730		\$0	\$2,730	\$0	W	Orange	Personal	\$0.00	\$0.00	\$0.00
REG146826	DISNEY PHOTO IMAGING LLC	BAY		PHOTO IMAGING	005601CENTER DR	\$1,070,930		\$0	\$1,045,930	\$25,000	W	Orange	Personal	\$14,538.43	(\$581.54)	\$13,956.89
REG154626	W D W	BAY		BAY LAKE	005601CENTER DR	\$4,934,381		\$0	\$4,909,381	\$25,000	W	Orange	Personal	\$68,240.40	(\$2,729.62)	\$65,510.78
REG154627	M K INC	BAY		005601CENTER DR	005601CENTER DR	\$32,800		\$0	\$7,800	\$25,000	W	Orange	Personal	\$108.42	(\$4.34)	\$104.08
REG155160	DISNEY WORLDWIDE SERVICES INC	LBV		001675BUENA VISTA DR	001675BUENA VISTA DR	\$99,778		\$0	\$74,778	\$25,000	W	Orange	Personal	\$1,039.41	(\$41.58)	\$997.84
REG155162	DISNEY DESTINATIONS LLC	BAY		005601CENTER DR	005601CENTER DR	\$1,507,211		\$0	\$1,482,211	\$25,000	W	Orange	Personal	\$20,602.73	(\$1824.11)	\$19,778.62
REG155163	DISNEY BUSINESS PRODUCTIONS LLC	BAY	BAY LAKE	001700EPCOT RESORTS BLVD	001700EPCOT RESORTS BLVD	\$82,088		\$0	\$57,088	\$25,000	W	Orange	Personal	\$793.52	(\$31.74)	\$761.78
REG155164	B V C C INC	BAY	BAY LAKE	005601CENTER DR	005601CENTER DR	\$185,475		\$0	\$160,475	\$25,000	W	Orange	Personal	\$2,230.60	(\$89.22)	\$2,141.38
REG155165	COMPASS ROSE CORP	BAY		001960MAGNOLIA WAY	001960MAGNOLIA WAY	\$70,645		\$0	\$45,645	\$25,000	W	Orange	Personal	\$634.47	(\$25.38)	\$609.09
REG155167	W D W	LBV		WDE ASSETS IN LBV FACILITIES WAY	001500LIVE OAK LN	\$18,931,238		\$0	\$18,906,238	\$25,000	W	Orange	Personal	\$262,796.71	(\$10,511.87)	\$252,284.84
REG155169	W D I R & D INC	BAY		WALT DISNEY IMAGINEERING	001365AVENUE OF THE STARS	\$7,002		\$0	\$7,002	\$0	W	Orange	Personal	\$0.00	\$0.00	\$0.00
REG168319	DISNEY ENTERTAINMENT PRODUCTIONS INC	BAY		ENTERTAINMENT PRODUCTIONS	000271WORLD DR	\$1,551,520		\$0	\$1,526,520	\$25,000	W	Orange	Personal	\$21,218.63	(\$848.75)	\$20,369.88
REG168320	W D W	LBV		IF PRODUCTIONS (PARTIAL TPP)	001503LIVE OAK LN	\$352,188		\$0	\$327,188	\$25,000	W	Orange	Personal	\$4,547.91	(\$181.92)	\$4,366.00
REG173826	W D W	BAY		EPCOT WELLNESS CENTER	001510AVENUE OF THE STARS	\$173,277		\$0	\$148,277	\$25,000	W	Orange	Personal	\$2,061.05	(\$82.44)	\$1,978.61
REG179737	DISNEY WORLDWIDE SERVICES INC	BAY		IF PRODUCTIONS (PARTIAL TPP)	005601CENTER DR	\$5,225		\$0	\$5,225	\$0	W	Orange	Personal	\$0.00	\$0.00	\$0.00
REG179739	DISNEY VACATION MANAGEMENT CORP	LBV		001510COVE RD	001510COVE RD	\$179,355		\$0	\$154,355	\$25,000	W	Orange	Personal	\$2,145.53	(\$85.82)	\$2,059.71
REG179740	DISNEY VACATION DEVELOPMENT INC	LBV		LAKE BUENA VISTA	001510COVE RD	\$306,703		\$0	\$281,703	\$25,000	W	Orange	Personal	\$3,915.67	(\$156.63)	\$3,759.04
REG179741	DISNEY VACATION DEVELOPMENT INC	BAY		BAY LAKE	001390MAGIC KINGDOM DR	\$2,468,316		\$0	\$2,443,316	\$25,000	W	Orange	Personal	\$33,962.09	(\$1,358.48)	\$32,603.61
REG179742	W D W	BAY		WALT DISNEY IMAGINEERING- BAY LAKE ASSETS	005601CENTER DR	\$1,778,491		\$0	\$1,753,491	\$25,000	W	Orange	Personal	\$24,373.52	(\$974.94)	\$23,398.58
REG184618	COMPASS ROSE CORP	BAY		005601CENTER DR	005601CENTER DR	\$44,129		\$0	\$19,129	\$25,000	W	Orange	Personal	\$265.89	(\$10.64)	\$255.26
REG184619	DISNEY VACATION CLUB MANAGEMENT CO	BAY		002175EPCOT RESORTS BLVD	002175EPCOT RESORTS BLVD	\$46,115		\$0	\$21,115	\$25,000	W	Orange	Personal	\$293.50	(\$11.74)	\$281.76
REG189175	W D W	LBV		LBV GOLF COURSE	002200CLUB LAKE DR	\$173,086		\$0	\$148,086	\$25,000	W	Orange	Personal	\$2,058.40	(\$82.34)	\$1,976.06
REG194525	DCL DEVELOPMENT CO	BAY		DCL @ DISC BLDG	005601CENTER DR	\$109,679		\$0	\$84,679	\$25,000	W	Orange	Personal	\$1,177.04	(\$47.08)	\$1,129.96
REG199282	W D W	BAY		005601CENTER DR	005601CENTER DR	\$42,014		\$0	\$17,014	\$25,000	W	Orange	Personal	\$236.49	(\$9.46)	\$227.03
REG206919	W D W	BAY		005601CENTER DR	005601CENTER DR	\$45,157		\$0	\$20,157	\$25,000	W	Orange	Personal	\$280.18	(\$11.21)	\$268.98
REG206921	W D W	LBV		001375BUENA VISTA DR	001375BUENA VISTA DR	\$19,814		\$0	\$19,814	\$0	W	Orange	Personal	\$0.00	\$0.00	\$0.00
REG207740	W D W	BAY		ESPN SIGN SITE	000000OSCEOLA PKWY	\$29,890		\$0	\$4,890	\$25,000	W	Orange	Personal	\$67.97	(\$2.72)	\$65.25
REG214870	DISNEY WORLDWIDE SERVICES INC	BAY		DWWS - BAY LAKE 1008138	005601CENTER DR	\$111,975		\$0	\$86,975	\$25,000	W	Orange	Personal	\$1,208.95	(\$48.36)	\$1,160.59
REG220748	W D W	BAY		SKYLINER & RESTAURANTS @ RIVIERA RESORT	001080ESPLANADE AVE	\$10,915,265		\$0	\$10,890,265	\$25,000	W	Orange	Personal	\$151,374.68	(\$6,054.99)	\$145,319.70
REG220795	DISNEY ENTERPRISES INC	BAY		005601CENTER DR	005601CENTER DR	\$2,160		\$0	\$2,160	\$0	W	Orange	Personal	\$0.00	\$0.00	\$0.00
SGN001446	DISNEY DESTINATIONS LLC	LBV		001515BUENA VISTA DR	001515BUENA VISTA DR	\$268,718		\$0	\$243,718	\$25,000	W	Orange	Personal	\$3,387.68	(\$135.51)	\$3,252.17
SGN001515	DISNEY VACATION DEVELOPMENT INC	BAY		0	0	\$125,508		\$0	\$100,508	\$25,000	W	Orange	Personal	\$1,397.06	(\$55.88)	\$1,341.18
TSH000005	DISNEY VACATION DEVELOPMENT INC	LBV		DVD OLD KEY WEST - DEVELOPER	001510COVE RD	\$1,179,705		\$0	\$1,154,705	\$25,000	W	Orange	Personal	\$16,050.40	(\$642.02)	\$15,408.38
TSH000006	DVC CONDO ASSOCIATION	LBV		DVD - OLD KEY WEST OWNER RETURN	001510COVE RD	\$1,185,586		\$0	\$1,160,586	\$25,000	W	Orange	Personal	\$16,132.15	(\$645.29)	\$15,486.86
TSH000051	DISNEY VACATION DEVELOPMENT INC	BAY		DVD BOARDWALK RESORT DEVELOPER RETURN (NONSOLD)	002101EPCOT RESORTS BLVD	\$182,131		\$0	\$157,131	\$25,000	W	Orange	Personal	\$2,184.12	(\$87.36)	\$2,096.76
TSH000052	DISNEY'S BOARDWALK VILLAS CONDOMINIUM ASSOC INC	BAY		DVD BOARDWALK - OWNERS RETURN	002101EPCOT RESORTS BLVD	\$489,084		\$0	\$464,084	\$25,000	W	Orange	Personal	\$6,450.77	(\$258.03)	\$6,192.74
TSH000070	DISNEY VACATION DEVELOPMENT INC	BAY		DVD WILDERNESS ANNEX - DEVELOPER	000901TIMBERLINE DR	\$87,312		\$0	\$62,312	\$25,000	W	Orange	Personal	\$866.14	(\$34.65)	\$831.49
TSH000071	DVC @ VWL CONDO ASSOC	BAY		DVD WILDERNESS ANNEX - OWNER'S RETURN	000901TIMBERLINE DR	\$145,363		\$0	\$120,363	\$25,000	W	Orange	Personal	\$1,673.05	(\$66.92)	\$1,606.12
TSH000076	DISNEY VACATION DEVELOPMENT INC	BAY		DVD BEACH CLUB VILLAS - DEVELOPER RETURN	001800EPCOT RESORTS BLVD	\$172,228		\$0	\$147,228	\$25,000	W	Orange	Personal	\$2,046.47	(\$81.86)	\$1,964.61
TSH000077	DVC BEACH CLUB CONDO ASSOC	BAY		DVD BEACH CLUB - OWNERS RETURN	001800EPCOT RESORTS BLVD	\$776,538		\$0	\$751,538	\$25,000	W	Orange	Personal	\$10,446.38	(\$417.86)	\$10,028.52
TSH000083	DVD SARATOGA SPRINGS CONDO	LBV		SARATOGA SPRINGS OWNER	001960BROADWAY	\$836,495		\$0	\$811,495	\$25,000	W	Orange	Personal	\$11,279.78	(\$451.19)	\$10,828.59
TSH000084	DISNEY VACATION DEVELOPMENT INC	LBV		SARATOGA SPRINGS DEVELOPMENT	001960BROADWAY	\$3,976,902		\$0	\$3,951,902	\$25,000	W	Orange	Personal	\$54,931.44	(\$2,197.26)	\$52,734.18
TSH000093	DISNEY VACATION DEVELOPMENT INC	BAY		DVD KIDANI VILLAGE - DEVELOPER	000660SAVANNA CIR	\$281,171		\$0	\$256,171	\$25,000	W	Orange	Personal	\$3,560.78	(\$142.43)	\$3,418.35
TSH000094	DVC AK VILLAS CONDO ASSOC	BAY		000661SAVANNA CIR	000661SAVANNA CIR	\$947,949		\$0	\$922,949	\$25,000	W	Orange	Personal	\$12,828.99	(\$513.16)	\$12,315.83
TSH000098	D V C BAY LAKE TOWERS CONDO ASSOC	BAY		D V D BAY LAKE TOWERS-OWNER RETURN	004640WORLD DR	\$300,745		\$0	\$275,745	\$25,000	W	Orange	Personal	\$3,832.86	(\$153.31)	\$3,679.54
TSH000099	DISNEY VACATION DEVELOPMENT INC	BAY		D V D BAY LAKE TOWERS-DEVELOPER RETURN	004640WORLD DR	\$120,795		\$0	\$95,795	\$25,000	W	Orange	Personal	\$1,331.55	(\$53.26)	\$1,278.29
TSH000110	DVD VILLAS @ DISNEY'S GRAND FLORIDIAN RESORT CONDOMIN	BAY		GRAND FLORIDIAN ANNEX OWNERS	004501FLORIDIAN WAY	\$227,501		\$0	\$202,501	\$25,000	W	Orange	Personal	\$2,814.76	(\$112.59)	\$2,702.17
TSH000111	DISNEY VACATION DEVELOPMENT INC	BAY		GRAND FLORIDIAN ANNEX DEVELOPER'S	004501FLORIDIAN WAY	\$189,985		\$0	\$164,985	\$25,000	W	Orange	Personal	\$2,293.29	(\$91.73)	\$2,201.56
TSH000117	DISNEY VACATION DEVELOPMENT INC	BAY		DVD POLYNESIAN - OWNER	001600SEVEN SEAS DR	\$620,493		\$0	\$595,493	\$25,000	W	Orange	Personal	\$8,277.35	(\$331.09)	\$7,946.26
TSH000119	DISNEY VACATION DEVELOPMENT INC	BAY		DVD POLYNESIAN - DEVELOPER	001600SEVEN SEAS DR	\$273,349		\$0	\$248,349	\$25,000	W	Orange	Personal	\$3,452.05	(\$138.08)	\$3,313.97
TSH000128	DISNEY VACATION DEVELOPMENT INC	BAY		DVD COP												

LEWIS AND CLARK DISTRICT TAX ROLL JANUARY 1, 2022

Roll Id	Owner Name	CITY COI	Description	Location	Total Assd	Exempt 1	Taxable	Exempt 2	Grou	County	Type	Taxes Invoiced	Discount	Budgeted Collections	
011871	ALL STAR HOTEL	ORG	WALT DISNEY PARKS & RESORTS US INC	1701 W BUENA VISTA DR	\$47,696,216	\$25,000	\$47,671,216		\$0	W Osceola	Personal	\$662,629.90	(\$26,505.20)	\$636,124.71	
012081	VISTA COMMUNICATIONS OSCEOLA	ORG	WALT DISNEY PARKS AND RESORTS US INC	0	\$100,638	\$25,000	\$75,638		\$0	W Osceola	Personal	\$1,051.37	(\$42.05)	\$1,009.31	
020109	WALT DISNEY PARKS & RESORTS US INC	ORG	ESPN 1 TOWER SITE	648 S VICTORY WAY	\$45,431	\$12,500	\$32,931		\$0	W Osceola	Personal	\$457.74	(\$18.31)	\$439.43	
027210	WALT DISNEY PARKS AND RESORTS US INC	ORG		800 S VICTORY WAY	\$31,115,054	\$25,000	\$31,090,054		\$0	W Osceola	Personal	\$432,151.75	(\$17,286.07)	\$414,865.68	
033126	ESPN TECHNOLOGY SERVICES INC	ORG	ESPN PRODUCTIONS INC 1223113-FL74700020	700 S VICTORY WAY	\$332,632	\$25,000	\$307,632		\$0	W Osceola	Personal	\$4,276.08	(\$171.04)	\$4,105.04	
043963	WALT DISNEY ENTERTAINMENT 1413138-FL83000101	ORG		1801 W BUENA VISTA DR	\$49,704	\$25,000	\$24,704		\$0	W Osceola	Personal	\$343.39	(\$13.74)	\$329.65	
055049	FLO LAUNDRY FACILITY	ORG	WALT DISNEY PARKS & RESORTS US INC	4001 PALMETTO PL	\$9,679,424	\$25,000	\$9,654,424		\$0	W Osceola	Personal	\$134,196.49	(\$5,367.86)	\$128,828.63	
060586	WALT DISNEY PARKS & RESORTS US INC	ORG	ESPN 1 TOWER SITE	648 S VICTORY WAY	\$45,431	\$12,500	\$32,931		\$0	W Osceola	Personal	\$457.74	(\$18.31)	\$439.43	
066997	K9 FACILITY	ORG	WALT DISNEY	4001 PALMETTO PL	\$520,852	\$25,000	\$495,852		\$0	W Osceola	Personal	\$6,892.34	(\$275.69)	\$6,616.65	
01-25-27-0000-0021-0000	WALT DISNEY PARKS AND RESORTS US INC	ORG			\$2,800	\$0	\$2,800		\$0	W Osceola	Real	\$38.92	(\$1.56)	\$37.36	
01-25-27-0000-0031-0000	WALT DISNEY PARKS AND RESORTS US INC	ORG			\$350,174	\$0	\$350,174		\$0	W Osceola	Real	\$4,867.42	(\$194.70)	\$4,672.72	
01-25-27-0000-0051-0000	WALT DISNEY PARKS AND RESORTS US INC	ORG			\$2,200	\$0	\$2,200		\$0	W Osceola	Real	\$30.58	(\$1.22)	\$29.36	
06-25-28-0000-0012-0000	WALT DISNEY PARKS AND RESORTS US INC	ORG			\$1,200	\$0	\$1,200		\$0	W Osceola	Real	\$16.68	(\$0.67)	\$16.01	
06-25-28-0000-0013-0000	WALT DISNEY PARKS AND RESORTS US INC	ORG			\$3,600	\$0	\$3,600		\$0	W Osceola	Real	\$50.04	(\$2.00)	\$48.04	
06-25-28-0000-0014-0000	WALT DISNEY PARKS AND RESORTS US INC	ORG			\$2,700	\$0	\$2,700		\$0	W Osceola	Real	\$37.53	(\$1.50)	\$36.03	
14-25-27-0000-0040-0000	CELEBRATION CO THE	ORG			\$100	\$0	\$100		\$0	W Osceola	Real	\$1.39	(\$0.06)	\$1.33	
23-25-27-0000-0090-0000	CELEBRATION CO THE	ORG			\$200	\$0	\$200		\$0	W Osceola	Real	\$2.78	(\$0.11)	\$2.67	
01-25-27-0000-0045-0000	WALT DISNEY PARKS AND RESORTS US INC	ORG			\$192,227,400	\$0	\$192,227,400		\$0	W Osceola	Real	\$2,671,960.86	(\$106,878.43)	\$2,565,082.43	
02-25-27-0000-0022-0000	WALT DISNEY PARKS AND RESORTS US INC	ORG			\$12,556,610	\$0	\$12,556,610		\$0	W Osceola	Real	\$174,536.88	(\$6,981.48)	\$167,555.40	
02-25-27-0000-0060-0000	WALT DISNEY PARKS AND RESORTS US INC	ORG			\$397,982,200	\$0	\$397,982,200		\$0	W Osceola	Real	\$5,531,952.58	(\$221,278.10)	\$5,310,674.48	
06-25-28-0000-0016-0000	WALT DISNEY PARKS AND RESORTS US INC	ORG			\$23,272,800	\$0	\$23,272,800		\$0	W Osceola	Real	\$323,491.92	(\$12,939.68)	\$310,552.24	
06-25-28-0000-0030-0000	WALT DISNEY PARKS AND RESORTS US INC	ORG			\$1,355,936	\$0	\$1,355,936		\$0	W Osceola	Real	\$18,847.51	(\$753.90)	\$18,093.61	
06-25-28-0000-0010-0000	WALT DISNEY PARKS AND RESORTS US INC	ORG			\$7,765,150	\$0	\$7,765,150		\$0	W Osceola	Real	\$107,935.59	(\$4,317.42)	\$103,618.16	
01-25-27-0000-0040-0000	WALT DISNEY PARKS AND RESORTS US INC	ORG			\$16,000	\$0	\$16,000		\$0	W Osceola	Real	\$222.40	(\$8.90)	\$213.50	
05-25-28-0000-0020-0000	WALT DISNEY PARKS AND RESORTS US INC	ORG			\$9,900	\$0	\$9,900		\$0	W Osceola	Real	\$137.61	(\$5.50)	\$132.11	
01-25-27-0000-0010-0000	WALT DISNEY PARKS AND RESORTS US INC	ORG			\$1,637,910	\$0	\$1,637,910		\$0	W Osceola	Real	\$22,766.95	(\$910.68)	\$21,856.27	
02-25-27-0000-0010-0000	WALT DISNEY PARKS AND RESORTS US INC	ORG			\$105,300	\$105,300	\$0		\$0	W Osceola	Real	\$0.00	\$0.00	\$0.00	
11-25-27-3160-000C-0113	WALT DISNEY PARKS AND RESORTS US INC	ORG			\$400	\$0	\$400		\$0	W Osceola	Real	\$5.56	(\$0.22)	\$5.34	
TOTAL WDW & AFFL					\$11,599,254,713	\$4,612,080	\$11,592,333,387	\$2,309,246				\$161,133,434.08	(\$6,445,337.36)	\$154,688,096.72	86.32%
					<u>\$14,095,792,464</u>	<u>\$657,869,940</u>	<u>\$13,429,726,528</u>	<u>\$8,195,996</u>				<u>\$186,673,198.74</u>	<u>(\$7,466,927.95)</u>	<u>\$179,206,270.79</u>	
					Taxable							Budgeted everyone recvs 4% disc			





**FINAL ANNUAL BUDGET  
GENERAL AND DEBT SERVICE FUNDS  
FISCAL YEAR 2023**

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>REVENUES</b>			
Ad valorem taxes	164,064,758	161,997,217	179,113,743
Interest Income	225,500	47,980	192,400
Permits & fees	3,750,000	3,433,536	3,250,000
Lab fees	175,000	104,634	110,000
Interlocal Agreements	447,000	446,263	-
Other	350,000	340,345	350,000
Total revenues	169,012,258	166,369,975	183,016,143
<b>OPERATING EXPENDITURES</b>			
Labor	53,572,597	53,059,127	56,344,751
Other Expense	62,068,443	49,762,619	64,848,368
Capital Outlay	3,674,900	3,028,224	7,929,000
Total operating expenditures	119,315,940	105,849,970	129,122,119
<b>NET OPERATING EXCESS (DEFICIENCY)</b>	49,696,318	60,520,005	53,894,024
<b>NON-OPERATING SOURCES AND USES</b>			
Transfer in from Drainage Reserve	(1,460,000)	(660,000)	(1,900,000)
Debt Service	58,530,160	58,529,725	58,530,252
Insurance	2,350,000	2,249,949	2,600,000
Net non-operating sources and uses	59,420,160	60,119,674	59,230,252
Total expenditures	178,736,100	165,969,644	188,352,371
<b>NET EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b>	(9,723,842)	400,331	(5,336,228)
<b>BEGINNING FUND BALANCE</b>	30,851,532	30,112,157	30,512,488
<b>ENDING FUND BALANCE</b>	21,127,690	30,512,488	25,176,260
<b>MILLAGE RATE</b>			
General Operating	8.6641	8.6641	9.2600
Debt Service	4.9100	4.9100	4.6400
Total millage rate	13.5741	13.5741	13.9000
<b>TOTAL RCID ASSESSED VALUE</b>	12,590,211,455	12,432,754,098	13,422,792,526
		1 MILL =	12,885,881
<b>PERSONNEL</b>			
Management	48	47	50
Clerical	17	16	16
Departmental operating	312	323	321
Other Funding Sources	5	6	9
Total personnel	382	392	396

**REEDY CREEK IMPROVEMENT DISTRICT  
ANNUAL BUDGET  
FISCAL YEAR 2023**

	GENERAL FUND			DEBT SERVICE FUND			TOTAL		
	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>REVENUES</b>									
Ad valorem taxes	104,719,537	103,368,983	119,323,256	59,345,221	58,628,233	59,790,487	164,064,758	161,997,217	179,113,743
Interest Income	158,000	35,340	135,000	67,500	12,640	57,400	225,500	47,980	192,400
Permits & fees	3,750,000	3,433,536	3,250,000	-	-	-	3,750,000	3,433,536	3,250,000
Lab fees	175,000	104,634	110,000	-	-	-	175,000	104,634	110,000
Interlocal Agreements	447,000	446,263	-	-	-	-	447,000	446,263	-
Other	350,000	340,345	350,000	-	-	-	350,000	340,345	350,000
<b>Total revenues</b>	<b>109,599,537</b>	<b>107,729,101</b>	<b>123,168,256</b>	<b>59,412,721</b>	<b>58,640,873</b>	<b>59,847,887</b>	<b>169,012,258</b>	<b>166,369,975</b>	<b>183,016,143</b>
<b>OPERATING EXPENDITURES</b>									
Labor	53,572,597	53,059,127	56,344,751	-	-	-	53,572,597	53,059,127	56,344,751
Other Expense	62,068,443	49,762,619	64,848,368	-	-	-	62,068,443	49,762,619	64,848,368
Capital Outlay	3,674,900	3,028,224	7,929,000	-	-	-	3,674,900	3,028,224	7,929,000
<b>Total operating expenditures</b>	<b>119,315,940</b>	<b>105,849,970</b>	<b>129,122,119</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>119,315,940</b>	<b>105,849,970</b>	<b>129,122,119</b>
<b>NET OPERATING EXCESS (DEFICIENCY)</b>	<b>(9,716,403)</b>	<b>1,879,131</b>	<b>(5,953,863)</b>	<b>59,412,721</b>	<b>58,640,873</b>	<b>59,847,887</b>	<b>49,696,318</b>	<b>60,520,005</b>	<b>53,894,024</b>
<b>NON-OPERATING SOURCES AND USES</b>									
Debt Service	-	-	-	58,530,160	58,529,725	58,530,252	58,530,160	58,529,725	58,530,252
Drainage reserves	(1,460,000)	(660,000)	(1,900,000)	-	-	-	(1,460,000)	(660,000)	(1,900,000)
Insurance	2,350,000	2,249,949	2,600,000	-	-	-	2,350,000	2,249,949	2,600,000
<b>Net non-operating sources and uses</b>	<b>890,000</b>	<b>1,589,949</b>	<b>700,000</b>	<b>58,530,160</b>	<b>58,529,725</b>	<b>58,530,252</b>	<b>59,420,160</b>	<b>60,119,674</b>	<b>59,230,252</b>
<b>Total expenditures</b>	<b>120,205,940</b>	<b>107,439,919</b>	<b>129,822,119</b>	<b>58,530,160</b>	<b>58,529,725</b>	<b>58,530,252</b>	<b>178,736,100</b>	<b>165,969,644</b>	<b>188,352,371</b>
<b>NET EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b>	<b>(10,606,403)</b>	<b>289,182</b>	<b>(6,653,863)</b>	<b>882,561</b>	<b>111,148</b>	<b>1,317,635</b>	<b>(9,723,842)</b>	<b>400,331</b>	<b>(5,336,228)</b>
<b>BEGINNING FUND BALANCE</b>	<b>30,623,379</b>	<b>29,893,837</b>	<b>30,183,019</b>	<b>228,153</b>	<b>218,320</b>	<b>329,468</b>	<b>30,851,532</b>	<b>30,112,157</b>	<b>30,512,488</b>
<b>ENDING FUND BALANCE</b>	<b>20,016,976</b>	<b>30,183,019</b>	<b>23,529,156</b>	<b>1,110,714</b>	<b>329,468</b>	<b>1,647,104</b>	<b>21,127,690</b>	<b>30,512,488</b>	<b>25,176,260</b>
<b>MILLAGE RATE</b>									
General Operating	8.6641	8.6641	9.2600	-	-	-	8.6641	8.6641	9.2600
Debt Service	-	-	-	4.9100	4.9100	4.6400	4.9100	4.9100	4.6400
<b>Total millage rate</b>	<b>8.6641</b>	<b>8.6641</b>	<b>9.2600</b>	<b>4.9100</b>	<b>4.9100</b>	<b>4.6400</b>	<b>13.5741</b>	<b>13.5741</b>	<b>13.9000</b>
<b>TOTAL RCID ASSESSED VALUE</b>									
								1 MILL =	12,885,881
<b>PERSONNEL</b>									
Management	48	47	50	-	-	-	48	47	50
Clerical	17	16	16	-	-	-	17	16	16
Departmental operating	312	323	321	-	-	-	312	323	321
Other Funding Sources	5	6	9	-	-	-	5	6	9
<b>Total personnel</b>	<b>382</b>	<b>392</b>	<b>396</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>382</b>	<b>392</b>	<b>396</b>

**ANNUAL BUDGET  
GENERAL FUND  
FISCAL YEAR 2023**

	<b>FY 2022 BUDGET</b>	<b>FY 2022 PROJECTED ACTUAL</b>	<b>FY 2023 BUDGET</b>
<b>REVENUES</b>			
Ad valorem taxes	104,719,537	103,368,983	119,323,256
Interest Income	158,000	35,340	135,000
Permits & fees	3,750,000	3,433,536	3,250,000
Lab fees	175,000	104,634	110,000
Intergovernmental Revenue	447,000	446,263	-
Other	350,000	340,345	350,000
Total revenues	109,599,537	107,729,101	123,168,256
<b>OPERATING EXPENDITURES</b>			
Labor	53,572,597	53,059,127	56,344,751
Other Expense	62,068,443	49,762,619	64,848,368
Capital Outlay	3,674,900	3,028,224	7,929,000
Total operating expenditures	119,315,940	105,849,970	129,122,119
<b>NET OPERATING EXCESS (DEFICIENCY)</b>	(9,716,403)	1,879,131	(5,953,863)
<b>NON-OPERATING SOURCES AND USES</b>			
Drainage reserves	(1,460,000)	(660,000)	(1,900,000)
Insurance	2,350,000	2,249,949	2,600,000
Net non-operating sources and uses	890,000	1,589,949	700,000
<b>NET EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b>	(10,606,403)	289,182	(6,653,863)
<b>BEGINNING FUND BALANCE</b>	30,623,379	29,893,837	30,183,019
<b>ENDING FUND BALANCE</b>	20,016,976	30,183,019	23,529,156
<b>ENDING FUND BALANCE DETAIL</b>			
Reserve for Prop Appr Settlements	4,000,000	4,000,000	5,000,000
Fund Balance Minimum	16,000,000	16,000,000	18,500,000
Available Fund Balance	16,976	10,183,019	29,156
<b>ENDING FUND BALANCE</b>	20,016,976	30,183,019	23,529,156
<b>MILLAGE RATE</b>			
General Operating	8.6641	8.6641	9.2600
<b>TOTAL RCID ASSESSED VALUE</b>	12,590,211,455	12,432,754,098	13,422,792,526
		1 MILL =	12,885,881
<b>PERSONNEL</b>			
Management	48	47	50
Clerical	17	16	16
Departmental operating	312	323	321
Other Funding Sources	5	6	9
Total personnel	382	392	396

**ANNUAL BUDGET  
DEBT SERVICE FUND  
FISCAL YEAR 2023**

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>REVENUES</b>			
Ad valorem taxes	59,345,221	58,628,233	59,790,487
Interest Income	67,500	12,640	57,400
	59,412,721	58,640,873	59,847,887
<b>NON-OPERATING TRANSFERS AND EXPENDITURES</b>			
Debt Service			
2013-A	13,682,000	13,682,000	13,681,500
2013-B	4,821,100	4,821,100	4,819,500
2015-A	2,138,000	2,138,000	2,136,000
2016-A	10,209,000	10,209,000	10,213,500
2017-A	15,412,950	15,412,950	15,413,450
2020-A	12,251,110	12,251,110	12,250,302
Other Debt Service Costs	16,000	15,565	16,000
Total non-operating transfers and expenditures	58,530,160	58,529,725	58,530,252
<b>NON-OPERATING SOURCES AND USES</b>			
Issue Costs	-	-	-
Bond Proceeds	-	-	-
Payments to Escrow Agents	-	-	-
	-	-	-
Total expenditures	58,530,160	58,529,725	58,530,252
<b>NET EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b>	882,561	111,148	1,317,635
<b>BEGINNING FUND BALANCE</b>	228,153	218,320	329,468
<b>ENDING FUND BALANCE</b>	1,110,714	329,468	1,647,104
<b>ENDING FUND BALANCE DETAIL</b>			
Reserve for Prop Appr Settlements	-	-	-
Fund Balance Minimum	1,000,000	1,000,000	1,000,000
Available Fund Balance	110,714	(670,532)	647,104
<b>ENDING FUND BALANCE</b>	1,110,714	329,468	1,647,104
<b>MILLAGE RATE</b>			
Debt Service	4.9100	4.9100	4.6400
<b>TOTAL RCID ASSESSED VALUE</b>	12,590,211,455	12,432,754,098	13,422,792,526
		1 MILL =	12,885,881

**REEDY CREEK IMPROVEMENT DISTRICT  
FY 2023 BUDGET SUMMARY**

ANNUAL BUDGET	<u>FY 2022 BUDGET</u>	<u>FY 2022 PROJECTED ACTUAL</u>	<u>FY 2023 BUDGET</u>
<b>LABOR</b>			
Management	10,123,319	9,554,795	10,398,825
Clerical	1,328,841	1,215,721	1,273,775
Departmental operating	41,120,434	41,288,609	43,672,153
OPEB Contribution	1,000,000	1,000,000	1,000,000
<b>Total labor</b>	<b>53,572,594</b>	<b>53,059,127</b>	<b>56,344,753</b>
<b>OTHER EXPENDITURES</b>			
Advertising	17,500	14,676	18,900
Dues & subscriptions	71,203	51,003	97,425
Employee relations	3,291,700	2,713,730	3,153,000
Equipment rentals	428,500	374,154	442,950
Gas, oil & accessories	269,000	312,644	334,200
Licenses & permits	29,240	18,677	29,240
Office mat'l & supplies	51,800	30,368	47,800
Operating supplies	3,129,250	2,700,382	4,006,050
Outside services & fees	17,259,782	16,255,896	19,169,295
Postage	12,950	5,391	8,350
Professional services	2,488,941	2,805,242	3,496,755
Publicity and promotion	95,000	92,852	50,000
Repairs & maintenance	31,780,082	22,058,523	30,755,943
Telephone	844,000	544,579	803,510
Travel & business	268,895	135,243	274,950
Utilities	1,563,600	1,483,873	1,635,000
Wardrobe	467,000	165,386	525,000
<b>Total other expenditures</b>	<b>62,068,443</b>	<b>49,762,619</b>	<b>64,848,368</b>
<b>CAPITAL OUTLAY</b>	<b>3,674,900</b>	<b>3,028,224</b>	<b>7,929,000</b>
<b>TOTAL OPERATING EXPENDITURES</b>	<b>119,315,937</b>	<b>105,849,970</b>	<b>129,122,121</b>
<b>PERSONNEL</b>			
Management	48	47	50
Clerical	17	16	16
Departmental operating	312	323	321
Other Funding Sources	5	5	9
<b>Total personnel</b>	<b>382</b>	<b>392</b>	<b>396</b>

**REEDY CREEK IMPROVEMENT DISTRICT  
FY 2022 BUDGETED EXPENDITURES**

	<u>ADMIN</u>	<u>FINANCE</u>	<u>HUMAN RESOURCES</u>	<u>BLDG &amp; SAFETY</u>	<u>FIRE DEPT</u>	<u>ENVIRON SERVICES</u>	<u>INFORMATION TECHNOLOGY</u>	<u>CONT &amp; CONST MGMT</u>	<u>FACILITIES OPER &amp; MAINT</u>	<u>DRAINAGE</u>	<u>PLAN &amp; ENG</u>	<u>COMM &amp; RECORDS</u>	<u>TOTAL</u>
<b>ANNUAL BUDGET</b>													
Management	778,011	552,366	281,301	577,571	5,301,051	679,105	323,833	321,146	757,003	-	357,687	194,244	10,123,319
Clerical	98,643	233,948	78,012	545,449	76,317	76,316	-	76,316	64,526	-	79,314	-	1,328,841
Departmental operating	120,530	430,933	670,501	3,985,992	26,605,272	3,133,579	1,924,213	444,264	1,594,295	-	2,055,832	155,023	41,120,434
OPEB Contribution	15,190	30,380	20,253	113,924	587,632	-	37,684	12,658	58,228	-	124,051	-	1,000,000
<b>Total labor</b>	<b>1,012,374</b>	<b>1,247,627</b>	<b>1,050,067</b>	<b>5,222,936</b>	<b>32,570,272</b>	<b>3,889,000</b>	<b>2,285,730</b>	<b>854,384</b>	<b>2,474,052</b>	<b>-</b>	<b>2,616,884</b>	<b>349,267</b>	<b>53,572,594</b>
<b>OTHER EXPENSE</b>													
Advertising	7,500	-	10,000	-	-	-	-	-	-	-	-	-	17,500
Dues & subscriptions	15,000	6,000	6,538	15,000	10,300	2,000	6,525	2,500	2,500	-	4,000	840	71,203
Employee relations	2,770,000	2,000	150,300	6,700	275,000	5,200	36,500	4,000	15,300	-	1,700	25,000	3,291,700
Equipment rentals	7,000	-	-	-	17,500	3,400	101,500	-	298,250	-	850	-	428,500
Gas, oil & accessories	-	-	-	-	-	-	-	-	269,000	-	-	-	269,000
Licenses & permits	-	-	-	5,000	1,500	17,000	-	-	-	-	5,740	-	29,240
Office mat'l & supplies	5,000	1,300	2,500	6,000	13,000	9,000	2,500	2,000	4,500	-	6,000	-	51,800
Operating supplies	12,000	8,500	62,300	39,500	1,146,500	838,000	316,200	5,250	583,500	85,500	31,000	1,000	3,129,250
Outside services & fees	90,000	286,400	128,500	80,000	187,500	203,800	2,000	-	15,779,582	355,000	97,000	50,000	17,259,782
Postage	8,000	500	1,000	500	1,000	1,100	150	600	-	-	100	-	12,950
Professional services	850,000	85,250	-	10,000	-	-	597,000	-	-	-	946,691	-	2,488,941
Publicity and promotion	50,000	-	-	-	-	-	-	-	-	-	-	45,000	95,000
Repairs & maintenance	-	-	-	-	915,337	80,500	1,529,936	-	7,460,083	2,064,400	19,579,826	150,000	31,780,082
Telephone	-	-	-	-	-	-	844,000	-	-	-	-	-	844,000
Travel & business	22,500	10,500	19,985	43,850	73,700	28,300	30,700	1,000	7,600	-	23,050	7,710	268,895
Utilities	65,000	-	-	-	182,000	95,000	-	-	1,221,500	-	100	-	1,563,600
Wardrobe	-	-	-	-	-	-	-	-	467,000	-	-	-	467,000
<b>Total other expenditures</b>	<b>3,902,000</b>	<b>400,450</b>	<b>381,123</b>	<b>206,550</b>	<b>2,823,337</b>	<b>1,283,300</b>	<b>3,467,013</b>	<b>15,350</b>	<b>26,108,815</b>	<b>2,504,900</b>	<b>20,696,057</b>	<b>279,550</b>	<b>62,068,443</b>
<b>CAPITAL OUTLAY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,648,900</b>	<b>38,000</b>	<b>1,739,000</b>	<b>-</b>	<b>249,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,674,900</b>
<b>TOTAL DEPARTMENT</b>	<b>4,914,374</b>	<b>1,648,077</b>	<b>1,431,190</b>	<b>5,429,486</b>	<b>37,042,509</b>	<b>5,210,300</b>	<b>7,491,741</b>	<b>869,734</b>	<b>28,831,867</b>	<b>2,504,900</b>	<b>23,312,941</b>	<b>628,817</b>	<b>119,315,937</b>
<b>PERSONNEL</b>													
Management	2	2	1	2	30	3	1	1	4	-	1	1	48
Clerical	1	3	1	7	1	1	-	1	1	-	1	-	17
Departmental operating	1	3	6	34	188	29	14	4	18	-	14	1	312
Other Funding Sources	-	5	-	-	-	-	-	-	-	-	-	-	5
<b>Total personnel</b>	<b>4</b>	<b>13</b>	<b>8</b>	<b>43</b>	<b>219</b>	<b>33</b>	<b>15</b>	<b>6</b>	<b>23</b>	<b>-</b>	<b>16</b>	<b>2</b>	<b>382</b>

**REEDY CREEK IMPROVEMENT DISTRICT  
FY 2022 PROJECTED ACTUAL**

	<u>ADMIN</u>	<u>FINANCE</u>	<u>HUMAN RESOURCES</u>	<u>BLDG &amp; SAFETY</u>	<u>FIRE DEPT</u>	<u>ENVIRON SERVICES</u>	<u>INFORMATION TECHNOLOGY</u>	<u>CONT &amp; CONST MGMT</u>	<u>FACILITIES OPER &amp; MAINT</u>	<u>DRAINAGE</u>	<u>PLAN &amp; GIS</u>	<u>COMM RECORDS</u>	<u>TOTAL</u>
<b>ANNUAL BUDGET</b>													
Management	585,118	546,214	297,740	430,236	5,288,196	618,557	302,020	278,509	711,591	-	305,808	190,806	9,554,795
Clerical	65,626	176,410	120,189	530,859	75,604	72,209	-	54,486	49,436	-	70,902	-	1,215,721
Departmental operating	111,467	488,003	423,520	3,687,306	27,958,677	2,914,547	1,617,180	469,675	1,443,385	-	2,056,787	118,062	41,288,609
OPEB Contribution	15,192	30,380	20,253	113,924	587,632	-	37,684	12,658	58,228	-	124,051	-	1,000,000
<b>Total labor</b>	<b>777,403</b>	<b>1,241,007</b>	<b>861,702</b>	<b>4,762,325</b>	<b>33,910,109</b>	<b>3,605,313</b>	<b>1,956,884</b>	<b>815,328</b>	<b>2,262,640</b>	<b>-</b>	<b>2,557,548</b>	<b>308,868</b>	<b>53,059,127</b>
<b>OTHER EXPENSE</b>													
Advertising	10,223	-	4,453	-	-	-	-	-	-	-	-	-	14,676
Dues & subscriptions	8,531	5,968	6,495	11,682	8,013	1,620	1,000	200	1,675	-	3,800	2,019	51,003
Employee relations	2,268,693	10,062	119,860	6,773	250,928	3,065	33,005	3,210	6,770	-	1,700	9,664	2,713,730
Equipment rentals	3,668	-	-	-	11,417	3,099	76,853	-	279,117	-	-	-	374,154
Gas, oil & accessories	-	-	-	-	-	-	-	-	312,644	-	-	-	312,644
Licenses & permits	-	-	-	3,706	850	8,381	-	-	-	-	5,740	-	18,677
Office mat'l & supplies	1,028	1,732	2,055	4,074	8,186	4,110	426	1,444	5,021	-	2,292	-	30,368
Operating supplies	13,074	8,965	12,510	29,679	1,080,115	800,588	180,617	251	476,563	89,435	7,516	1,069	2,700,382
Outside services & fees	64,385	204,856	46,566	74,812	180,085	162,464	-	-	15,127,733	330,260	43,066	21,669	16,255,896
Postage	1,379	117	146	91	1,570	1,643	34	325	-	-	86	-	5,391
Professional services	1,270,157	72,638	-	-	-	-	525,442	-	-	-	937,005	-	2,805,242
Publicity and promotion	47,852	-	-	-	-	-	-	-	-	-	-	45,000	92,852
Repairs & maintenance	-	-	-	-	905,863	92,425	1,648,274	-	5,377,781	1,291,521	12,742,659	-	22,058,523
Telephone	-	-	-	-	-	-	544,579	-	-	-	-	-	544,579
Travel & business	9,784	6,439	5,724	22,151	62,314	9,644	2,184	62	1,519	-	9,936	5,486	135,243
Utilities	77,398	-	-	-	188,600	90,939	-	-	1,126,936	-	-	-	1,483,873
Wardrobe	-	-	-	-	-	-	-	-	165,386	-	-	-	165,386
<b>Total other expenditures</b>	<b>3,776,172</b>	<b>310,777</b>	<b>197,809</b>	<b>152,968</b>	<b>2,697,941</b>	<b>1,177,978</b>	<b>3,012,414</b>	<b>5,492</b>	<b>22,881,145</b>	<b>1,711,216</b>	<b>13,753,800</b>	<b>84,907</b>	<b>49,762,619</b>
<b>CAPITAL OUTLAY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,800,975</b>	<b>31,331</b>	<b>1,003,352</b>	<b>-</b>	<b>192,566</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,028,224</b>
<b>TOTAL DEPARTMENT</b>	<b>4,553,575</b>	<b>1,551,784</b>	<b>1,059,511</b>	<b>4,915,293</b>	<b>38,409,025</b>	<b>4,814,622</b>	<b>5,972,650</b>	<b>820,820</b>	<b>25,336,351</b>	<b>1,711,216</b>	<b>16,311,348</b>	<b>393,775</b>	<b>105,849,970</b>
<b>PERSONNEL</b>													
Management	2	2	1	2	29	3	1	1	4	-	1	1	47
Clerical	1	2	1	7	1	1	-	1	1	-	1	-	16
Departmental operating	1	4	6	34	197	29	14	5	18	-	14	1	323
Other Funding Sources	-	4	-	-	-	-	-	-	2	-	-	-	6
<b>Total personnel</b>	<b>4</b>	<b>12</b>	<b>8</b>	<b>43</b>	<b>227</b>	<b>33</b>	<b>15</b>	<b>7</b>	<b>25</b>	<b>-</b>	<b>16</b>	<b>2</b>	<b>392</b>

**REEDY CREEK IMPROVEMENT DISTRICT  
FY 2023 BUDGETED EXPENDITURES**

	<u>ADMIN</u>	<u>FINANCE</u>	<u>HUMAN RESOURCES</u>	<u>BLDG &amp; SAFETY</u>	<u>FIRE DEPT</u>	<u>ENVIRON SERVICES</u>	<u>INFORMATION TECHNOLOGY</u>	<u>PROCUREMENT</u>	<u>FACILITIES OPER &amp; MAINT</u>	<u>DRAINAGE</u>	<u>PLAN &amp; ENG</u>	<u>COMM RECORDS</u>	<u>TOTAL</u>
<b>ANNUAL BUDGET</b>													
Management	871,190	582,711	443,613	255,567	5,786,503	660,579	338,385	304,181	737,078	-	214,093	204,925	10,398,825
Clerical	79,484	148,582	76,529	581,455	79,375	79,375	-	79,380	67,108	-	82,487	-	1,273,775
Departmental operating	120,827	504,516	580,820	4,267,120	28,455,815	3,268,627	1,597,403	713,514	1,905,781	-	2,091,736	165,994	43,672,153
OPEB Contribution	10,101	30,303	20,202	106,061	580,808	-	32,828	17,677	73,232	-	123,737	5,051	1,000,000
<b>Total labor</b>	<b>1,081,602</b>	<b>1,266,112</b>	<b>1,121,164</b>	<b>5,210,203</b>	<b>34,902,501</b>	<b>4,008,581</b>	<b>1,968,616</b>	<b>1,114,752</b>	<b>2,783,199</b>	<b>-</b>	<b>2,512,053</b>	<b>375,970</b>	<b>56,344,753</b>
<b>OTHER EXPENSE</b>													
Advertising	7,500	-	10,000	-	-	-	-	-	-	-	-	1,400	18,900
Dues & subscriptions	15,000	6,000	8,350	15,000	10,300	1,600	6,525	3,500	2,500	-	3,650	25,000	97,425
Employee relations	2,570,000	7,000	168,700	6,700	331,500	5,200	36,700	6,000	14,500	-	6,700	-	3,153,000
Equipment rentals	7,000	-	-	-	17,500	3,700	85,500	-	328,400	-	850	-	442,950
Gas, oil & accessories	-	-	-	-	-	-	-	-	334,200	-	-	-	334,200
Licenses & permits	-	-	-	5,000	1,500	17,000	-	-	-	-	5,740	-	29,240
Office mat'l & supplies	5,000	1,300	2,500	6,000	13,000	9,000	2,500	2,000	3,500	-	2,000	1,000	47,800
Operating supplies	12,000	8,500	77,600	39,500	1,316,000	1,017,700	537,500	5,250	843,500	90,000	8,500	50,000	4,006,050
Outside services & fees	90,000	288,400	90,500	80,000	201,000	836,500	2,000	-	17,189,895	295,000	96,000	-	19,169,295
Postage	4,000	500	-	500	1,500	1,100	150	600	-	-	-	-	8,350
Professional services	1,000,000	90,250	-	10,000	-	-	1,169,299	-	-	-	1,182,206	45,000	3,496,755
Publicity and promotion	50,000	-	-	-	-	-	-	-	-	-	-	-	50,000
Repairs & maintenance	-	-	-	-	1,058,718	96,000	2,587,600	-	5,352,500	3,172,500	18,488,625	-	30,755,943
Telephone	-	-	-	-	-	-	795,800	-	-	-	-	7,710	803,510
Travel & business	22,500	10,000	21,000	53,550	94,200	16,200	33,000	6,000	8,000	-	10,500	-	274,950
Utilities	115,000	-	-	-	200,000	95,000	-	-	1,225,000	-	-	-	1,635,000
Wardrobe	-	-	-	-	-	-	-	-	525,000	-	-	-	525,000
<b>Total other expenditures</b>	<b>3,898,000</b>	<b>411,950</b>	<b>378,650</b>	<b>216,250</b>	<b>3,245,218</b>	<b>2,099,000</b>	<b>5,256,574</b>	<b>23,350</b>	<b>25,826,995</b>	<b>3,557,500</b>	<b>19,804,771</b>	<b>130,110</b>	<b>64,848,368</b>
<b>CAPITAL OUTLAY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,021,500</b>	<b>124,000</b>	<b>1,045,500</b>	<b>-</b>	<b>4,738,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,929,000</b>
<b>TOTAL DEPARTMENT</b>	<b>4,979,602</b>	<b>1,678,062</b>	<b>1,499,814</b>	<b>5,426,453</b>	<b>40,169,219</b>	<b>6,231,581</b>	<b>8,270,690</b>	<b>1,138,102</b>	<b>33,348,194</b>	<b>3,557,500</b>	<b>22,316,824</b>	<b>506,080</b>	<b>129,122,121</b>
<b>PERSONNEL</b>													
Management	2	2	1	1	33	3	1	1	4	-	1	1	50
Clerical	1	2	1	7	1	1	-	1	1	-	1	-	16
Departmental operating	1	3	6	34	196	29	12	5	20	-	14	1	321
Other Funding Sources	-	5	-	-	-	-	-	-	4	-	-	-	9
<b>Total personnel</b>	<b>4</b>	<b>12</b>	<b>8</b>	<b>42</b>	<b>230</b>	<b>33</b>	<b>13</b>	<b>7</b>	<b>29</b>	<b>-</b>	<b>16</b>	<b>2</b>	<b>396</b>

## ADMINISTRATION

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	778,011	585,118	871,190
Clerical	98,643	65,626	79,484
Departmental operating	120,530	111,467	120,827
OPEB contribution	15,190	15,194	10,101
	<u>1,012,374</u>	<u>777,405</u>	<u>1,081,602</u>
Total labor	1,012,374	777,405	1,081,602
<b>OTHER EXPENDITURES</b>			
Advertising	7,500	10,223	7,500
Dues & Subscriptions	15,000	8,531	15,000
Employee relations	2,770,000	2,268,693	2,570,000
Equipment rentals	7,000	3,668	7,000
Gas, oil & accessories	-	-	-
Licenses & permits	-	-	-
Office mat'l & supplies	5,000	1,028	5,000
Operating supplies	12,000	13,074	12,000
Outside services & fees	90,000	64,385	90,000
Postage	8,000	1,379	4,000
Professional services	850,000	1,270,157	1,000,000
Publicity and promotion	50,000	47,852	50,000
Repair & maintenance	-	-	-
Telephone	-	-	-
Travel & business	22,500	9,784	22,500
Utilities	65,000	77,398	115,000
Wardrobe	-	-	-
	<u>3,902,000</u>	<u>3,776,172</u>	<u>3,898,000</u>
Total other expenditures	3,902,000	3,776,172	3,898,000
<b>CAPITAL OUTLAY</b>			
	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL DEPARTMENT	<u>4,914,374</u>	<u>4,553,577</u>	<u>4,979,602</u>
<b>PERSONNEL</b>			
Management	2	2	2
Clerical	1	1	1
Departmental operating	1	1	1
Total personnel	4	4	4

## PROCUREMENT SERVICES

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	321,146	278,509	304,181
Clerical	76,316	54,486	79,380
Departmental operating	444,264	469,675	713,514
OPEB Contribution	12,658	12,658	17,677
	<u>854,384</u>	<u>815,328</u>	<u>1,114,752</u>
Total labor	854,384	815,328	1,114,752
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	2,500	200	3,500
Employee relations	4,000	3,210	6,000
Equipment rentals	-	-	-
Gas, oil & accessories	-	-	-
Licenses & permits	-	-	-
Office mat'l & supplies	2,000	1,444	2,000
Operating supplies	5,250	251	5,250
Outside services & fees	-	-	-
Postage	600	325	600
Professional services	-	-	-
Publicity and promotion	-	-	-
Repair & maintenance	-	-	-
Telephone	-	-	-
Travel & business	1,000	62	6,000
Utilities	-	-	-
Wardrobe	-	-	-
	<u>15,350</u>	<u>5,492</u>	<u>23,350</u>
Total other expenditures	15,350	5,492	23,350
<b>CAPITAL OUTLAY</b>			
	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL DEPARTMENT	<u>869,734</u>	<u>820,820</u>	<u>1,138,102</u>
<b>PERSONNEL</b>			
Management	1	1	1
Clerical	1	1	1
Departmental operating	4	5	5
	<u>6</u>	<u>7</u>	<u>7</u>
Total personnel	6	7	7

## FINANCE DEPARTMENT

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	552,366	546,214	582,711
Clerical	233,948	176,410	148,582
Departmental operating	430,933	488,003	504,516
OPEB contribution	30,380	30,380	30,303
	<u>1,247,627</u>	<u>1,241,007</u>	<u>1,266,112</u>
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	6,000	5,968	6,000
Employee relations	2,000	10,062	7,000
Equipment rentals	-	-	-
Gas, oil & accessories	-	-	-
Licenses & permits	-	-	-
Office mat'l & supplies	1,300	1,732	1,300
Operating supplies	8,500	8,965	8,500
Outside services & fees	286,400	204,856	288,400
Postage	500	117	500
Professional services	85,250	72,638	90,250
Publicity and promotion	-	-	-
Repair & maintenance	-	-	-
Telephone	-	-	-
Travel & business	10,500	6,439	10,000
Utilities	-	-	-
Wardrobe	-	-	-
	<u>400,450</u>	<u>310,777</u>	<u>411,950</u>
Total other expenditures	400,450	310,777	411,950
<b>CAPITAL OUTLAY</b>			
	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL DEPARTMENT</b>	<u><u>1,648,077</u></u>	<u><u>1,551,784</u></u>	<u><u>1,678,062</u></u>
<b>PERSONNEL</b>			
Management	2	2	2
Clerical	3	2	2
Departmental operating	3	4	3
Other Funding Sources	5	4	5
	<u>13</u>	<u>12</u>	<u>12</u>
Total personnel	13	12	12

## TECHNOLOGY SERVICES

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	323,833	302,020	338,385
Clerical	-	-	-
Departmental operating	1,924,213	1,617,180	1,597,403
OPEB contribution	37,684	37,684	32,828
	2,285,730	1,956,884	1,968,616
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	6,525	1,000	6,525
Employee relations	36,500	33,005	36,700
Equipment rentals	101,500	76,853	85,500
Gas, oil & accessories	-	-	-
Licenses & permits	-	-	-
Office mat'l & supplies	2,500	426	2,500
Operating supplies	316,200	180,617	537,500
Outside services & fees	2,000	-	2,000
Postage	150	34	150
Professional services	597,000	525,442	1,169,299
Publicity and promotion	-	-	-
Repair & maintenance	1,529,936	1,648,274	2,587,600
Telephone	844,000	544,579	795,800
Travel & business	30,700	2,184	33,000
Utilities	-	-	-
Wardrobe	-	-	-
	3,467,011	3,012,414	5,256,574
Total other expenditures	3,467,011	3,012,414	5,256,574
<b>CAPITAL OUTLAY</b>	<b>1,739,000</b>	<b>1,003,352</b>	<b>1,045,500</b>
<b>TOTAL DEPARTMENT</b>	<b>7,491,741</b>	<b>5,972,650</b>	<b>8,270,690</b>
<b>PERSONNEL</b>			
Management	1	1	1
Clerical	-	-	-
Departmental operating	14	14	12
Total personnel	15	15	13

## HUMAN RESOURCES

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	281,301	297,740	443,613
Clerical	78,012	120,189	76,529
Departmental operating	670,501	423,520	580,820
OPEB contribution	20,253	20,253	20,202
	1,050,067	861,702	1,121,164
<b>OTHER EXPENDITURES</b>			
Advertising	10,000	4,453	10,000
Dues & Subscriptions	6,538	6,495	8,350
Employee relations	150,300	119,860	168,700
Equipment rentals	-	-	-
Gas, oil & accessories	-	-	-
Licenses & permits	-	-	-
Office mat'l & supplies	2,500	2,055	2,500
Operating supplies	62,300	12,510	77,600
Outside services & fees	128,500	46,566	90,500
Postage	1,000	146	-
Professional services	-	-	-
Publicity and promotion	-	-	-
Repair & maintenance	-	-	-
Telephone	-	-	-
Travel & business	19,985	5,724	21,000
Utilities	-	-	-
Wardrobe	-	-	-
	381,123	197,809	378,650
Total other expenditures	381,123	197,809	378,650
<b>CAPITAL OUTLAY</b>			
	-	-	-
<b>TOTAL DEPARTMENT</b>	1,431,190	1,059,511	1,499,814
<b>PERSONNEL</b>			
Management	1	1	1
Clerical	1	1	1
Departmental operating	6	6	6
Total personnel	8	8	8

## COMMUNICATIONS & RECORDS DEPARTMENT

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	194,244	190,806	204,925
Clerical	-	-	-
Departmental operating	155,023	118,062	165,994
OPEB contribution	-	-	5,051
	-	-	5,051
Total labor	349,267	308,868	375,970
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	840	2,019	1,400
Employee relations	25,000	9,664	25,000
Equipment rentals	-	-	-
Gas, oil & accessories	-	-	-
Licenses & permits	-	-	-
Office mat'l & supplies	-	-	-
Operating supplies	1,000	1,069	1,000
Outside services & fees	50,000	21,669	50,000
Postage	-	-	-
Professional services	-	-	-
Publicity and promotion	45,000	45,000	45,000
Repair & maintenance	150,000	-	-
Telephone	-	-	-
Travel & business	7,710	5,486	7,710
Utilities	-	-	-
Wardrobe	-	-	-
	-	-	-
Total other expenditures	279,550	84,907	130,110
<b>CAPITAL OUTLAY</b>	-	-	-
<b>TOTAL DEPARTMENT</b>	628,817	393,775	506,080
<b>PERSONNEL</b>			
Management	1	1	1
Clerical	-	-	-
Departmental operating	1	1	1
Total personnel	2	2	2

## BUILDING AND SAFETY

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	577,571	430,236	255,567
Clerical	545,449	530,859	581,455
Departmental operating	3,985,992	3,687,306	4,267,120
OPEB contribution	113,924	113,924	106,061
	<u>5,222,936</u>	<u>4,762,325</u>	<u>5,210,203</u>
Total labor	5,222,936	4,762,325	5,210,203
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	15,000	11,682	15,000
Employee relations	6,700	6,773	6,700
Equipment rentals	-	-	-
Gas, oil & accessories	-	-	-
Licenses & permits	5,000	3,706	5,000
Office mat'l & supplies	6,000	4,074	6,000
Operating supplies	39,500	29,679	39,500
Outside services & fees	80,000	74,812	80,000
Postage	500	91	500
Professional services	10,000	-	10,000
Publicity and promotion	-	-	-
Repair & maintenance	-	-	-
Telephone	-	-	-
Travel & business	43,850	22,151	53,550
Utilities	-	-	-
Wardrobe	-	-	-
	<u>206,550</u>	<u>152,968</u>	<u>216,250</u>
Total other expenditures	206,550	152,968	216,250
<b>CAPITAL OUTLAY</b>			
	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL DEPARTMENT	<u>5,429,486</u>	<u>4,915,293</u>	<u>5,426,453</u>
<b>PERSONNEL</b>			
Management	2	2	1
Clerical	7	7	7
Departmental operating	34	34	34
Total personnel	43	43	42

## FIRE DEPARTMENT

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	5,301,052	5,288,196	5,786,503
Clerical	76,316	75,604	79,375
Departmental operating	26,605,272	27,958,677	28,455,815
OPEB Contribution	587,632	587,632	580,808
	<u>32,570,272</u>	<u>33,910,109</u>	<u>34,902,501</u>
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	10,300	8,013	10,300
Employee relations	275,000	250,928	331,500
Equipment rentals	17,500	11,417	17,500
Gas, oil & accessories	-	-	-
Licenses & permits	1,500	850	1,500
Office mat'l & supplies	13,000	8,186	13,000
Operating supplies	1,146,500	1,080,115	1,316,000
Outside services & fees	187,500	180,085	201,000
Postage	1,000	1,570	1,500
Professional services	-	-	-
Publicity and promotion	-	-	-
Repair & maintenance	915,337	905,863	1,058,718
Telephone	-	-	-
Travel & business	73,700	62,314	94,200
Utilities	182,000	188,600	200,000
Wardrobe	-	-	-
	<u>2,823,337</u>	<u>2,697,941</u>	<u>3,245,218</u>
Total other expenditures	2,823,337	2,697,941	3,245,218
<b>CAPITAL OUTLAY</b>	<u>1,648,900</u>	<u>1,800,975</u>	<u>2,021,500</u>
<b>TOTAL DEPARTMENT</b>	<u><u>37,042,509</u></u>	<u><u>38,409,025</u></u>	<u><u>40,169,219</u></u>
<b>PERSONNEL</b>			
Management	30	29	33
Clerical	1	1	1
Departmental operating	188	197	196
Total personnel	219	227	230

## ENVIRONMENTAL SERVICES

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	679,105	618,557	660,579
Clerical	76,316	72,209	79,375
Departmental operating	3,133,579	2,914,547	3,268,627
OPEB contribution	-	-	-
	<u>3,889,000</u>	<u>3,605,313</u>	<u>4,008,581</u>
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	2,000	1,620	1,600
Employee relations	5,200	3,065	5,200
Equipment rentals	3,400	3,099	3,700
Gas, oil & accessories	-	-	-
Licenses & permits	17,000	8,381	17,000
Office mat'l & supplies	9,000	4,110	9,000
Operating supplies	838,000	800,588	1,017,700
Outside services & fees	203,800	162,464	836,500
Postage	1,100	1,643	1,100
Professional services	-	-	-
Publicity and promotion	-	-	-
Repair & maintenance	80,500	92,425	96,000
Telephone	-	-	-
Travel & business	28,300	9,644	16,200
Utilities	95,000	90,939	95,000
Wardrobe	-	-	-
	<u>1,283,300</u>	<u>1,177,978</u>	<u>2,099,000</u>
Total other expenditures	1,283,300	1,177,978	2,099,000
<b>CAPITAL OUTLAY</b>	<u>38,000</u>	<u>31,331</u>	<u>124,000</u>
<b>TOTAL DEPARTMENT</b>	<u><u>5,210,300</u></u>	<u><u>4,814,622</u></u>	<u><u>6,231,581</u></u>
<b>PERSONNEL</b>			
Management	3	3	3
Clerical	1	1	1
Departmental operating	29	29	29
Total personnel	33	33	33

## FACILITIES OPERATIONS & MAINTENANCE

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	757,003	711,591	737,078
Clerical	64,526	49,436	67,108
Departmental operating	1,594,295	1,443,385	1,905,781
OPEB contribution	58,228	58,228	73,232
	<b>Total labor</b>	<b>2,262,640</b>	<b>2,783,199</b>
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	2,500	1,675	2,500
Employee relations	15,300	6,770	14,500
Equipment rentals	298,250	279,117	328,400
Gas, oil & accessories	269,000	312,644	334,200
Licenses & permits	-	-	-
Office mat'l & supplies	4,500	5,021	3,500
Operating supplies	583,500	476,563	843,500
Outside services & fees	15,779,582	15,127,733	17,189,895
Postage	-	-	-
Professional services	-	-	-
Publicity and promotion	-	-	-
Repair & maintenance	7,460,083	5,377,781	5,352,500
Telephone	-	-	-
Travel & business	7,600	1,519	8,000
Utilities	1,221,500	1,126,936	1,225,000
Wardrobe	467,000	165,386	525,000
	<b>Total other expenditures</b>	<b>22,881,145</b>	<b>25,826,995</b>
<b>CAPITAL OUTLAY</b>	<b>249,000</b>	<b>192,566</b>	<b>4,738,000</b>
<b>TOTAL DEPARTMENT</b>	<b>28,831,867</b>	<b>25,336,351</b>	<b>33,348,194</b>
<b>PERSONNEL</b>			
Management	4	4	4
Clerical	1	1	1
Departmental operating	18	18	20
Other Funding Sources		2	4
	<b>Total personnel</b>	<b>25</b>	<b>29</b>

## DRAINAGE

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	-	-	-
Clerical	-	-	-
Departmental operating	-	-	-
	<hr/>	<hr/>	<hr/>
Total labor	-	-	-
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	-	-	-
Employee relations	-	-	-
Equipment rentals	-	-	-
Gas, oil & accessories	-	-	-
Licenses & permits	-	-	-
Office mat'l & supplies	-	-	-
Operating supplies	85,500	89,435	90,000
Outside services & fees	355,000	330,260	295,000
Postage	-	-	-
Professional services	-	-	-
Publicity and promotion	-	-	-
Repair & maintenance	2,064,400	1,291,521	3,172,500
Telephone	-	-	-
Travel & business	-	-	-
Utilities	-	-	-
Wardrobe	-	-	-
	<hr/>	<hr/>	<hr/>
Total other expenditures	2,504,900	1,711,216	3,557,500
<b>CAPITAL OUTLAY</b>			
	<hr/>	<hr/>	<hr/>
TOTAL DEPARTMENT	<u>2,504,900</u>	<u>1,711,216</u>	<u>3,557,500</u>
<b>PERSONNEL</b>			
Management	-	-	-
Clerical	-	-	-
Departmental operating	-	-	-
	<hr/>	<hr/>	<hr/>
Total personnel	-	-	-

## PLANNING & ENGINEERING

	FY 2022 BUDGET	FY 2022 PROJECTED ACTUAL	FY 2023 BUDGET
<b>LABOR</b>			
Management	357,687	305,808	214,093
Clerical	79,314	70,902	82,487
Departmental operating	2,055,832	2,056,787	2,091,736
OPEB Contribution	124,051	124,051	123,737
	2,616,884	2,557,548	2,512,053
<b>OTHER EXPENDITURES</b>			
Advertising	-	-	-
Dues & Subscriptions	4,000	3,800	3,650
Employee relations	1,700	1,700	6,700
Equipment rentals	850	-	850
Gas, oil & accessories	-	-	-
Licenses & permits	5,740	5,740	5,740
Office mat'l & supplies	6,000	2,292	2,000
Operating supplies	31,000	7,516	8,500
Outside services & fees	97,000	43,066	96,000
Postage	100	86	-
Professional services	946,691	937,005	1,182,206
Publicity and promotion	-	-	-
Repair & maintenance	19,579,826	12,742,659	18,488,625
Telephone	-	-	-
Travel & business	23,050	9,936	10,500
Utilities	100	-	-
Wardrobe	-	-	-
	20,696,057	13,753,800	19,804,771
Total other expenditures	20,696,057	13,753,800	19,804,771
<b>CAPITAL OUTLAY</b>			
	-	-	-
<b>TOTAL DEPARTMENT</b>	23,312,941	16,311,348	22,316,824
<b>PERSONNEL</b>			
Management	1	1	1
Clerical	1	1	1
Departmental operating	14	14	14
Total personnel	16	16	16



Since 1967  
**Reedy Creek**  
IMPROVEMENT DISTRICT

Lake Buena Vista, Florida

ANNUAL FINANCIAL REPORT  
AND COMPLIANCE REPORTS

Year Ended September 30, 2022

**REEDY CREEK IMPROVEMENT DISTRICT  
(LOCATED IN ORANGE AND OSCEOLA COUNTIES)  
1900 HOTEL PLAZA BOULEVARD  
LAKE BUENA VISTA, FLORIDA**

**BOARD OF SUPERVISORS**

**LAURENCE C. HAMES, PRESIDENT  
DONALD R. GREER, VICE-PRESIDENT  
JANE ADAMS, TREASURER  
MAXIMIANO BRITO  
LEILA JAMMAL**

**DISTRICT ADMINISTRATOR**

**JOHN H. CLASSE, JR.**

**CHIEF FINANCIAL OFFICER/COMPTROLLER**

**CHRISTOPHER M. QUINN**

**INDEPENDENT AUDITOR**

**Cherry Bekaert LLP  
Orlando, Florida**

REEDY CREEK IMPROVEMENT DISTRICT  
 ANNUAL FINANCIAL REPORT  
 Year Ended September 30, 2022

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REEDY CREEK IMPROVEMENT DISTRICT  
ANNUAL FINANCIAL REPORT  
Year Ended September 30, 2022

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## Report of Independent Auditor

To the District Administrator, Deputy District Administrator, and Board of Supervisors  
Reedy Creek Improvement District  
Lake Buena Vista, Florida

### Report on the Audit of the Financial Statements

#### **Opinions**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Reedy Creek Improvement District (the "District"), as of and for the year ended September 30, 2022, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

In our opinion, based on our audit, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the District, as of September 30, 2022, and the respective changes in financial position, and, where applicable, cash flows thereof and the respective budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinions**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are required to be independent of the District, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Emphasis of Matter**

As discussed in Note 16 to the financial statements, State of Florida legislation, signed into law February 27, 2023, provides for the District to continue as an operating entity with changes to the District's governance, operating abilities and District name. Our opinions are not modified with respect to this matter.

#### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance, but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated February 8, 2023 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

*Cherry Bekaert LLP*

Orlando, Florida

February 8, 2023, except for note 16, for which the date is February 27, 2023

**REEDY CREEK IMPROVEMENT DISTRICT**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**

As management of the Reedy Creek Improvement District (the "District"), we offer readers of the District's financial statements this narrative overview and analysis of the financial activities of the District for the fiscal year ended September 30, 2022. We encourage readers to consider the information presented here in conjunction with the District's financial statements, which follow this section.

**Financial Highlights**

- The assets plus deferred outflows of resources of the District exceeded liabilities plus deferred inflows of resources at the close of the most recent fiscal year by \$563,599,039 (net position).
- The District's total net position increased during the year by \$44,392,735.
- The District's total noncurrent liabilities decreased by \$42,871,948 during the year.
- As of September 30, 2022, the District's governmental funds reported combined ending fund balances of \$148,006,609, a decrease of \$23,321,839 in comparison with the prior year. Approximately 16% of this total amount is available for spending at the government's discretion (unassigned fund balance).
- At September 30, 2022, unassigned fund balance for the general fund was \$23,801,590, or 23% of total general fund expenditures, including transfers.

**Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the District's basic financial statements. The District's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements.

**Government-wide Financial Statements.** The government-wide financial statements are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private-sector business.

The statement of net position presents information on all of the District's assets and deferred outflows of resources, and liabilities and deferred inflows of resources, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

The statement of activities presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., arbitrage rebate owed but not due until a future year and earned but unused vacation leave).

**REEDY CREEK IMPROVEMENT DISTRICT**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**

**Overview of the Financial Statements (continued)**

Both of the government-wide financial statements distinguish functions of the District that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the District include general government, public safety, physical environment and transportation. The business-type activities of the District include water, wastewater, reuse, gas, solid waste, chilled water, hot water and electric utility operations. The government-wide financial statements can be found on pages 14-17 of this report.

***Fund Financial Statements.*** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the District can be divided into three categories: governmental, proprietary and fiduciary funds.

***Governmental funds.*** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The District maintains three individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund, debt service fund and the capital projects fund, all of which are considered to be major funds.

The District adopts an annual legally appropriated budget for its general fund and debt service fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget. The governmental fund financial statements can be found on pages 18-24 of this report.

***Proprietary fund.*** Proprietary funds report the same functions presented as business-type activities in the government-wide financial statements. The District maintains a proprietary fund, the Utility Fund, which is an enterprise fund that accounts for eight utility operations. The Utility Fund provides the same type of information as the government-wide financial statements, only in more detail. The Utility Fund financial statements can be found on pages 25-29 of this report.

**REEDY CREEK IMPROVEMENT DISTRICT**  
MANAGEMENT'S DISCUSSION AND ANALYSIS

**Overview of the Financial Statements (continued)**

*Fiduciary funds.* Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the District's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. The basic fiduciary fund financial statements can be found on pages 30-31 of this report.

*Notes to the Financial Statements.* The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements begin on page 32 of this report.

**Government-wide Financial Analysis**

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the District, assets plus deferred outflows of resources exceeded liabilities plus deferred inflows of resources by \$563,599,039 at September 30, 2022.

**District's Net Position**

	Governmental activities		Business-type activities		Total	
	2022	2021	2022	2021	2022	2021
Current and noncurrent assets	\$ 161,883,709	\$ 195,283,573	\$ 246,767,538	\$ 243,902,306	\$ 408,651,247	\$ 439,185,879
Capital assets	935,526,776	917,979,553	300,420,959	303,838,086	1,235,947,735	1,221,817,639
Total assets	<u>1,097,410,485</u>	<u>1,113,263,126</u>	<u>547,188,497</u>	<u>547,740,392</u>	<u>1,644,598,982</u>	<u>1,661,003,518</u>
Deferred outflows of resources	58,530,045	55,314,283	1,683,931	-	60,213,976	55,314,283
Total deferred outflows of resources	<u>58,530,045</u>	<u>55,314,283</u>	<u>1,683,931</u>	<u>-</u>	<u>60,213,976</u>	<u>55,314,283</u>
Current liabilities*	58,923,659	68,087,501	46,900,790	39,799,313	105,824,449	107,886,814
Non-current liabilities	810,227,271	829,623,549	166,342,783	189,818,453	976,570,054	1,019,442,002
Total liabilities	<u>869,150,930</u>	<u>897,711,050</u>	<u>213,243,573</u>	<u>229,617,766</u>	<u>1,082,394,503</u>	<u>1,127,328,816</u>
Deferred inflows of resources	33,210,832	49,101,277	25,608,583	20,681,404	58,819,415	69,782,681
Total deferred inflows of resources	<u>33,210,832</u>	<u>49,101,277</u>	<u>25,608,583</u>	<u>20,681,404</u>	<u>58,819,415</u>	<u>69,782,681</u>
<b>Net position:</b>						
Net investment in capital assets	338,020,323	319,129,216	199,545,861	188,282,174	537,566,184	507,411,390
Restricted	1,020,949	218,320	53,222,270	51,111,811	54,243,219	51,330,131
Unrestricted (deficit)	<u>(85,462,505)</u>	<u>(97,582,454)</u>	<u>57,252,141</u>	<u>58,047,237</u>	<u>(28,210,364)</u>	<u>(39,535,217)</u>
	<u>\$ 253,578,767</u>	<u>\$ 221,765,082</u>	<u>\$ 310,020,272</u>	<u>\$ 297,441,222</u>	<u>\$ 563,599,039</u>	<u>\$ 519,206,304</u>

\*Includes current liabilities payable from restricted assets

**REEDY CREEK IMPROVEMENT DISTRICT**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**

**Government-wide Financial Analysis (continued)**

The District's net position includes: 1) net investment in capital assets (e.g., land, land improvements, buildings, machinery and equipment), less any related debt used to acquire those assets that is still outstanding and deferred outflows of resources and deferred inflows of resources attributable to the acquisition, construction, or improvement of those assets or related debt. The District uses these capital assets to provide infrastructure and services to businesses operating within the District; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities; 2) net position restricted by contract or enabling legislation for non-operating uses such as capital and debt service, and 3) unrestricted net position (deficit). The net investment in capital assets continues to increase as the related debt is paid.

*Governmental activities.* Governmental activities reflect negative unrestricted net position balances primarily due to the District's net pension liability and net OPEB liability. The District recognized a significant increase in the proportionate share of the Florida Retirement System (FRS) pension liability, due largely to investment losses recognized by the FRS. Another contributing factor includes the financing, with long-term bonds of the District, certain roadways that were subsequently donated to the State of Florida. The donated roadways are not assets of the District; however, the remaining debt associated with the roadways is a liability of the District, which is discussed further in Note 14. The bonds are Ad Valorem Tax bonds, secured by an irrevocable lien on the ad valorem taxes collected by the District.

The increase in ad valorem tax revenues is the result of an increase in millage rates to offset decreased assessed values in order to provide funding for full operations post-pandemic. The increase is offset by interest and investment losses, primarily from unrealized losses on investments due to a program of ongoing interest rate increases by the Federal Reserve. The District intends to hold these investments to maturity where practical to mitigate realization of these market value losses. Charges for services increased as normal operations resumed following shutdowns due to the pandemic. Intergovernmental revenue increased with contributions from the cities of Bay Lake and Lake Buena Vista for road and bridge repair projects. The increase in expenses is due to parks and resorts reopening at full capacity and operational expenses resuming to pre-pandemic levels.

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**REEDY CREEK IMPROVEMENT DISTRICT**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**

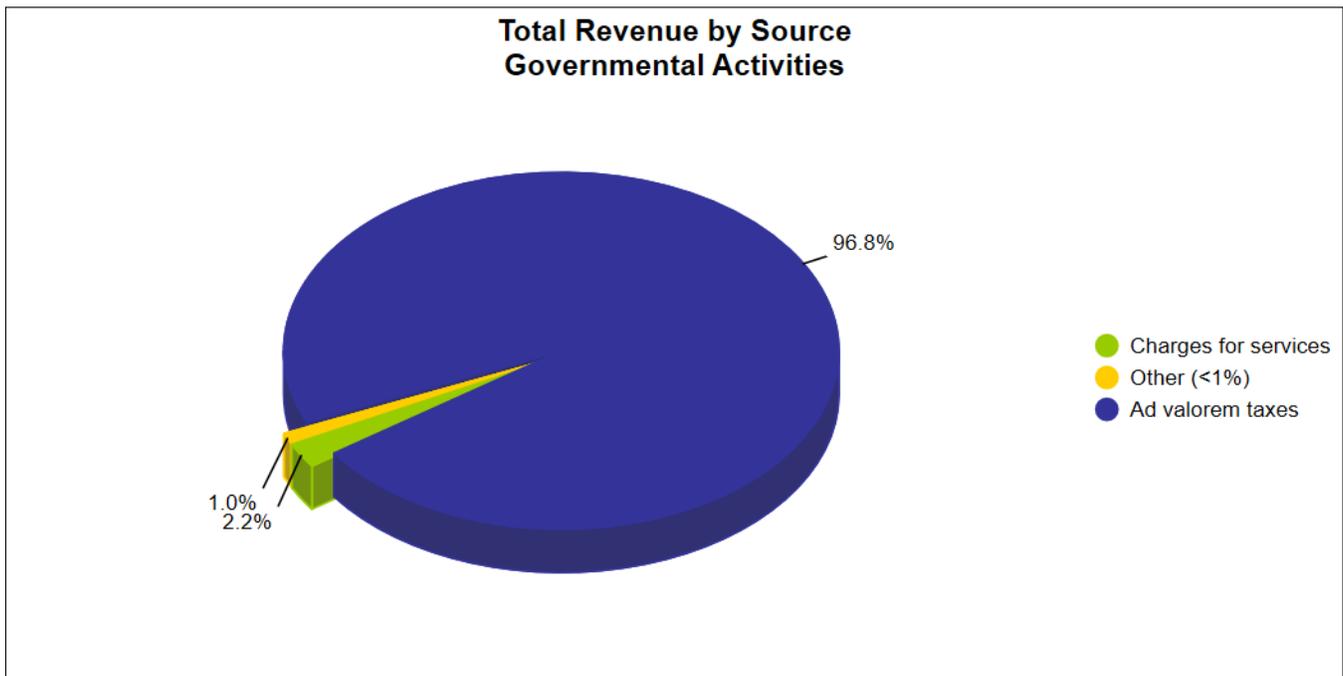
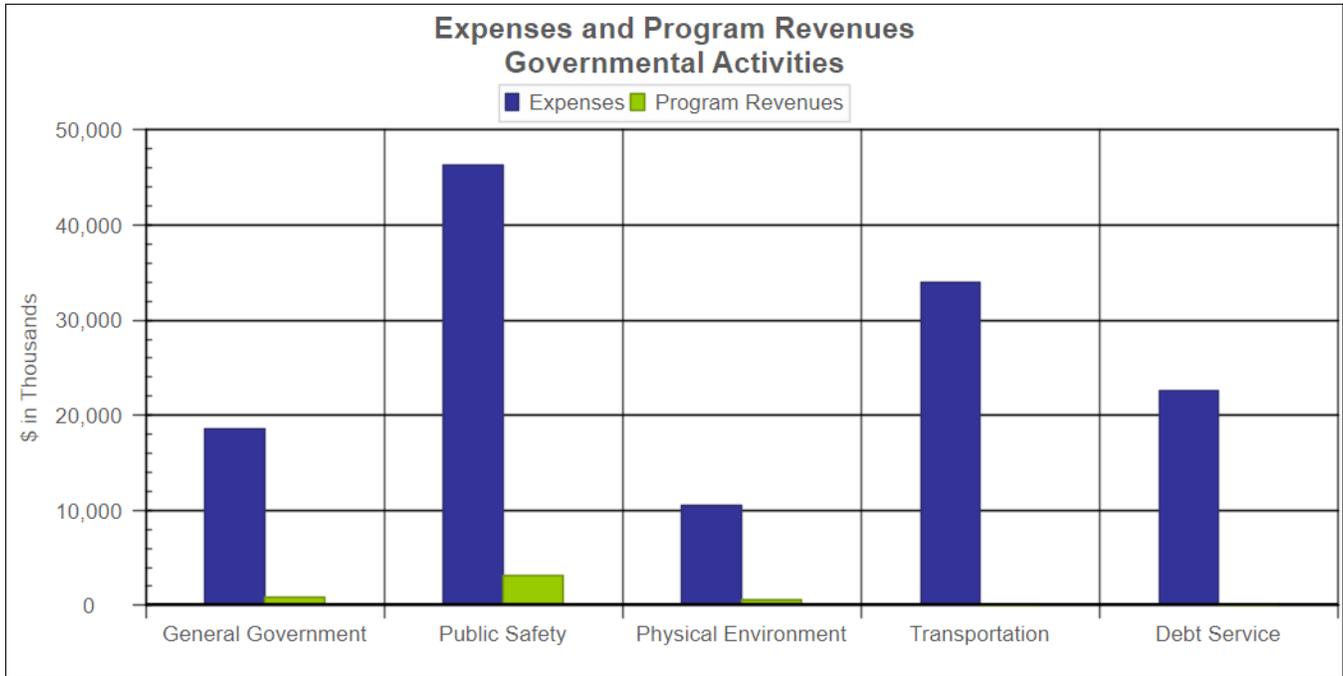
**Government-wide Financial Analysis (continued)**

**District's Change in Net Position**

	Governmental activities		Business-type activities		Total	
	2022	2021	2022	2021	2022	2021
Revenues:						
Program revenues:						
Charges for services	\$ 3,734,230	\$ 3,538,572	\$ 170,128,384	\$ 154,884,383	\$ 173,862,614	\$ 158,422,955
Intergovernmental	446,263	-	-	-	446,263	-
Capital contributions	441,953	927,339	707,891	6,601,797	1,149,844	7,529,136
Total program revenues	<u>4,622,446</u>	<u>4,465,911</u>	<u>170,836,275</u>	<u>161,486,180</u>	<u>175,458,721</u>	<u>165,952,091</u>
General revenues:						
Ad valorem taxes - net	161,996,588	139,410,395	-	-	161,996,588	139,410,395
Interest and investment loss	(3,699,682)	196,708	(5,103,608)	309,074	(8,803,290)	505,782
Nonoperating revenue	565,055	-	438,896	-	1,003,951	-
Gain on disposal of capital assets	169,513	-	-	-	169,513	-
Total general revenues	<u>159,031,474</u>	<u>139,607,103</u>	<u>(4,664,712)</u>	<u>309,074</u>	<u>154,366,762</u>	<u>139,916,177</u>
Total revenues	<u>163,653,920</u>	<u>144,073,014</u>	<u>166,171,563</u>	<u>161,795,254</u>	<u>329,825,483</u>	<u>305,868,268</u>
Expenses:						
General government	18,518,558	16,973,543	-	-	18,518,558	16,973,543
Public safety	46,243,331	41,700,272	-	-	46,243,331	41,700,272
Physical environment	10,555,304	9,305,263	-	-	10,555,304	9,305,263
Transportation	33,909,035	31,649,320	-	-	33,909,035	31,649,320
Utility operations	-	-	149,446,775	123,740,150	149,446,775	123,740,150
Interest on debt	22,614,007	23,794,647	4,145,738	5,078,237	26,759,745	28,872,884
Total expenses	<u>131,840,235</u>	<u>123,423,045</u>	<u>153,592,513</u>	<u>128,818,387</u>	<u>285,432,748</u>	<u>252,241,432</u>
Increases in net position before transfers	31,813,685	20,649,969	12,579,050	32,976,867	44,392,735	53,626,836
Transfers	-	734,059	-	(734,059)	-	-
Change in net position	31,813,685	21,384,028	12,579,050	32,242,808	44,392,735	53,626,836
Net position - beginning	<u>221,765,082</u>	<u>200,381,054</u>	<u>297,441,222</u>	<u>265,198,414</u>	<u>519,206,304</u>	<u>465,579,468</u>
Net position - ending	<u>\$ 253,578,767</u>	<u>\$ 221,765,082</u>	<u>\$ 310,020,272</u>	<u>\$ 297,441,222</u>	<u>\$ 563,599,039</u>	<u>\$ 519,206,304</u>

**REEDY CREEK IMPROVEMENT DISTRICT**  
MANAGEMENT'S DISCUSSION AND ANALYSIS

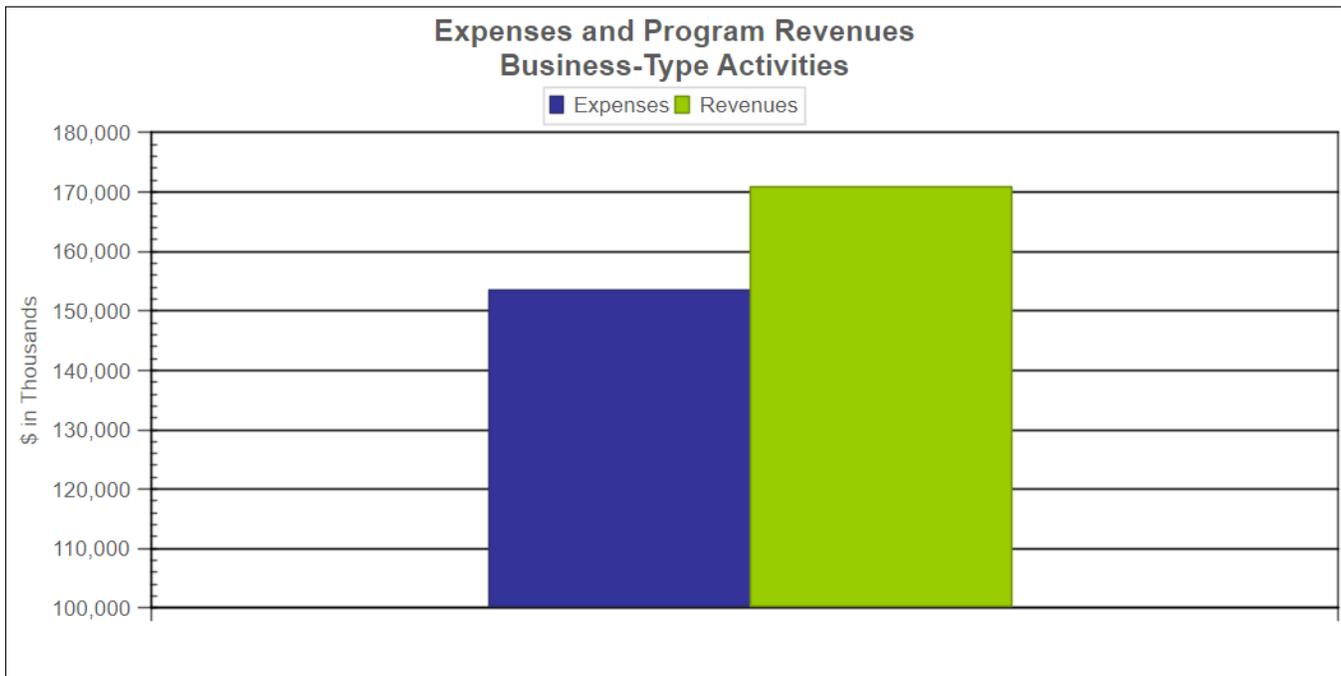
**Government-wide Financial Analysis (continued)**



**REEDY CREEK IMPROVEMENT DISTRICT**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**

**Government-wide Financial Analysis (continued)**

*Business-type activities.* Liabilities decreased with the paydown of utility system debt. Charges for services were higher due to an increase in utility revenues resulting from increased capacity at theme parks and resorts. Interest and investment loss accounted for (3.1)%, capital contributions and nonoperating revenue accounted for 0.7%, with the remainder of total revenues from charges for services. Operating expenses increased in fiscal year 2022 due to parks and resorts reopening at full capacity and operational expenses resuming to pre-pandemic levels.



**Financial Analysis of the Government's Funds**

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

*Governmental funds.* The focus of the District's governmental funds is to provide information on near term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

**REEDY CREEK IMPROVEMENT DISTRICT**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**

**Financial Analysis of the Government's Funds (continued)**

As of September 30, 2022, the District's governmental funds reported combined fund balances of \$148,006,609. Approximately 16% of this total amount constitutes unassigned fund balance, which is available for spending at the government's discretion. The remainder of fund balance is nonspendable, committed, restricted or assigned. Restricted amounts are not available for general spending as those amounts have been reserved to pay for capital projects from bond proceeds and debt service payments. Committed amounts are set-aside to pay for projects from drainage fees or property appraiser settlements as directed by the Board of Supervisors. Assigned amounts have been designated to cover the projected excess of expenditures over revenues in the fiscal year 2023 budget.

The general fund is the chief operating fund of the District. At September 30, 2022, unassigned fund balance of the general fund was \$23,801,590, while total fund balance reached \$42,709,121. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents 23% of the total general fund expenditures (including transfers), while total fund balance represents 42% of that same amount. The fund balance of the District's general fund increased by \$4,918,653. While the District budgeted a drawdown of over \$12 million in the General Fund in FY2022, the postponement of transportation projects and other operating cost savings resulted in the increase in fund balance.

The debt service fund has a total fund balance of \$1,020,949, an increase of \$802,630 from the prior year. The increase was due to an interfund transfer from the general fund to offset unrealized investment losses.

The capital projects fund has a total fund balance of \$104,276,539, a decrease of \$29,043,121 from the prior year. The decrease was due to expenditures related to transportation improvement projects.

*Proprietary fund.* At September 30, 2022, the unrestricted net position of the Utility Fund amounted to \$57,252,141, an increase of \$12,579,050 from the prior year. The increase is due to increases in utility revenues resulting from increased capacity subsequent to the shutdowns experienced in prior years and increased utility rates in fiscal 2022. The restricted net position amounted to \$53,222,270, the bulk of which is restricted for debt service.

**General Fund Budgetary Highlights**

There were no amendments to the budget in fiscal year 2022. Minor transfers between activity budgets had no effect on total revenues or total expenses (including transfers).

**Capital Asset and Debt Administration**

*Capital Assets.* The District's investment in capital assets for its governmental and business type activities as of September 30, 2022 amounted to \$1,235,947,735, net of accumulated depreciation. This represents an increase of \$14,130,096. The primary driver for the increase was ongoing capital projects as described above.

Additional information on the District's capital assets can be found in Note 5 of the financial statements.

**REEDY CREEK IMPROVEMENT DISTRICT**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**

**Capital Asset and Debt Administration (continued)**

**District's Capital Assets**

(net of depreciation)

	Governmental activities		Business-type activities		Total	
	2022	2021	2022	2021	2022	2021
Land	\$ 2,992,490	\$ 2,740,642	\$ 6,896,164	\$ 6,896,164	\$ 9,888,654	\$ 9,636,806
Buildings	241,780,450	238,388,167	19,951,451	21,169,187	261,731,901	259,557,354
Improvements other than buildings	-	-	112,837,258	112,581,259	112,837,258	112,581,259
Machinery and equipment	6,176,223	7,460,753	103,015,005	109,090,004	109,191,228	116,550,757
Infrastructure	642,378,810	633,446,873	-	-	642,378,810	633,446,873
Construction in progress	42,198,803	35,943,118	57,721,081	54,101,472	99,919,884	90,044,590
<b>Total</b>	<b>\$ 935,526,776</b>	<b>\$ 917,979,553</b>	<b>\$ 300,420,959</b>	<b>\$ 303,838,086</b>	<b>\$ 1,235,947,735</b>	<b>\$ 1,221,817,639</b>

*Long-term debt.* At September 30, 2022, the District had total long-term bonded debt outstanding of \$917,500,856. Of this amount, \$728,451,073 was comprised of debt backed by the full faith and credit of the District and \$189,049,783 was secured by the revenues generated by the District's utilities. During fiscal 2022, the District's total long-term debt decreased by \$59,714,945 (6%) with the paydown of both ad valorem and utility revenue debt.

The District has received ratings of "AA-" from Standard and Poor's, "AA-" from Fitch and "Aa3" from Moody's for the Ad Valorem Tax general obligation bonds and ratings of "A-" from Standard and Poor's, "A" from Fitch and "A1" from Moody's for the Utility Revenue bonds. Additional information on the District's long-term debt can be found in Note 7 of the financial statements.

**District's Outstanding Long-term Debt**

General Obligation and Revenue Bonds

	Governmental activities		Business-type activities		Total	
	2022	2021	2022	2021	2022	2021
General obligation bonds	\$ 728,451,073	\$ 766,467,348	\$ -	\$ -	\$ 728,451,073	\$ 766,467,348
Revenue bonds and notes from direct borrowings	-	-	189,049,783	210,748,453	189,049,783	210,748,453
<b>Total</b>	<b>\$ 728,451,073</b>	<b>\$ 766,467,348</b>	<b>\$ 189,049,783</b>	<b>\$ 210,748,453</b>	<b>\$ 917,500,856</b>	<b>\$ 977,215,801</b>

**REEDY CREEK IMPROVEMENT DISTRICT**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**

**Capital Asset and Debt Administration (continued)**

*Infrastructure Assets.* As demonstrated in the Required Supplementary Information on pages 74-84 of this report, there have been no significant changes in the assessed condition of the bridges, roads and water control structures that use the modified approach for infrastructure reporting. There is an ongoing program to repair the remaining water control structures considered in good condition. The current conditions of the remaining assets are within the established levels maintained by the District.

**Economic Factors and Next Year's Budget and Rates**

Assessed property values underlying the District's fiscal year 2023 budget and millage rate determination reflect the impact of any Orange County Property Appraiser revaluations of property value assessments as a result of Court of Appeals' recommendations.

- The unemployment rate of the Central Florida area is currently averaging 2.7%. This is slightly more than the state average of 2.6% and less than the national unemployment average of 3.6%.
- Fiscal year 2023 assessed values increased 8.0%. Millage rates increased overall by 0.3259 mills as a result of a budgeted increase in operating expenses, which was partially offset by a reduction in the debt service millage rate.
- Inflationary trends in the region compare to national indices.

**State of Florida Legislation**

On April 22, 2022, Governor DeSantis signed into law Senate Bill 4-C, dissolving 6 independent special districts, including Reedy Creek Improvement District (RCID). The dissolution would have taken effect June 1, 2023. New legislation signed into law February 27, 2023 specifies RCID will not be dissolved, but continues in full force and effect under a new name, the Central Florida Tourism Oversight District, with a number of changes to RCID's existing charter. Further information relating to this matter may be found in Note 16 "State of Florida Legislation".

**Requests for Information**

This financial report is designed to provide a general overview of the District's finances for all those with an interest in the District's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Reedy Creek Improvement District, Comptroller, 1900 Hotel Plaza Blvd., P.O. Box 10170, Lake Buena Vista, Florida 32830.

# REEDY CREEK IMPROVEMENT DISTRICT

## STATEMENT OF NET POSITION

September 30, 2022

	Primary Government		
	Governmental Activities	Business-Type Activities	Total
<b>ASSETS</b>			
Cash and cash equivalents	\$ 14,212,335	\$ 7,986,485	\$ 22,198,820
Cash and cash equivalents - restricted	14,036,722	40,124,665	54,161,387
Investments	32,597,967	29,925,242	62,523,209
Investments - restricted	97,706,289	104,231,124	201,937,413
Accounts receivable, net	450,688	24,665,275	25,115,963
Internal balances	(61,550)	61,550	-
Inventories	-	13,668,342	13,668,342
Prepays	-	480,000	480,000
Deposits	812,387	-	812,387
Derivative fuel instruments	-	25,601,855	25,601,855
Other assets	2,128,870	23,000	2,151,870
Capital assets not being depreciated	687,570,103	64,617,245	752,187,348
Capital assets, net of accumulated depreciation	247,956,673	235,803,714	483,760,387
<b>Total assets</b>	1,097,410,484	547,188,497	1,644,598,981
<b>DEFERRED OUTFLOWS OF RESOURCES</b>			
Deferred fuel cost	-	1,683,931	1,683,931
Loss on defeased debt due to refundings	22,504,469	-	22,504,469
Deferred outflow of resources related to pensions	17,633,205	-	17,633,205
Deferred outflow of resources related to OPEB	18,392,371	-	18,392,371
<b>Total deferred outflows of resources</b>	58,530,045	1,683,931	60,213,976

(Continued)

The accompanying notes are an integral part of these financial statements.

# REEDY CREEK IMPROVEMENT DISTRICT

## STATEMENT OF NET POSITION

September 30, 2022

	Primary Government		
	Governmental Activities	Business-Type Activities	Total
<b>LIABILITIES</b>			
Accounts payable and accrued liabilities	7,316,594	21,234,956	28,551,550
Accounts payable from restricted assets	6,350,405	538,275	6,888,680
Compensated absences	1,600,573	-	1,600,573
Self insurance liability	1,371,336	-	1,371,336
Bonds and notes payable	34,170,000	22,707,000	56,877,000
Accrued interest payable	8,114,751	2,420,559	10,535,310
Noncurrent liabilities:			
Compensated absences	1,449,732	-	1,449,732
Self insurance liability	4,697,049	-	4,697,049
Net pension liability	58,647,088	-	58,647,088
Net OPEB liability	51,152,329	-	51,152,329
Bonds and notes payable	694,281,073	166,342,783	860,623,856
<b>Total</b>	869,150,930	213,243,573	1,082,394,503
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Accumulated increase in fair value of derivative instruments	-	25,601,855	25,601,855
Gain on defeased debt due to refundings	-	6,728	6,728
Deferred inflow of resources related to pensions	7,954,344	-	7,954,344
Deferred inflow of resources related to OPEB	25,256,488	-	25,256,488
<b>Total deferred inflows of resources</b>	33,210,832	25,608,583	58,819,415
<b>NET POSITION</b>			
Net investment in capital assets	338,020,323	199,545,861	537,566,184
Restricted for:			
Debt service	1,020,949	48,610,633	49,631,582
Renewal and replacement	-	4,111,637	4,111,637
Emergency repairs	-	500,000	500,000
Unrestricted (deficit)	(85,462,505)	57,252,141	(28,210,364)
<b>Total net position</b>	\$ 253,578,767	\$ 310,020,272	\$ 563,599,039

The accompanying notes are an integral part of these financial statements.

# REEDY CREEK IMPROVEMENT DISTRICT

## STATEMENT OF ACTIVITIES

For the Period Ended September 30, 2022

	<b>Total</b>	<b>Total Business-type Activities</b>	<b>Total Governmental Activities</b>
<b>Expenses:</b>			
Labor	\$ 82,441,471	\$ 29,246,489	\$ 53,194,982
Operating expenses	144,452,356	99,903,806	44,548,550
Depreciation	31,683,192	20,200,496	11,482,696
Nonoperating expenses	95,984	95,984	-
Interest on debt	26,759,745	4,145,738	22,614,007
<b>Total expenses</b>	<b>285,432,748</b>	<b>153,592,513</b>	<b>131,840,235</b>
<b>Program revenues:</b>			
Charges for services	173,862,614	170,128,384	3,734,230
Intergovernmental	446,263	-	446,263
Capital contributions	1,149,844	707,891	441,953
<b>Total program revenues</b>	<b>175,458,721</b>	<b>170,836,275</b>	<b>4,622,446</b>
<b>Net program expense (revenue)</b>	<b>109,974,027</b>	<b>(17,243,762)</b>	<b>127,217,789</b>
<b>General revenues:</b>			
Ad valorem taxes	161,996,588	-	161,996,588
Interest and investment loss	(8,803,290)	(5,103,608)	(3,699,682)
Nonoperating revenues	1,003,951	438,896	565,055
Gain on disposal of capital assets	169,513	-	169,513
<b>Total general revenues</b>	<b>154,366,762</b>	<b>(4,664,712)</b>	<b>159,031,474</b>
<b>Change in net position</b>	<b>44,392,735</b>	<b>12,579,050</b>	<b>31,813,685</b>
<b>Total net position - beginning</b>	<b>519,206,304</b>	<b>297,441,222</b>	<b>221,765,082</b>
<b>Total net position - ending</b>	<b>\$ 563,599,039</b>	<b>\$ 310,020,272</b>	<b>\$ 253,578,767</b>

The accompanying notes are an integral part of these financial statements.

**Governmental Activities Expenses by Function**

<b>General Government</b>	<b>Public Safety</b>	<b>Physical Environment</b>	<b>Transportation</b>	<b>Debt Service</b>
\$ 7,356,572	\$ 38,617,900	\$ 6,030,529	\$ 1,189,981	\$ -
9,936,808	5,253,419	4,156,572	25,201,751	-
1,225,178	2,372,012	368,203	7,517,303	-
-	-	-	-	-
-	-	-	-	22,614,007
18,518,558	46,243,331	10,555,304	33,909,035	22,614,007
398,271	3,192,652	143,307	-	-
446,263	-	-	-	-
-	-	441,953	-	-
844,534	3,192,652	585,260	-	-
\$ 17,674,024	\$ 43,050,679	\$ 9,970,044	\$ 33,909,035	\$ 22,614,007

The accompanying notes are an integral part of these financial statements.

**REEDY CREEK IMPROVEMENT DISTRICT**

**BALANCE SHEET - GOVERNMENTAL FUNDS**

September 30, 2022

	<u>General</u>	<u>Debt Service</u>	<u>Capital Projects</u>	<u>Total Governmental Funds</u>
<b>ASSETS</b>				
Cash and cash equivalents	\$ 14,212,335	\$ 304,328	\$ 13,732,394	\$ 28,249,057
Investments	32,597,967	716,816	96,989,473	130,304,256
Accounts receivable, net	450,688	-	-	450,688
Due from other funds	211,154	-	-	211,154
Deposits	812,387	-	-	812,387
Other assets	1,918,770	-	-	1,918,770
Total assets	<u>\$ 50,203,301</u>	<u>\$ 1,021,144</u>	<u>\$ 110,721,867</u>	<u>\$ 161,946,312</u>
<b>LIABILITIES AND FUND BALANCES</b>				
Accounts payable and accrued liabilities	\$ 7,316,594	\$ 195	\$ 6,350,210	\$ 13,666,999
Due to other funds	177,586	-	95,118	272,704
Total liabilities	<u>7,494,180</u>	<u>195</u>	<u>6,445,328</u>	<u>13,939,703</u>
Fund balances:				
Nonspendable:				
Other assets	1,918,770	-	-	1,918,770
Committed				
Drainage system	5,334,898	-	-	5,334,898
Property appraiser disputes	5,000,000	-	-	5,000,000
Restricted:				
Capital projects	-	-	104,276,539	104,276,539
Debt service	-	1,020,949	-	1,020,949
Assigned:				
2023 budget appropriation	6,653,863	-	-	6,653,863
Unassigned	23,801,590	-	-	23,801,590
Total fund balances	<u>42,709,121</u>	<u>1,020,949</u>	<u>104,276,539</u>	<u>\$ 148,006,609</u>
Total liabilities and fund balances	<u>\$ 50,203,301</u>	<u>\$ 1,021,144</u>	<u>\$ 110,721,867</u>	

The accompanying notes are an integral part of these financial statements.

**REEDY CREEK IMPROVEMENT DISTRICT**  
**RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO**  
**THE STATEMENT OF NET POSITION**

September 30, 2022

Fund Balances - Total Governmental Funds	\$ 148,006,609
Amounts reported for governmental activities in the Statement of Net Position are different because:	
Accrued interest payable on bonds not currently due is not reported in the funds.	(8,114,751)
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	935,526,776
Some liabilities, deferred outflows of resources and deferred inflows of resources, including those related to bonds payable, pensions, OPEB and other liabilities are not due and payable in the current period and therefore are not reported in the funds.	<u>(821,839,867)</u>
Net position of governmental activities	<u><u>\$ 253,578,767</u></u>

The accompanying notes are an integral part of these financial statements.

## REEDY CREEK IMPROVEMENT DISTRICT

### STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS

For the Period Ended September 30, 2022

	General	Debt Service	Capital Projects	Total
<b>REVENUES</b>				
Ad valorem taxes	\$ 103,368,355	\$ 58,628,233	\$ -	\$ 161,996,588
Intergovernmental	446,263	-	-	446,263
Emergency services	85,025	-	-	85,025
Building permits and fees	3,107,627	-	-	3,107,627
Drainage fees	441,953	-	-	441,953
Interest and investment loss	(1,342,266)	(303,580)	(2,053,837)	(3,699,683)
Other	726,064	-	-	726,064
Total revenues	106,833,021	58,324,653	(2,053,837)	163,103,837
<b>EXPENDITURES</b>				
<b>CURRENT:</b>				
General government	17,554,317	-	-	17,554,317
Public safety	45,027,503	-	-	45,027,503
Physical environment	10,391,415	-	-	10,391,415
Transportation	26,432,049	-	-	26,432,049
Capital outlay	2,074,139	-	26,989,284	29,063,423
<b>DEBT SERVICE:</b>				
Principal	-	32,755,000	-	32,755,000
Interest and other charges	-	25,767,024	-	25,767,024
Total expenditures	101,479,423	58,522,024	26,989,284	186,990,731
Excess (deficiency) of revenues over (under) expenditures	5,353,598	(197,371)	(29,043,121)	(23,886,894)
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfer in	-	1,000,000	-	1,000,000
Transfer out	(1,000,000)	-	-	(1,000,000)
Insurance recoveries	565,055	-	-	565,055
Total other financing sources (uses)	(434,945)	1,000,000	-	565,055
Net change in fund balances	4,918,653	802,629	(29,043,121)	(23,321,839)
<b>Fund Balances, beginning of year</b>	37,790,468	218,320	133,319,660	171,328,448
<b>Fund Balances, end of year</b>	\$ 42,709,121	\$ 1,020,949	\$ 104,276,539	\$ 148,006,609

The accompanying notes are an integral part of these financial statements.

## REEDY CREEK IMPROVEMENT DISTRICT

### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

For the Period Ended September 30, 2022

Net Change in Fund Balances - Total Governmental Funds	\$ (23,321,839)
 Amounts reported for governmental activities in the Statement of Activities are different because:	
 Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period.	
	17,580,727
 The net effect of miscellaneous transactions involving capital assets resulted in a decrease in net position.	
	(33,505)
 Governmental funds report the payment of bond principal and interest when the current financial resources are available and payments are due and they report the payment of issuance costs, premiums, discounts, and similar items when debt is first issued. However, on the statement of activities, interest is accrued.	
	35,908,017
 Decreases in other liabilities reported as expenses in the statement of activities not requiring the use of current financial resources in governmental funds.	
	<u>1,680,285</u>
Change in net position of governmental activities	<u>\$ 31,813,685</u>

The accompanying notes are an integral part of these financial statements.

## REEDY CREEK IMPROVEMENT DISTRICT

### STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### GENERAL FUND

For the Period Ended September 30, 2022

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
<b>REVENUES</b>				
Ad valorem taxes	\$104,719,537	\$104,719,537	\$ 103,368,355	\$ (1,351,182)
Intergovernmental revenue	447,000	447,000	446,263	(737)
Emergency services	-	-	85,025	85,025
Building permits and fees	3,750,000	3,750,000	3,107,627	(642,373)
Drainage fees	-	-	441,953	441,953
Interest and investment loss	158,000	158,000	(1,342,266)	(1,500,266)
Other	525,000	525,000	726,064	201,064
<b>Total revenues</b>	<b>109,599,537</b>	<b>109,599,537</b>	<b>106,833,021</b>	<b>(2,766,516)</b>
<b>EXPENDITURES</b>				
GENERAL GOVERNMENT				
Administrative:				
Labor	3,463,654	3,463,654	3,464,201	(547)
Operating	6,947,350	6,947,350	6,539,205	408,145
Capital outlay	-	-	251,848	(251,848)
	<u>10,411,004</u>	<u>10,411,004</u>	<u>10,255,254</u>	<u>155,750</u>
Human Resources:				
Labor	1,050,067	1,050,067	1,012,236	37,831
Operating	381,123	381,123	217,991	163,132
	<u>1,431,190</u>	<u>1,431,190</u>	<u>1,230,227</u>	<u>200,963</u>
Information Systems & Technology:				
Labor	2,285,730	2,285,730	2,215,457	70,273
Operating	2,145,775	2,145,775	2,483,033	(337,258)
Capital outlay	1,419,000	1,419,000	266,689	1,152,311
	<u>5,850,505</u>	<u>5,850,505</u>	<u>4,965,179</u>	<u>885,326</u>
Property Management:				
Labor	1,040,505	1,040,505	913,918	126,587
Operating	997,762	997,762	708,276	289,486
Capital outlay	46,000	46,000	41,361	4,639
	<u>2,084,267</u>	<u>2,084,267</u>	<u>1,663,555</u>	<u>420,712</u>
<b>TOTAL GENERAL GOVERNMENT</b>	<b>19,776,966</b>	<b>19,776,966</b>	<b>18,114,215</b>	<b>1,662,751</b>

The accompanying notes are an integral part of these financial statements.

## REEDY CREEK IMPROVEMENT DISTRICT

### STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### GENERAL FUND

For the Period Ended September 30, 2022

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
<b>PUBLIC SAFETY</b>				
Building & Safety:				
Labor	5,222,937	5,222,937	5,124,419	98,518
Operating	688,375	688,375	715,007	(26,632)
Capital outlay	20,000	20,000	-	20,000
	<u>5,931,312</u>	<u>5,931,312</u>	<u>5,839,426</u>	<u>91,886</u>
Emergency Services:				
Labor	32,570,272	32,570,272	34,374,790	(1,804,518)
Operating	3,581,537	3,581,537	2,578,999	1,002,538
Capital outlay	1,948,900	1,948,900	1,370,159	578,741
	<u>38,100,709</u>	<u>38,100,709</u>	<u>38,323,948</u>	<u>(223,239)</u>
Property Management:				
Labor	346,208	346,208	274,875	71,333
Operating	3,048,125	3,048,125	1,959,413	1,088,712
Capital outlay	-	-	31,183	(31,183)
	<u>3,394,333</u>	<u>3,394,333</u>	<u>2,265,471</u>	<u>1,128,862</u>
<b>TOTAL PUBLIC SAFETY</b>	<u>47,426,354</u>	<u>47,426,354</u>	<u>46,428,845</u>	<u>997,509</u>
<b>PHYSICAL ENVIRONMENT</b>				
Environmental Sciences:				
Labor	3,889,001	3,889,001	3,634,261	254,740
Operating	1,285,300	1,283,300	1,080,401	202,899
Capital outlay	36,000	38,000	43,159	(5,159)
	<u>5,210,301</u>	<u>5,210,301</u>	<u>4,757,821</u>	<u>452,480</u>
Planning & Engineering:				
Labor	2,616,885	2,616,885	2,600,582	16,303
Operating	1,235,267	1,235,267	962,173	273,094
	<u>3,852,152</u>	<u>3,852,152</u>	<u>3,562,755</u>	<u>289,397</u>
Water Control:				
Operating	2,844,900	2,844,900	1,866,838	978,062
Property Management:				
Operating	1,343,483	1,343,483	247,160	1,096,323
Capital outlay	140,000	140,000	69,740	70,260
	<u>1,483,483</u>	<u>1,483,483</u>	<u>316,900</u>	<u>1,166,583</u>

The accompanying notes are an integral part of these financial statements.

**REEDY CREEK IMPROVEMENT DISTRICT**

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN  
FUND BALANCE - BUDGET AND ACTUAL

GENERAL FUND

For the Period Ended September 30, 2022

	<u>Budgeted Amounts</u>			
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
TOTAL PHYSICAL ENVIRONMENT	<u>13,390,836</u>	<u>13,390,836</u>	<u>10,504,314</u>	<u>2,886,522</u>
TRANSPORTATION				
Roadway Maintenance:				
Labor	322,293	322,293	314,675	7,618
Operating	<u>30,417,301</u>	<u>30,417,301</u>	<u>17,006,549</u>	<u>13,410,752</u>
	<u>30,739,594</u>	<u>30,739,594</u>	<u>17,321,224</u>	<u>13,418,370</u>
Parking Facilities:				
Labor	765,047	765,047	915,623	(150,576)
Operating	<u>9,567,145</u>	<u>9,567,145</u>	<u>8,195,202</u>	<u>1,371,943</u>
	<u>10,332,192</u>	<u>10,332,192</u>	<u>9,110,825</u>	<u>1,221,367</u>
TOTAL TRANSPORTATION	<u>41,071,786</u>	<u>41,071,786</u>	<u>26,432,049</u>	<u>14,639,737</u>
<b>Total expenditures</b>	<u>121,665,942</u>	<u>121,665,942</u>	<u>101,479,423</u>	<u>20,186,519</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(12,066,405)</u>	<u>(12,066,405)</u>	<u>5,353,598</u>	<u>17,420,003</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers out	-	-	(1,000,000)	(1,000,000)
Insurance recoveries	-	-	<u>565,055</u>	<u>565,055</u>
<b>Total Other Financing Uses</b>	<u>-</u>	<u>-</u>	<u>(434,945)</u>	<u>(434,945)</u>
Excess (deficiency) of revenues over (under) expenditures and other financing uses	<u>\$ (12,066,405)</u>	<u>\$ (12,066,405)</u>	<u>4,918,653</u>	<u>\$ 16,985,058</u>
<b>Fund Balance, beginning of year</b>			<u>37,790,468</u>	
<b>Fund Balance, end of year</b>			<u>\$ 42,709,121</u>	

The accompanying notes are an integral part of these financial statements.

**REEDY CREEK IMPROVEMENT DISTRICT**  
**STATEMENT OF NET POSITION - UTILITY FUND**

September 30, 2022

**ASSETS**

Current assets:

Cash and cash equivalents	\$	7,986,485
Investments		3,704,937
Accounts receivable, net		24,665,275
Due from other funds		272,704
Inventories		13,668,342
Prepays		480,000
Derivative fuel instruments		25,601,855
Restricted assets:		
Cash and cash equivalents		40,124,665
Investments		41,632,976
Total current assets		158,137,239

Noncurrent assets:

Investments		26,220,305
Restricted investments		62,598,148
Capital assets:		
Land		6,896,164
Construction in progress		57,721,081
Buildings		66,564,022
Improvements other than buildings		283,120,074
Machinery and equipment		446,851,357
Less accumulated depreciation		(560,731,739)
Total capital assets		300,420,959
Other assets		23,000
Total noncurrent assets		389,262,412
<b>Total assets</b>		<b>547,399,651</b>

**DEFERRED OUTFLOWS OF RESOURCES**

Deferred fuel		1,683,931
<b>Total deferred outflows of resources</b>		<b>1,683,931</b>

The accompanying notes are an integral part of these financial statements.

**REEDY CREEK IMPROVEMENT DISTRICT**  
**STATEMENT OF NET POSITION - UTILITY FUND**

September 30, 2022

**LIABILITIES**

Current liabilities:

Accounts payable and accrued liabilities	21,234,956
Due to other funds	211,154
Total current liabilities	21,446,110

Current liabilities payable from restricted assets:

Bonds and notes payable	22,707,000
Accrued interest payable	2,420,559
Contracts and retainage payable	538,275
Total current liabilities payable from restricted assets	25,665,834

Long-term liabilities:

Bonds and notes payable	166,342,783
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<b>Total liabilities</b>	<b>213,454,727</b>
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**DEFERRED INFLOWS OF RESOURCES**

Accumulated increase in the fair value of derivative instruments	25,601,855
Gain on defeased debt due to refundings	6,728

<b>Total deferred inflows of resources</b>	<b>25,608,583</b>
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**NET POSITION**

Net investment in capital assets	199,545,861
Restricted for debt service	48,610,633
Restricted for renewal and replacement	4,111,637
Restricted for emergency repairs	500,000
Unrestricted	57,252,141
<b>Total net position</b>	<b>\$ 310,020,272</b>

The accompanying notes are an integral part of these financial statements.

**REEDY CREEK IMPROVEMENT DISTRICT**  
**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION**  
**UTILITY FUND**

For the Period Ended September 30, 2022

**OPERATING REVENUES**

Utility sales	\$ 170,128,384
Total operating revenues	170,128,384

**OPERATING EXPENSES**

Purchased power and fuel	71,073,177
Labor support	29,522,950
Operating costs	14,885,948
Taxes	2,730,802
Repairs and maintenance	9,520,878
Insurance	1,416,540
Depreciation	20,200,496
Total operating expenses	149,350,791

Operating income	20,777,593
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**NONOPERATING REVENUES (EXPENSES)**

Interest and investment loss	(5,103,608)
Interest expense	(4,145,738)
Insurance recoveries	438,896
Bond issue costs	(880)
Loss on retirement of plant assets	(95,104)
Total nonoperating expenses, net	(8,906,434)

Income before contributions	11,871,159
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Capital contributions	707,891
Increase in net position	12,579,050

Total net position - beginning	297,441,222
Total net position - ending	\$ 310,020,272

The accompanying notes are an integral part of these financial statements.

# REEDY CREEK IMPROVEMENT DISTRICT

## STATEMENT OF CASH FLOWS UTILITY FUND

For the Year Ended September 30, 2022

### **CASH FLOWS FROM OPERATING ACTIVITIES**

Receipts from customers	\$ 166,304,606
Payments to suppliers	(98,330,086)
Payments for labor contract and management service agreement	<u>(26,067,468)</u>
Net cash provided (used) by operating activities	<u>41,907,052</u>

### **CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES**

Payment of bond issue costs	(880)
Purchases of capital assets	(16,557,506)
Proceeds from sale of capital assets	(66,400)
Principal paid on bonds	(20,930,000)
Interest paid on bonds	(5,284,792)
Capital contributions	702,982
Insurance recoveries	<u>438,896</u>
Net cash provided (used) by capital and related financing activities	<u>(41,697,700)</u>

### **CASH FLOWS FROM INVESTING ACTIVITIES**

Purchase of investments	(66,910,721)
Proceeds from sales and maturities of investments	65,799,733
Interest and investment loss	<u>(5,103,608)</u>
Net cash provided (used) by investing activities	<u>(6,214,596)</u>
Net decrease in cash and cash equivalents	(6,005,244)
Balances - beginning of the year	<u>54,116,394</u>
Balances - end of the year	<u>\$ 48,111,150</u>

Unrestricted	\$ 7,986,485
Restricted	<u>40,124,665</u>
	<u>\$ 48,111,150</u>

The accompanying notes are an integral part of these financial statements.

## REEDY CREEK IMPROVEMENT DISTRICT

### STATEMENT OF CASH FLOWS UTILITY FUND

For the Year Ended September 30, 2022

#### **Reconciliation of operating income to net cash provided by operating activities**

Operating income	\$ 20,777,593
Adjustments to reconcile operating income to net cash provided by operating activities:	
Depreciation expense	20,200,496
Change in assets, liabilities and deferred inflows and outflows of resources:	
Accounts receivable	(2,223,562)
Inventories	(161,314)
Prepaid items	24,233
Accounts payable and accrued liabilities	6,559,684
Due to other funds	14,069
Deferred fuel	<u>(3,284,147)</u>
Net cash provided by operating activities	<u>\$ 41,907,052</u>

The accompanying notes are an integral part of these financial statements.

**REEDY CREEK IMPROVEMENT DISTRICT**

**STATEMENT OF FIDUCIARY NET POSITION**

**FIDUCIARY FUND**

September 30, 2022

	<b><u>Other Post- Employment Benefits Trust</u></b>
<b>ASSETS</b>	
Trust cash	\$ 1,712,713
Trust investments	<u>13,439,362</u>
<b>Total Assets</b>	<b><u>15,152,075</u></b>
<b>FIDUCIARY NET POSITION</b>	
Restricted for other postemployment benefits	<b><u>\$ 15,152,075</u></b>

The accompanying notes are an integral part of these financial statements.

**REEDY CREEK IMPROVEMENT DISTRICT**  
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION  
FIDUCIARY FUND

For the Period Ended September 30, 2022

	<u>Other Post- Employment Benefit Trust</u>
<b>ADDITIONS:</b>	
Employer contributions	\$ 3,233,532
Net investment loss	
Investment loss	(996,427)
Investment expense	<u>(15,500)</u>
Total net investment loss	<u>(1,011,927)</u>
<b>Total Additions</b>	2,221,605
<b>DEDUCTIONS:</b>	
Benefits paid on behalf of participants	<u>2,218,031</u>
Net increase in fiduciary net position	3,574
Fiduciary net position - October 1, 2021	<u>15,148,501</u>
Fiduciary net position - September 30, 2022	<u>\$ 15,152,075</u>

The accompanying notes are an integral part of these financial statements.

# REEDY CREEK IMPROVEMENT DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS

Year Ended September 30, 2022

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. Reporting Entity

Reedy Creek Improvement District (the "District") is a public corporation of the State of Florida created on May 12, 1967 by a special act of the legislature. The District includes approximately 25,000 acres of land in Orange and Osceola Counties. Walt Disney World Co. or other wholly owned subsidiaries of the Walt Disney Company own substantially all the land within the District. As outlined in Chapter 67-764 of the Laws of Florida, the District was organized to provide for the reclamation, drainage, and irrigation of land, to establish water, flood, and erosion control, to provide water and sewer systems and waste collection and disposal facilities, to provide for mosquito and other pest controls, to provide for public utilities, to create and maintain conservation areas, to provide streets, roads, bridges and street lighting facilities, and to adopt zoning and building codes and regulations. The governing body of the District is a five-member Board of Supervisors elected to office for four-year terms by landowners of the District.

The accompanying financial statements present the financial position and changes in financial position of the applicable fund types governed by the Board of Supervisors of the District in accordance with accounting principles generally accepted in the United States of America. Determination of the financial reporting entity of the District is founded upon the objective of accountability. Therefore, the financial statements include only the District (the primary government). There are no legally separate component units for which operational or financial responsibility rest with officials of the District or for which the nature and significance of their relationship to the District are such that exclusion would cause the financial statements to be misleading.

#### B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all nonfiduciary activities of the primary government. Fiduciary activities are reported only in the fund financial statements. As required by generally accepted governmental accounting principles, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses, of a given function or segment, are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment, 2) intergovernmental revenues used for certain operating expenses and 3) contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

# REEDY CREEK IMPROVEMENT DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### B. Government-Wide and Fund Financial Statements - Continued

Separate financial statements are provided for the governmental funds, the proprietary fund and the fiduciary fund. All governmental funds and the proprietary fund are considered to be major funds and are reported as separate columns in the fund financial statements. The OPEB trust fund is reported as a separate financial statement and is not included in the government-wide financial statements.

#### C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within sixty days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. All other revenue items are generally not measurable and available until the District receives cash.

# REEDY CREEK IMPROVEMENT DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation - Continued

The District reports the following major governmental funds:

General Fund - The District's primary operating fund accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Debt Service Fund - Accounts for resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

Capital Projects Fund - Accounts for the financial resources to be used for the acquisition or construction of major general government capital projects.

The District reports the following major proprietary fund:

Utility Fund - Accounts for activities of the following District systems: wastewater collection and treatment; potable water production, treatment, storage, pumping and distribution; reclaimed water distribution; electric generation and distribution; chilled water; hot water; natural gas distribution; and solid waste and recyclables collection and transfer.

Additionally, the District reports the following fiduciary fund type:

Other Post-Employment Benefits Trust Fund - Accounts for the receipt and disbursement of assets held in trust for eligible participants of other post-employment benefits of the District.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the government's water and sewer function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) intergovernmental revenues, 3) operating contributions and 4) capital contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than program revenues. Likewise, general revenues include all taxes. Bad debt expense, if any, reduces revenues.

# REEDY CREEK IMPROVEMENT DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### **C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation - Continued**

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the District's proprietary fund are charges to customers for sales and services. The District also recognizes as operating revenue connection fees which are to recover the expense of connecting new customers to the system. Operating expenses for the proprietary fund includes the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses. When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

#### **D. Property Taxes**

Property taxes are billed and collected within the same fiscal period, and are reflected on the modified accrual basis. Ad Valorem taxes on property values have a lien and assessment date of January 1, with millage established during the preceding September. The fiscal year for which taxes are levied begins October 1. Taxes, which are billed in November, carry a maximum discount available through November 30, and become delinquent April 1. State Statutes permit the District to levy property taxes at a rate up to 30 mills. The millage rates assessed by the District for the fiscal year ended September 30, 2022 were 8.6641 for General Operating and 4.9100 for Debt Service.

#### **E. Cash, Cash Equivalents and Investments**

Cash balances from the majority of funds are pooled for investment purposes. Earnings from such investments are allocated to the respective funds based on applicable balances maintained in the pool by each fund. Holdings in the pool, for purposes of these statements, are allocated to the participating funds based on their equity.

Cash and cash equivalents consist of non-interest bearing demand deposits and money market funds and investments with an original maturity of three months or less when purchased. Cash and cash equivalents are carried at cost, which approximates fair value.

Investments are stated at fair value based upon quoted market prices or matrix pricing for certain fixed income securities. Investments are further explained in Notes 3, 10 and 13, Deposits and Investments, Other Postemployment Benefits and Fair Value Measurements, respectively.

# REEDY CREEK IMPROVEMENT DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### F. Inventories

Utility Fund inventories consist of materials, supplies and fuel. All items are held for use only and are valued at cost.

#### G. Restricted Assets

Certain assets in the Debt Service Fund, Capital Projects Fund and Utility Fund are restricted as to use by specific provisions of bond resolutions. These assets are classified as restricted assets on the statement of net position.

#### H. Capital Assets

Infrastructure improvements such as roads, bridges, canals, curbs, gutters, sidewalks, drainage systems and lighting systems are recorded as capital expenditures in the various governmental funds at the time of purchase. These assets are presented as capital assets in the government-wide statement of net position for governmental activities. Infrastructure assets are not depreciated and are accounted for using the modified approach, as further explained in the Required Supplementary Information. Condition assessments are periodically performed and preservation and maintenance costs are reflected as expenses in the government-wide statement of activities under transportation expenses.

Land, buildings, plant, machinery and equipment are carried on the statement of net position for governmental activities and business-type activities at cost, except for contributed assets, which are recorded at acquisition value at the date of contribution. The District's capitalization threshold is \$5,000. Depreciation is provided on a straight-line basis over the estimated useful lives of the assets as follows:

Buildings and land improvements	30-50 years
Improvements, including utility distribution and collection systems	30-50 years
Machinery and equipment	3-30 years

Repairs and maintenance are expensed when incurred. Additions, major renewals and replacements, which increase the useful lives of the assets, are capitalized.

# REEDY CREEK IMPROVEMENT DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### I. Deferred Amount on Refunding

For current and advance refundings resulting in defeasance of debt, the difference between the reacquisition price and the net carrying amount of the old debt is deferred and amortized using the effective interest method over the remaining life of the old debt or the life of the new debt, whichever is shorter. Deferred amounts are presented as a deferred outflow of resources or deferred inflow of resources in the Statement of Net Position.

#### J. Compensated Absences

In the Government-wide financial statements, compensated absences are recorded as a liability when the benefits are earned. The current portion is the amount accrued during the year that would normally be liquidated with available, expendable resources in the next fiscal year. In the fund statements, expenditures are recognized when payments are due to the employee.

#### K. Fund Balances

In the Governmental Fund financial statements, fund balances are classified as follows:

Nonspendable - The portion of fund balance that includes amounts that cannot be spent because they are either not in a spendable form or legally or contractually required to be maintained intact.

Restricted - Amounts that can only be used for specific purposes due to constraints that have been placed on them by external parties, constitutional provisions or enabling legislation.

Committed - Amounts that are constrained for specific purposes that are internally imposed through formal action of the Board of Supervisors and does not lapse at year end.

Assigned - Amounts constrained by the Board of Supervisors to be used for a specific purpose.

Unassigned - All amounts not included in other spendable classifications.

The District spends restricted amounts first when both restricted and unrestricted fund balance is available unless legally prohibited from doing so. When expenditures are incurred for payment from the unrestricted fund balances, assigned is used first, followed by unassigned fund balance. The District does not have a formal minimum fund balance policy.

#### L. Budgets and Budgetary Accounting

The following procedures are used to establish the budgetary data reflected in the financial statements:

# REEDY CREEK IMPROVEMENT DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### L. Budgets and Budgetary Accounting - Continued

- (1) The District Administrator submits to the Board of Supervisors a proposed operating budget for the fiscal year commencing on October 1.
- (2) Public hearings are conducted to obtain taxpayer comments.
- (3) Prior to October 1, the budget is legally enacted through passage of an ordinance.
- (4) Budgets are legally adopted for the General Fund, Debt Service Fund and the Utility Fund.
- (5) Budgets are adopted on a basis consistent with generally accepted accounting principles (GAAP).
- (6) The District's charter does not require formal authorization for actual expenditures to exceed budgeted expenditures; however, the Board of Supervisors monitors the budget periodically during the year. The budgetary control is legally maintained at the fund level. The Statement of Revenues, Expenditures and Changes in Fund Balance - Budget to Actual is presented in the same format as the District's operating budget.
- (7) All appropriations and encumbrances, except those specifically approved by the Board of Supervisors, lapse at the close of the fiscal year to the extent not expended.

#### M. Forward Contracts

The District enters into forward contracts as part of its normal purchases of power and fuel and accounts for such contracts as settled, as a component of the cost of its operations.

#### N. Derivative Instruments

Fuel-related derivative transactions are executed in accordance with the District's established Energy Risk Management Policy ("Policy") which is controlling the level of price risk exposure involved in the normal course of the District's natural gas purchasing activities. The Policy establishes the Energy Risk Management Oversight Committee to enter into financial hedging agreements and contracts with third parties pursuant to enabling agreements approved by the Board of Supervisors. The Policy establishes the organizational structure of the committee and various volume and pricing limits. The fair value of these derivative fuel instruments is included in the Statement of Net Position, with the accumulated changes in fair value reported as deferred outflows or deferred inflows of resources as they have been determined to qualify for hedge accounting. Related gains or losses are deferred and recognized in the specific period in which the derivative is settled and included as part of fuel costs.

# REEDY CREEK IMPROVEMENT DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### O. Pensions

The Florida Retirement System (FRS) is responsible for providing participating employers with total pension liabilities, pension assets, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, as well as the District's proportionate share of the net pension liability, deferred outflows of resources, deferred inflows of resources and pension expense.

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the FRS and additions to/deductions from the FRS's fiduciary net position have been determined on the same basis as they are reported by the FRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

#### P. Postemployment Benefits Other Than Pensions (OPEB)

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the District's OPEB Plan and additions to/deductions from the OPEB Plan fiduciary net position have been determined on the same basis as they are reported by the OPEB Plan. For this purpose, the OPEB Plan recognizes benefit payments when due and payable in accordance with the benefit terms. Investments are reported at fair value, except for money market investments that have a maturity at the time of purchase of one year or less, which are reported at cost.

#### Q. Rates and Regulations

The District follows the accounting practices set forth in GASB No. 62, paragraphs 476-500, Regulated Operations for its utility operations. This standard allows utilities to capitalize or defer certain costs or revenues based on management's ongoing assessment that it is probable these items will be recovered through the rate-making process. Regulatory assets consist of deferred fuel cost and are presented as deferred outflows of resources on the statement of net position.

#### R. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates and differences could be material.

**REEDY CREEK IMPROVEMENT DISTRICT**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

Year Ended September 30, 2022

**2. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS**

**A. Explanation of certain differences between the balance sheet – governmental funds and the government-wide statement of net position**

The governmental fund balance sheet includes a reconciliation between fund balance - total governmental funds and net position - governmental activities as reported in the government-wide statement of net position. Further details of certain elements of that reconciliation are as follows:

- (1) Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. This amount represents the total capital assets of governmental activities of \$1,032,651,449, net of accumulated depreciation of \$97,124,673, or \$935,526,776.
- (2) Some liabilities, including bonds payable, other long-term liabilities, and deferred outflows of resources and deferred inflows of resources, are not due and payable in the current period and therefore are not reported in the funds. The details of this difference are shown below:

Compensated absences payable	\$ 3,050,305
Self insurance liability	5,858,285
Bonds payable	728,451,073
Deferred outflows - losses on defeased debt	(22,504,469)
Net pension liability	58,647,088
Deferred outflows - pensions	(17,633,205)
Deferred inflows - pensions	7,954,344
Net OPEB liability	51,152,329
Deferred outflows - OPEB	(18,392,371)
Deferred inflows - OPEB	25,256,488
	<hr/>
Net adjustment to reduce total fund balances - total governmental funds to arrive at net position of governmental activities	<u>\$ 821,839,867</u>

**B. Explanation of certain differences between the statement of revenues, expenditures and changes in fund balances – governmental funds and the government-wide statement of activities**

The statement of revenues, expenditures and changes in fund balances - governmental funds includes a reconciliation of the "net changes in fund balances - total governmental funds" and "change in net position of governmental activities" as reported in the government-wide statement of activities. Further details of certain elements of that reconciliation are as follows:

**REEDY CREEK IMPROVEMENT DISTRICT**

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

**2. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS - CONTINUED**

**B. Explanation of certain differences between the statement of revenues, expenditures and changes in fund balances – governmental funds and the government-wide statement of activities - Continued**

(1) Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. The amount by which capital outlays exceeded depreciation in the current period is as follows:

Capital outlay expenditures:		
General fund		
General government	\$	559,898
Public safety		1,401,342
Physical environment		112,899
Capital projects		26,989,284
Depreciation expense		<u>(11,482,696)</u>
Net adjustment to increase net changes in fund balances - total governmental funds to arrive at changes in net position of governmental activities	\$	<u><u>17,580,727</u></u>

(2) Governmental funds report the payment of bond principal and interest when the current financial resources are available and payments are due, and they report the payment of issuance costs, premiums, discounts, and similar items when debt is first issued. However, on the statement of activities interest is accrued and certain bond related costs are deferred and amortized. The details of the difference are as follows:

Net changes of deferred loss, bond costs, discount and premium	\$	2,681,381
Principal payments on bonds outstanding		32,755,000
Accrued interest payable		<u>471,636</u>
Net adjustment to increase net changes in fund balances - total governmental funds to arrive at changes in net position of governmental activities	\$	<u><u>35,908,017</u></u>

## REEDY CREEK IMPROVEMENT DISTRICT

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

## 2. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS - CONTINUED

### B. Explanation of certain differences between the statement of revenues, expenditures and changes in fund balances – governmental funds and the government-wide statement of activities - Continued

(3) Decreases in other liabilities reported as expenses in the statement of activities not requiring the use of current financial resources in governmental funds. The details of the difference are as follows:

Compensated absences	\$	466,545
Self insurance		(118,960)
Net OPEB liability		1,883,731
Pensions		<u>(551,031)</u>
Net adjustment to increase net changes in fund balances - total governmental funds to arrive at changes in net position of governmental activities	\$	<u>1,680,285</u>

## 3. DEPOSITS AND INVESTMENTS

The District is authorized to invest in securities as described in its investment policy and in its bond resolutions. As of September 30, 2022, the District held the following deposits and investments as categorized below:

	Fair Value	<u>Investment maturities (in years)</u>	
		Less than 1	1 - 5
Demand deposits	\$ 8,294,812	\$ 8,294,812	\$ -
US Treasury securities	187,427,581	73,030,684	114,396,897
US Government agency securities	65,519,155	29,504,849	36,014,306
Supranationals	11,513,887	-	11,513,887
Money market mutual funds	68,065,394	68,065,394	-
Totals	<u>\$ 340,820,829</u>	<u>\$ 178,895,739</u>	<u>\$ 161,925,090</u>

*Interest Rate Risk* - As a means of limiting its exposure to fair value losses arising from rising interest rates, the District's investment policy for operating funds is structured to provide sufficient liquidity to pay obligations as they come due and (1) limits investments to not more than 7 year maturities (with the exception of bond proceeds, described below); and (2) requires the portfolio have no more than 15% in securities maturing in or having an average life of more than 5 years. Bond proceeds and reserve funds are managed in accordance with bond covenants and funding needs which could result in maturities longer than 7 years.

# REEDY CREEK IMPROVEMENT DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

### 3. DEPOSITS AND INVESTMENTS - CONTINUED

*Credit Risk* - The District's investment policy limits credit risk by restricting authorized investments to the following: direct obligations of, or obligations guaranteed by, the U.S. Government; bonds and notes issued by various federal agencies; state and local government securities; Canadian public obligations; public improvement bonds; public utility obligations; public housing obligations; State Board of Education obligations; international development banks; certain government security money market mutual funds; repurchase agreements and reverse repurchase agreements. Securities that derive their value from underlying securities ("derivatives") are specifically prohibited except when separately approved by the District's Board of Supervisors.

*Custodial Credit Risk* - All demand deposits are entirely insured by federal depository insurance or by the multiple financial institution collateral pool pursuant to the Public Depository Security Act of the State of Florida.

The District's investment policy requires that all investments be held by a third party custodian and held in the District's name. As of September 30, 2022, all District investments are held in a bank's trust department in the District's name.

*Concentration of Credit Risk* - At September 30, 2022, there were two issuers with which the District held investments exceeding 5% of the total investment portfolio. The issuers were Federal Home Loan Bank (5.01%) and Federal Home Loan Mortgage Corporation (8.03%).

Restricted Cash and Cash Equivalents and Investments - The table below summarizes the District's balances of cash and cash equivalents and investments restricted as to use. Restricted amounts are primarily unspent bond proceeds and reserves for debt service:

Statement of Net Position Classifications:	
Restricted cash and cash equivalents	\$ 54,161,387
Restricted investments	<u>201,937,413</u>
	<u>\$ 256,098,800</u>

### 4. VALUATION ALLOWANCES

The District recognizes allowances for losses on accounts receivable based on an aging of receivables and includes accounts over 120 days. The Utility Fund recognized an allowance at September 30, 2022 in the amount of \$88,720. The expense associated with this allowance is recognized as an offset to utility revenues.

## REEDY CREEK IMPROVEMENT DISTRICT

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

#### 5. CAPITAL ASSETS

Capital asset activity for the year ended September 30, 2022 was as follows:

	Beginning Balance October 1, 2021	Increases	Decreases	Ending Balance September 30, 2022
<b>Governmental Activities:</b>				
Capital assets not being depreciated				
Land	\$ 2,740,642	\$ 251,848	\$ -	\$ 2,992,490
Construction in progress	35,943,118	26,989,284	(20,733,599)	42,198,803
Infrastructure	633,446,873	8,931,937	-	642,378,810
Total capital assets not being depreciated	<u>672,130,633</u>	<u>36,173,069</u>	<u>(20,733,599)</u>	<u>687,570,103</u>
Capital assets being depreciated				
Buildings	291,756,440	11,801,662	-	303,558,102
Machinery and equipment*	41,280,226	1,822,291	(1,579,273)	41,523,244
Total capital assets being depreciated	<u>333,036,666</u>	<u>13,623,953</u>	<u>(1,579,273)</u>	<u>345,081,346</u>
Less accumulated depreciation for:				
Buildings	53,368,273	8,409,379	-	61,777,652
Machinery and equipment	33,819,473	3,073,316	(1,545,768)	35,347,021
Total accumulated depreciation	<u>87,187,746</u>	<u>11,482,695</u>	<u>(1,545,768)</u>	<u>97,124,673</u>
Total capital assets being depreciated, net	<u>245,848,920</u>	<u>2,141,258</u>	<u>(33,505)</u>	<u>247,956,673</u>
Governmental activities capital assets, net	<u>\$ 917,979,553</u>	<u>\$ 38,314,327</u>	<u>\$ (20,767,104)</u>	<u>\$ 935,526,776</u>
<b>Business-type Activities:</b>				
Capital assets not being depreciated				
Land	\$ 6,896,164	\$ -	\$ -	\$ 6,896,164
Construction in progress	54,101,472	15,883,342	(12,263,733)	57,721,081
Total capital assets not being depreciated	<u>60,997,636</u>	<u>15,883,342</u>	<u>(12,263,733)</u>	<u>64,617,245</u>
Capital assets being depreciated				
Buildings	66,218,685	351,204	(5,867)	66,564,022
Improvements other than buildings	277,105,823	6,057,565	(43,314)	283,120,074
Machinery and equipment	442,823,021	6,783,695	(2,755,359)	446,851,357
Total capital assets being depreciated	<u>786,147,529</u>	<u>13,192,464</u>	<u>(2,804,540)</u>	<u>796,535,453</u>
Less accumulated depreciation for:				
Buildings	45,049,498	1,568,940	(5,867)	46,612,571
Improvements other than buildings	164,524,564	5,801,566	(43,314)	170,282,816
Machinery and equipment	333,733,017	12,829,990	(2,726,655)	343,836,352
Total accumulated depreciation	<u>543,307,079</u>	<u>20,200,496</u>	<u>(2,775,836)</u>	<u>560,731,739</u>
Total capital assets being depreciated, net	<u>242,840,450</u>	<u>(7,008,032)</u>	<u>(28,704)</u>	<u>235,803,714</u>
Business-type activities capital assets, net	<u>\$ 303,838,086</u>	<u>\$ 8,875,310</u>	<u>\$ (12,292,437)</u>	<u>\$ 300,420,959</u>

**REEDY CREEK IMPROVEMENT DISTRICT**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**

Year Ended September 30, 2022

**5. CAPITAL ASSETS - CONTINUED**

The District regularly reviews the feasibility of ongoing capital projects and may write-off immaterial amounts as needed.

**6. INTERFUND RECEIVABLE AND PAYABLE BALANCES AND TRANSFERS**

Interfund receivable and payable balances as of September 30, 2022 are as follows:

	Interfund Receivables (Due from)	Interfund Payables (Due to)
General	\$ 211,154	\$ 177,586
Capital Projects	-	95,118
Utility Fund	272,704	211,154
	<u>\$ 483,858</u>	<u>\$ 483,858</u>

The interfund balances between funds results mainly from the time lag between the dates that the goods and services were provided or the expenditure occurs, the recording of the transaction and the date the payment between the funds are made.

Interfund transfers during the year ended September 30, 2022 were as follows:

	Interfund Transfers In	Interfund Transfers Out
General	\$ -	\$ 1,000,000
Major Debt Service Funds	1,000,000	-
	<u>\$ 1,000,000</u>	<u>\$ 1,000,000</u>

The transfer from the General Fund to the Debt Service Fund was for additional working capital as a result of interest and investment losses in fiscal year 2022.

**REEDY CREEK IMPROVEMENT DISTRICT**  
NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

**7. LONG-TERM DEBT**

**A. Changes in long-term liabilities**

	Beginning Balance October 1, 2021	Additions	Reductions	Ending Balance September 30, 2022	Due within one year
<b>Governmental activities:</b>					
General Obligation Bonds:					
2013A Ad Valorem	\$ 25,440,000	\$ -	\$ (12,410,000)	\$ 13,030,000	\$ 13,030,000
2013B Ad Valorem Refunding	9,005,000	-	(4,415,000)	4,590,000	4,590,000
2015A Ad Valorem Refunding	12,070,000	-	(1,550,000)	10,520,000	1,610,000
2016A Ad Valorem	158,820,000	-	(2,710,000)	156,110,000	2,850,000
2017A Ad Valorem	180,345,000	-	(6,990,000)	173,355,000	7,340,000
2020A Ad Valorem Refunding	333,415,000	-	(4,680,000)	328,735,000	4,750,000
Deferred amounts:					
Discount/Premium	47,372,348	-	(5,261,275)	42,111,073	-
Total long-term general obligations	766,467,348	-	(38,016,275)	728,451,073	34,170,000
Compensated absences	3,577,504	-	(527,199)	3,050,305	1,600,573
Self insurance liability	5,989,533	90,550	(11,698)	6,068,385	1,371,336
Net pension liability	20,032,980	61,795,761	(23,181,653)	58,647,088	-
Net OPEB liability	69,413,036	-	(18,260,707)	51,152,329	-
Long-term liabilities	<u>\$ 865,480,401</u>	<u>\$ 61,886,311</u>	<u>\$ (79,997,532)</u>	<u>\$ 847,369,180</u>	<u>\$ 37,141,909</u>
<b>Business-type activities:</b>					
Revenue Bonds:					
2013-1 Utility Refunding	\$ 33,100,000	\$ -	\$ (5,760,000)	\$ 27,340,000	\$ 6,050,000
2018-1 Utility	26,230,000	-	-	26,230,000	-
2018-2 Utility	19,750,000	-	-	19,750,000	4,700,000
Deferred amounts:					
Discount/Premium	5,297,453	-	(768,670)	4,528,783	-
Total long-term bonds payable	84,377,453	-	(6,528,670)	77,848,783	10,750,000
Notes from Direct Borrowings:					
2015-1 Utility	15,170,000	-	(15,170,000)	-	-
2021-1 Utility	35,095,000	-	-	35,095,000	150,000
2021-2 Utility	55,130,000	-	-	55,130,000	6,625,000
2021-4 Utility	20,976,000	-	-	20,976,000	5,182,000
Total direct borrowings	126,371,000	-	(15,170,000)	111,201,000	11,957,000
Long-term liabilities	<u>\$ 210,748,453</u>	<u>\$ -</u>	<u>\$ (21,698,670)</u>	<u>\$ 189,049,783</u>	<u>\$ 22,707,000</u>

## REEDY CREEK IMPROVEMENT DISTRICT

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

#### 7. LONG-TERM DEBT - CONTINUED

##### General Obligation Bonds Payable

2013A Ad Valorem Tax Bonds - In September 2013, the District issued \$344,960,000 Ad Valorem Tax Bonds at interest rates of 4.5% to 5.25%, interest only until June 2020. The proceeds were used to finance the costs to design, construct, equip and improve roadways and parking facilities within and outside the District.

2013B Ad Valorem Tax Refunding Bonds - In September 2013, the District issued \$40,950,000 Ad Valorem Refunding Bonds at interest rates of 4.0% to 5.0%. The proceeds were used for the advance refunding of the 2004A and 2004B Ad Valorem Tax Bonds maturing on and after June 1, 2015.

2015A Ad Valorem Tax Refunding Bonds - In April 2015, the District issued \$50,925,000 Ad Valorem Refunding Bonds at interest rates of 2.0% to 5.0%. The proceeds were used for the current refunding of the 2005A and 2005B Ad Valorem Tax Bonds maturing on and after June 1, 2015.

2016A Ad Valorem Tax Bonds - In July 2016, the District issued \$165,500,000 Ad Valorem Tax Bonds at interest rates of 4.0% and 5.0%, interest only until June 2019. The proceeds were used to finance the costs to design, construct, equip and improve roadways and other facilities within and outside the District.

2017A Ad Valorem Tax Bonds - In October 2017, the District issued \$199,375,000 Ad Valorem Tax Bonds at interest rates of 3.0% to 5.0%, interest only until June 2019. The proceeds were used to finance additional transportation projects and were also used to retire the District's 2017 Bond Anticipation Note.

2020A Ad Valorem Tax Refunding Bonds - In February 2020, the District issued \$338,025,000 Taxable Ad Valorem Refunding Bonds at interest rates of 1.463% to 2.731%. The proceeds were used for the current refunding of the 2013A and 2013B Ad Valorem Tax Bonds maturing on and after June 2, 2024.

The major provisions of the District's Ad Valorem Tax Bond Resolutions authorizing its debt are as follows:

- (1) The Ad Valorem tax bond issues and related interest are collateralized by an irrevocable lien on the proceeds from Ad Valorem taxes levied by the District.
- (2) Additional bonds may be issued by the District provided (a) the maximum bond debt service requirement of the proposed and then outstanding bonds does not exceed 85% of the maximum annual collection from Ad Valorem Taxes calculated for the current year and (b) the principal amount of all bonds proposed and then outstanding not exceed 50% of the assessed value of the taxable property within the District.

## REEDY CREEK IMPROVEMENT DISTRICT

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

#### 7. LONG-TERM DEBT - CONTINUED

##### Revenue Bonds Payable

2013-1 Utilities Revenue Refunding Bonds - In July 2013, the District issued \$54,915,000 Utilities Revenue Refunding Bonds at interest rates of 2.5% to 5.0%. The proceeds were used to refund the 2003-1 and 2005-1 Utilities Revenue Bonds.

2018-1 Utilities Revenue Bonds - In July 2018, the District issued \$26,230,000 Utilities Revenue Bonds at an interest rate of 5.0%. The proceeds are being used to pay for construction and acquisition of improvements to the utility systems.

2018-2 Taxable Utilities Revenue Bonds - In July 2018, the District issued \$19,750,000 Taxable Utilities Revenue Bonds at an average interest rate of 3.44%. The proceeds are being used to pay for improvements to certain existing utility systems.

##### Notes from Direct Borrowings

2021-1 Utilities Revenue Bonds - In February 2021, the District issued \$35,095,000 Utilities Revenue Bonds at an interest rate of 1.72%. The proceeds are being used to pay for construction and acquisition of improvements to the utility systems. The direct borrowing is a non bank-qualified bond, secured by a pledge of net revenues derived from operation of the District's utility system on a parity with all other previously outstanding Utility Revenue Bonds. The loan is subject to acceleration in accordance with the District's existing Trust Indenture at a default rate equal to prime +4%.

2021-2 Taxable Utilities Revenue Bonds - In February 2021, the District issued \$55,130,000 Taxable Utilities Revenue Bonds at interest rates of 1.03%-1.58%, interest only due until October 2022. The proceeds are being used to pay for improvements to certain existing utility systems. The direct borrowing is a taxable loan, secured by a pledge of net revenues derived from operation of the District's utility system on a parity with all other previously outstanding Utility Revenue Bonds. The loan is subject to acceleration in accordance with the District's existing Trust Indenture at a default rate equal to prime +4%.

2021-4 Utilities Revenue Refunding Bonds - In July 2021, the District issued \$20,976,000 Utilities Revenue Refunding Bonds at an interest rate of 0.79%, interest only due until October 2022. The proceeds were used to currently refund the 2021-3 Taxable Utility Revenue Refunding Bonds. The loan is subject to acceleration in accordance with the District's existing Trust Indenture at a default rate equal to prime +4%.

The major provisions of the Utility Fund's trust indentures securing its debt are as follows:

- (1) The debt obligation and related interest are collateralized by a pledge of the net revenues of the combined utility systems.

## REEDY CREEK IMPROVEMENT DISTRICT

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

#### 7. LONG-TERM DEBT - CONTINUED

- (2) The District will establish rates that will provide sufficient net revenues (revenues less operating expenses (excluding depreciation and lease payments to WDWC)), to pay 110% of the annual debt service requirements due each year. Revenues are defined to mean all rates, fees, charges or other income (including certain investment earnings, impact fees and special assessments) generated by the Utility Fund.
- (3) The District will pay all current operating expenses.
- (4) The District will deposit into the Sinking Fund on a monthly basis an amount equal to one-sixth of the next semi-annual interest payment and one-twelfth of the next annual principal payment.
- (5) The District will maintain a renewal and replacement fund equal to 5% of the gross revenues (less expenses for purchased power and fuel) received in the prior year. Such amount may be and was reduced to 4% by certification from the District's consulting engineer.
- (6) The District will maintain on deposit in the emergency repair fund at least \$500,000.
- (7) The debt service reserve requirements are being provided by Debt Service Reserve accounts with the bond trustee.
- (8) Additional bonds may be issued if the net revenues (revenues of the system less operating expenses (excluding depreciation and lease payments to WDWC)) for twelve consecutive prior months are at least equal to 125% of the maximum annual debt service of the proposed and then outstanding bonds.

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**REEDY CREEK IMPROVEMENT DISTRICT**  
NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

**7. LONG-TERM DEBT - CONTINUED**

**B. Annual Debt Service Requirements**

The annual requirements to amortize the principal balance and interest of all bonds outstanding are as follows:

Year Ended September 30,	General Obligation Bonds			
	Principal			Interest
2023	\$ 34,170,000	\$		24,344,252
2024	35,710,000			22,799,674
2025	36,725,000			21,791,296
2026	37,955,000			20,557,790
2027	39,260,000			19,254,460
2028-2032	217,985,000			74,589,621
2033-2037	259,520,000			33,086,979
2038	25,015,000			683,160
Total	\$ 686,340,000	\$		217,107,232
Current portion	(34,170,000)			
Deferred amounts:				
Discount/Premium	42,111,073			
Long-term bonds payable	\$ 694,281,073			

Year Ended September 30,	Revenue Bonds		Direct Borrowings	
	Principal	Interest	Principal	Interest
2023	\$ 10,750,000	\$ 3,124,378	\$ 11,957,000	\$ 1,431,868
2024	11,205,000	2,656,468	11,473,000	1,320,590
2025	12,300,000	2,147,855	10,315,000	1,218,212
2026	12,835,000	1,595,173	10,406,000	1,119,187
2027	1,480,000	1,274,500	19,005,000	934,150
2028-2032	8,595,000	5,154,875	34,950,000	1,944,458
2033-2037	10,965,000	2,721,125	13,095,000	624,403
2038-2039	5,190,000	262,750	-	-
Total	\$ 73,320,000	\$ 18,937,124	\$ 111,201,000	\$ 8,592,868
Current portion	(10,750,000)		(11,957,000)	
Deferred amounts:				
Discount/Premium	4,528,783		-	
Long-term bonds payable	\$ 67,098,783		\$ 99,244,000	

## REEDY CREEK IMPROVEMENT DISTRICT

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

#### 7. LONG-TERM DEBT - CONTINUED

##### C. Refunded Debt

Prior-Year Defeasance of Debt

In prior years, the District defeased certain general obligation bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the District's financial statements. At September 30, 2022, \$301.3 million of bonds outstanding are considered defeased.

#### 8. TRANSACTIONS WITH PRINCIPAL LANDOWNERS

During fiscal year 2022, Walt Disney World Co. and other wholly owned subsidiaries of The Walt Disney Company provided certain services to the District as follows:

##### Governmental Funds

- (1) Financial and other administrative services amounted to \$2,252,045.
- (2) The operation and maintenance of various District water control facilities amounted to \$352,523.
- (3) The maintenance of certain roadways and District property within the District amounted to \$15,811.

At September 30, 2022, the General Fund included accounts payable of \$38,715 and accounts receivable of \$128,233 to Walt Disney World Co. and other wholly owned subsidiaries of the Walt Disney Company.

The District's primary source of revenue is ad valorem taxes. Walt Disney Co. comprised 88% of the total taxable assessed value within the District for the year ended September 30, 2022.

##### Utility Fund

- (1) The management and construction of various capital improvements amounted to \$618,428.
- (2) The District has a labor services agreement totaling \$29,143,777, which includes operation and maintenance of the utility system and planned work expenses. In addition, the District incurred \$1,466,979 in labor for capital improvements.

## REEDY CREEK IMPROVEMENT DISTRICT

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

#### 8. TRANSACTIONS WITH PRINCIPAL LANDOWNERS - CONTINUED

##### Utility Fund - Continued

At September 30, 2022 the Utility Fund had accounts receivable of \$18,783,123 and accounts payable of \$5,840,844 with Walt Disney World Co. and other wholly owned subsidiaries of The Walt Disney Company.

The District provides utility services to Walt Disney World Co. and other associated companies within its service area. Revenues from services provided to these companies were 82% of total utility revenues for the year ended September 30, 2022.

#### 9. RETIREMENT SYSTEM

General Information - All full-time employees of the District participate in the FRS, administered by the State of Florida (State). As provided by Chapters 121 and 112, Florida Statutes, the FRS provides two cost sharing, multiple employer defined benefit plans administered by the Florida Department of Management Services, Division of Retirement, including the FRS Pension Plan ("Pension Plan") and the Retiree Health Insurance Subsidy ("HIS Plan"). Employees elect participation in either the Pension Plan or the defined contribution plan ("Investment Plan"), which is administered by the State Board of Administration ("SBA"). The FRS provides retirement and disability benefits, annual cost-of-living adjustments and death benefits to plan members and beneficiaries. Benefits are established by Chapter 121, Florida Statutes and Chapter 60S, Florida Administrative Code. Amendments to the law can be made only by an act of the Florida State Legislature.

The State of Florida annually issues a publicly available financial report that includes financial statements and required supplementary information for FRS. The latest available report may be obtained by writing to State of Florida Division of Retirement, Department of Management Services, P.O. Box 9000, Tallahassee, Florida, 32315-9000, or from the website: [www.dms.myflorida.com/workforce\\_operations/retirement/publications](http://www.dms.myflorida.com/workforce_operations/retirement/publications).

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**REEDY CREEK IMPROVEMENT DISTRICT**

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

**9. RETIREMENT SYSTEM - CONTINUED**

**Pension Plan**

Benefits provided - Benefits under the Pension Plan are computed on the basis of age, average final compensation and service credit. Pension plan members are eligible for retirement as follows:

		Class			
		Regular	Senior Management	Special Risk	Special Risk Administrative Support
Enrolled prior to July 1, 2011	Vested	6 years	6 years	6 years	6 years
	Normal retirement age	earlier of 30 years of credited service or attainment of age 62	earlier of 30 years of credited service or attainment of age 62	earlier of 25 years of credited service or attainment of age 55	earlier of 25 years of credited service or attainment of age 55
	Retirement benefit	1.6% of average final compensation for each year of credited service	2% of average final compensation for each year of credited service	3% of average final compensation for each year of credited service	1.6% of average final compensation for each year of credited service
Enrolled on or after July 1, 2011	Vested	8 years	8 years	8 years	8 years
	Normal retirement age	earlier of 33 years of credited service or attainment of age 65	earlier of 33 years of credited service or attainment of age 65	earlier of 30 years of credited service or attainment of age 60	earlier of 30 years of credited service or attainment of age 60
	Retirement benefit	1.6% of average final compensation for each year of credited service	2% of average final compensation for each year of credited service	3% of average final compensation for each year of credited service	1.6% of average final compensation for each year of credited service

If the member is initially enrolled in the Pension Plan before July 1, 2011, and all service credit was accrued before July 1, 2011, the annual cost-of-living adjustment is 3% per year. If the member is initially enrolled before July 1, 2011, and has service credit on or after July 1, 2011, there is an individually calculated cost-of-living adjustment, which is determined by dividing the sum of the pre-July 2011 service credit by the total service credit at retirement, multiplied by 3%. Plan members initially enrolled on or after July 1, 2011 will not have a cost-of-living adjustment after retirement.

Early retirement may be taken anytime; however, there is a five percent benefit reduction for each year prior to normal retirement age. Members are also eligible for in-line-of-duty or regular disability benefits if permanently disabled and unable to work. Pension Plan Members eligible for retirement are given the option to enter the DROP (Deferred Retirement Option Program), which effectively allows them to work with a FRS employer for up to 60 months after electing to participate. Deferred monthly benefits are held in the FRS Trust Fund and accrue interest. There are no required contributions by DROP participants.

## REEDY CREEK IMPROVEMENT DISTRICT

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

#### 9. RETIREMENT SYSTEM - CONTINUED

##### Pension Plan - Continued

Contributions - The contribution requirements of the District are established and may be amended by FRS. Effective July 1, 2011 Florida Legislature required employees contribute 3% of their annual earnings on a pretax basis, with remaining contributions being the obligation of the District. The District contributed 17.77% of covered employee payroll during the year. The District's contributions to FRS for the year ended September 30, 2022 were \$6,072,376. Employee contributions to FRS for the year ended September 30, 2022 were \$939,506. Contributions made and accrued were equal to the required contributions for each year.

The FRS has numerous classes of membership (of which District employees qualify in five classes) with descriptions and employer contribution rates in effect during the year ended September 30, 2022 as follows:

Regular Class - Members not qualifying for other classes (10.82% from 10/1/2021 through 6/30/2022 and 11.91% from 7/1/2022 through 9/30/2022).

Special Risk Class - Members employed as law enforcement officers, firefighters, correctional officers or community-based correctional probation officers, and paramedics and EMTs who meet the criteria set to qualify for this class (25.89% from 10/1/2021 through 6/30/2022 and 27.83% from 7/1/2022 through 9/30/2022).

Special Risk Administrative Support Class - Special risk employees who are transferred or reassigned to a non-special risk position (37.76% from 10/1/2021 through 6/30/2022 and 38.65% from 7/1/2022 through 9/30/2022).

Senior Management Service Class - Qualifying member of senior management (29.01% from 10/1/2021 through 6/30/2022 and 31.57% from 7/1/2022 through 9/30/2022).

Deferred Retirement Option Program (DROP) - Participating members of the program, not to exceed 60 months (18.34% from 10/1/2021 through 6/30/2022 and 18.60% from 7/1/2022 through 9/30/2022).

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions - At September 30, 2022, the District reported a liability of \$48,696,935 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2022, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2022. The District's proportion of the net pension liability was based on historical employer contributions. At June 30, 2022, the District's proportionate share was 0.13088%, which was an increase of 0.00950% from its proportionate share measured as of June 30, 2021.

**REEDY CREEK IMPROVEMENT DISTRICT**  
NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

**9. RETIREMENT SYSTEM - CONTINUED**

**Pension Plan - Continued**

For the year ended September 30, 2022, the District recognized an increase in the pension liability primarily due to investment losses and resulting pension fund asset depreciation experienced by FRS. The District recognized pension expense in the amount of \$6,143,795. In addition, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Description	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 2,312,823	\$ -
Change of assumptions	5,997,231	-
Net difference between projected and actual earnings on Pension Plan investments	3,215,452	-
Changes in proportion and differences between District Pension Plan contributions and proportionate share of contributions	2,623,652	5,703,879
District Pension Plan contributions subsequent to the measurement date	1,552,535	-
<b>Total</b>	<b>\$ 15,701,693</b>	<b>\$ 5,703,879</b>

The deferred outflows of resources related to the Pension Plan, totaling \$1,552,535 resulting from District contributions to the Plan subsequent to the measurement date, will be recognized as a reduction of the net pension liability in fiscal year 2023. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to the Pension Plan will be recognized in pension expense as follows:

Fiscal Year Ending September 30,	Amount
2023	\$ 2,042,355
2024	770,682
2025	(689,717)
2026	6,001,055
2027	320,904

Actuarial Assumptions - The total pension liability in the June 30, 2022 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

- Inflation: 2.40%
- Salary increases: 3.25% average, including inflation
- Investment rate of return: 6.70% net of pension plan investment expense and inflation

## REEDY CREEK IMPROVEMENT DISTRICT

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

#### 9. RETIREMENT SYSTEM - CONTINUED

##### Pension Plan - Continued

The actuarial assumptions used in the June 30, 2022 valuation were based on the results of an actuarial experience study for the period July 1, 2013 through June 30, 2018. Mortality rates were based on the PUB-2010 base table, projected generationally with Scale MP-2018.

The long-term expected rate of return on Pension Plan investments was not based on historical returns, but instead is based on a forward-looking capital market economic model. The long-term expected rate of return assumption of 6.70% consists of two building block components: 1) an inferred real (in excess of inflation) return of 4.20%, which is consistent with the 4.38% real return from the capital market outlook model developed by the FRS consulting actuary; and 2) a long-term average annual inflation assumption of 2.40% as adopted in October 2022 by the FRS Actuarial Assumption Conference. The target allocation and best estimates of arithmetic and geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation <sup>(1)</sup>	Annual Arithmetic Return	Compound Annual (Geometric) Return	Standard Deviation
Cash	1.0 %	2.6 %	2.6 %	1.1 %
Fixed Income	19.8	4.4	4.4	3.2
Global Equity	54.0	8.8	7.3	17.8
Real Estate	10.3	7.4	6.3	15.7
Private Equity	11.1	12.0	8.9	26.3
Strategic Investments	3.8	6.2	5.9	7.8
Total	<u>100.0 %</u>			
Assumed Inflation - Mean			2.4 %	1.3 %

<sup>(1)</sup> As outlined in the Pension Plan's investment policy available from Funds We Manage on the SBA's website at [www.sbafla.com](http://www.sbafla.com).

Discount Rate - The discount rate used to measure the total pension liability was 6.70%. The Pension Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the discount rate for calculating the total pension liability is equal to the long-term expected rate of return.

Sensitivity of the District's Proportionate Share of the Net Position Liability to Changes in the Discount Rate - The following represents the District's proportionate share of the net pension liability calculated using the discount rate of 6.70%, as well as what the District's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is one percentage point lower (5.70%) or one percentage point higher (7.70%) than the current rate:

**REEDY CREEK IMPROVEMENT DISTRICT**

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

**9. RETIREMENT SYSTEM - CONTINUED**

**Pension Plan - Continued**

	1% Decrease (5.70%)	Discount Rate (6.70%)	1% Increase (7.70%)
District's proportionate share of the net pension liability (asset)	\$ 84,218,001	\$ 48,696,935	\$ 18,997,098

Pension Plan Fiduciary Net Position - Detailed information regarding the Pension Plan's fiduciary net position is available in the separately issued FRS Pension Plan and Other State-Administered Systems Annual Comprehensive Financial Report.

Payables to the Pension Plan - At September 30, 2022, the District reported a payable in the amount of \$873,704 for outstanding contributions to the Pension Plan required for the fiscal year ended September 30, 2022.

**HIS Plan**

Plan Description - The HIS Plan is a cost-sharing multiple-employer defined benefit pension plan established under Section 112.363, Florida Statutes, and may be amended by the Florida legislature at any time. The benefit is a monthly payment to assist retirees of State-administered retirement systems in paying their health insurance costs and is administered by the Florida Department of Management Services, Division of Retirement.

Benefits Provided - For the fiscal year ended September 30, 2022, eligible retirees and beneficiaries received a monthly HIS payment of \$5 for each year of creditable service completed at the time of retirement, with a minimum HIS payment of \$30 and a maximum HIS payment of \$150 per month. To be eligible to receive these benefits, a retiree under a State-administered retirement system must provide proof of health insurance coverage, which may include Medicare.

Contributions - The HIS Plan is funded by required contributions from FRS participating employers as set by the Florida Legislature. Employer contributions are a percentage of gross compensation for all active FRS members. At September 30, 2022, the HIS contribution was 1.66%. The District contributed 100% of its statutorily required contributions for the current and preceding four years. HIS Plan contributions are deposited in a separate trust fund from which payments are authorized. HIS Plan benefits are not guaranteed and are subject to annual legislative appropriation. In the event legislative appropriation or available funds fail to provide full subsidy benefits to all participants, benefits may be reduced or cancelled.

The District's contributions to the HIS Plan totaled \$567,391 for the fiscal year ended September 30, 2022.

**REEDY CREEK IMPROVEMENT DISTRICT**

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

**9. RETIREMENT SYSTEM - CONTINUED**

**HIS Plan - Continued**

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions - At September 30, 2022, the District reported a liability of \$9,950,153 for its proportionate share of the HIS Plan's net pension liability. The net pension liability was measured as of June 30, 2022, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2022, with the liabilities developed in that valuation rolled forward to the Measurement Date using standard actuarial roll-forward techniques. The District's proportionate share of the net pension liability was based on the District's 2021-2022 fiscal year contributions relative to the 2021-2022 fiscal year contributions of all participating members. At June 30, 2022, the District's proportionate share was 0.09394%, which was an increase of 0.00537% from its proportionate share measured as of June 30, 2021.

For the fiscal year ended September 30, 2022, the District recognized pension expense of \$683,117. In addition, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Description	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 302,011	\$ 43,782
Change of assumptions	570,349	1,539,282
Net difference between projected and actual earnings on HIS Plan investments	14,406	-
Changes in proportion and differences between District HIS Plan contributions and proportionate share of contributions	899,160	667,401
District HIS contributions subsequent to the measurement date	145,586	-
<b>Total</b>	<b>\$ 1,931,512</b>	<b>\$ 2,250,465</b>

The deferred outflows of resources related to the HIS Plan, totaling \$145,586 and resulting from District contributions to the HIS Plan subsequent to the measurement date, will be recognized as an increase to the net pension liability in fiscal year 2023. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to the HIS Plan will be recognized in pension expense as follows:

Fiscal Year Ending September 30,	Amount
2023	\$ (111,250)
2024	(59,991)
2025	(27,430)
2026	(60,715)
2027	(140,928)
Thereafter	(64,225)

**REEDY CREEK IMPROVEMENT DISTRICT**

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

**9. RETIREMENT SYSTEM - CONTINUED**

**HIS Plan - Continued**

Actuarial Assumptions - The total pension liability in the June 30, 2022, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

- Inflation: 2.40%
- Salary increases: 3.25% average, including inflation
- Municipal bond rate: 3.54%

Mortality rates were based on the Generational PUB-2010 with Projection Scale MP-2018.

The actuarial assumptions used in the June 30, 2022 valuation were based on the results of an actuarial experience study for the period July 1, 2013 through June 30, 2018.

Discount Rate - The discount rate used to measure the total pension liability was 3.54%. In general, the discount rate for calculating the total pension liability is equal to the single rate equivalent to discounting at the long-term expected rate of return for benefit payments prior to the projected depletion date. Because the HIS benefit is essentially funded on a pay-as-you-go basis, the depletion date is considered to be immediate, and the single equivalent discount rate is equal to the municipal bond rate selected by the FRS Actuarial Assumption Conference. The Bond Buyer General Obligation 20-Bond Municipal Bond Index was adopted as the applicable municipal bond index.

Sensitivity of the District's Proportionate Share of the Net Position Liability to Changes in the Discount Rate - The following represents the District's proportionate share of the net pension liability calculated using the discount rate of 3.54%, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (2.54%) or one percentage point higher (4.54%) than the current rate:

	1% Decrease (2.54%)	Discount Rate (3.54%)	1% Increase (4.54%)
District's proportionate share of the HIS pension liability	\$ 11,383,792	\$ 9,950,153	\$ 8,763,847

HIS Plan Fiduciary Net Position - Detailed information regarding the HIS Plan's fiduciary net position is available in the separately issued FRS Pension Plan and Other State-Administered Systems Annual Comprehensive Financial Report.

Payables to the HIS Plan - At September 30, 2022, the District reported a payable in the amount of \$67,158 for outstanding contributions to the HIS Plan required for the fiscal year ended September 30, 2022.

## REEDY CREEK IMPROVEMENT DISTRICT

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

#### 9. RETIREMENT SYSTEM - CONTINUED

##### Investment Plan

The SBA administers the defined contribution plan officially titled the FRS Investment Plan. The Investment Plan is reported in the SBA's annual financial statements and in the State of Florida Annual Comprehensive Financial Report.

As provided in Section 121.4501, Florida Statutes, eligible FRS members may elect to participate in the Investment Plan in lieu of the FRS defined benefit plan. District employees participating in DROP are not eligible to participate in the Investment Plan. Employer and employee contributions, including amounts contributed to individual member's accounts, are defined by law, but the ultimate benefit depends in part on the performance of investment funds. Benefit terms, including contribution requirements, for the Investment Plan are established and may be amended by the Florida Legislature. The Investment Plan is funded with the same employer and employee contribution rates that are based on salary and membership class (Regular Class, Senior Management, etc.), as the Pension Plan. Contributions are directed to individual member accounts, and the individual members allocate contributions and account balances among various approved investment choices.

Costs to administer the Investment Plan, including the FRS Financial Guidance Program, are funded through employer contributions of 0.06% of payroll and by forfeited benefits of plan members. Allocations to investment member's accounts during the 2021-2022 fiscal year, as established by Section 121.72, Florida Statutes, are based on a percentage of gross compensation, by class, as follows: Regular 9.30%, Special Risk 17.00%, Special Risk Administrative Support 10.95%, and Senior Management Service 10.67%.

For all membership classes, employees are immediately vested in their own contributions and are vested after one year of service for employer contributions and investment earnings. If an accumulated benefit obligation for service credit originally earned under the Pension Plan is transferred to the Investment Plan, the member must have the years of service required for Pension Plan vesting (including service credit represented by the transferred funds) to be vested for these funds and the earnings on the funds. Non-vested employer contributions are placed in a suspense account for up to 5 years. If the employee returns to FRS-covered employment within the 5-year period, the employee regains control over their account. If the employee does not return within the 5-year period, the employee forfeits the accumulated account balance. For fiscal year ended September 30, 2022, the information for the amount of forfeitures was unavailable from the SBA; however, management believes these amounts, if any, would be immaterial to the District.

After termination and applying to receive benefits, members may rollover vested funds to another qualified plan, structure a periodic payment under the Investment Plan, receive a lump-sum distribution, leave the funds invested for future distribution, or any combination of these options. Disability coverage is provided; the member may either transfer the account balance to the Pension Plan when approved for disability retirement to receive guaranteed lifetime monthly benefits under the Pension Plan, or remain in the Investment Plan and rely upon that account balance for retirement income.

**REEDY CREEK IMPROVEMENT DISTRICT**

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

**10. OTHER POSTEMPLOYMENT BENEFITS (OPEB)**

**General Information about the OPEB Plan**

Plan description - The District provides OPEB through the Voluntary Employees' Beneficiary Association Plan (VEBA Plan), a single-employer plan administered by the District. The Plan is administered by the VEBA Board, whose members are the same as the District's Board of Supervisors. The authority to establish and amend benefits, as well as the funding policy, rests with the District's Board. The Plan does not issue a separate publicly available financial report. The Plan trustee is US Bank.

State Statute requires the District to continue offering healthcare coverage to retirees at the District's cost; however, for employees hired prior to March 1, 2013, the District elected by policy to provide this coverage at no cost to retirees that have met certain requirements during employment with the District. Certain executive positions qualify for the health benefits regardless of hire date. The District also has a Survivor Income Plan for retirees that have met certain requirements during employment with the District.

Benefits provided - The VEBA Plan provides healthcare benefits for eligible retirees and their dependents enrolled in District-sponsored plans. Benefits are provided through a third-party insurer. To qualify for this benefit non-union employees must have 20 years of service with the District and be age 62 to obtain paid coverage for themselves and their eligible dependent, certain executive positions must have 7 years of service and be age 62, and union employees must have 20 years of service with the District and be age 55 to obtain paid coverage for themselves. For employees hired after March 1, 2013, retirees may elect to continue coverage for themselves and their eligible dependents at the full, unsubsidized cost to the District for the elected coverage. The VEBA Plan also provides death benefits for certain retirees, equivalent of two times the participant's final annual base salary at retirement to their designated beneficiary. To qualify for this benefit, they must be designated or key employees as outlined by the plan and be age 62 with 10 years (7 years for executive positions) of service, or 25 years with no age requirement. The District currently has 6 retirees that meet the eligibility requirements.

Employees covered by benefit terms - At September 30, 2022, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefit payments	136
Inactive employees entitled to but not yet receiving benefit payments	9
Active employees	361

## REEDY CREEK IMPROVEMENT DISTRICT

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

#### 10. OTHER POSTEMPLOYMENT BENEFITS (OPEB) - CONTINUED

##### General Information about the OPEB Plan - Continued

Contributions - Contributions to the VEBA Trust are not codified or mandated but the District's funding strategy is to contribute a minimum of \$1 million to the VEBA Trust per year. The District is paying current benefits as they come due from operations. For the year ended September 30, 2022, the District's contribution rate was 11.3% of covered-employee payroll. Employees are not required to contribute to the Plan. However, retirees reimburse the District for their elected health coverage at the District's cost in instances where they are not entitled to all or a portion of the subsidy.

##### Investments

*Rate of Return* - For the year ended September 30, 2022, the annual money-weighted rate of return on investments, net of investment expense, was (6.4)%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

*Interest Rate Risk* - As a means of limiting its exposure to fair value losses arising from rising interest rates, the District's investment guidelines related to the VEBA Trust are structured to provide sufficient liquidity to pay obligations as they come due. Guidelines for the VEBA Trust are consistent with the policy on other District investments as to the restrictions on the type of investments.

*Custodial Credit Risk* - VEBA Plan investments are held by the Trustee in the Plan's name.

*Credit Risk* - The investment policy limits credit risk by restricting authorized investments to the following: direct obligations of, or obligations guaranteed by, the U.S. Government; bonds and notes issued by various federal agencies; state and local government securities; Canadian public obligations; public improvement bonds; public utility obligations; public housing obligations; State Board of Education obligations; international development banks; certain government security money market mutual funds; repurchase agreements and reverse repurchase agreements.

*Concentration of Credit Risk* - At September 30, 2022, there were multiple issuers with which the District held investments exceeding 5% of the total investment portfolio. They were Federal Home Loan Bank (6.29%), Federal Farm Credit Bank (6.33%), Federal Home Loan Mortgage Corporation (11.16%) and Federal National Mortgage Association (12.36%).

## REEDY CREEK IMPROVEMENT DISTRICT

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

#### 10. OTHER POSTEMPLOYMENT BENEFITS (OPEB) - CONTINUED

##### Investments - Continued

The VEBA Plan categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. VEBA plan investments are summarized in the table below. Level 1 investments are valued using prices quoted in active markets for those securities. Level 2 investments are valued using observable inputs other than quoted prices. The VEBA Plan's cash and cash equivalents are invested in First American Money Market Fund, which has a credit rating of AAAM as rated by Standard & Poor's. There are no redemption or deposit restrictions related to these money market funds and the funds aim to maintain NAV of \$1 per share.

	2022			
	Total Fair Value	Level 1	Level 2	Level 3
<b>Investments Measured at Fair Value</b>				
U.S. Treasury and Government Agency Securities	\$ 11,532,771	\$ -	\$ 11,532,771	\$ -
Supranational	1,865,056	-	1,865,056	-
Total Investments at Fair Value	\$ 13,397,827	\$ -	\$ 13,397,827	\$ -
<b>Investments Measured at Amortized Cost</b>				
Money Market Funds	\$ 41,535			
Total Investments	\$ 13,439,362			

##### Long-Term Expected Rate of Return

The long-term expected rate of return on trust investments can be determined using a building block method in which best estimate ranges of expected future real rates of return (expected returns, net of investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

Best estimates of geometric real rates of return for each major asset class included in the plan's target asset allocation as of September 30, 2022 are summarized in the following table:

	Target Allocation	Long-Term Expected Rate of Return
Fixed Income	100.00 %	4.00 %
Total	100.00 %	

**REEDY CREEK IMPROVEMENT DISTRICT**

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

**10. OTHER POSTEMPLOYMENT BENEFITS (OPEB) - CONTINUED**

**Net OPEB Liability**

The District's net OPEB liability was measured as of September 30, 2022 and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of that date.

Actuarial Assumptions - The total OPEB liability in the September 30, 2022 valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

- Inflation 2.50%
- Salary increases 3.50%, including inflation
- Investment rate of return 4.00%, including inflation
- Healthcare cost trend rates The table below are annual trends based on the current trend study and are applied on a select and ultimate basis. Select trends are reduced .25 percent per year until reaching the ultimate trend rate.

Expense Type	Fiscal Years		
	2023	2024	2025+
Pre-65 Medical	6.5 %	6.3 %	6.0 %
Post-65 Medical	4.5	4.5	4.5
Dental	4.0	4.0	4.0
Vision	3.0	3.0	3.0

Mortality assumptions were based on table PUB-2010 with projections scale MP-2021. Retirement and turnover assumptions are consistent with the assumptions used in the actuarial valuation of the Florida Retirement System as of July 1, 2021.

The discount rate (long-term expected rate of return) is based on the Bond Buyer "20-Bond GO Index" and assuming that the expected return on plan assets is equal to the 20-Bond GO Index, believed to be reasonable given the assets are 100% invested in corporate and government fixed income securities of various maturities.

**REEDY CREEK IMPROVEMENT DISTRICT**  
NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

**10. OTHER POSTEMPLOYMENT BENEFITS (OPEB) - CONTINUED**

**Changes in Net OPEB Liability**

	Increase (Decrease)		
	Total OPEB Liability (a)	Plan Fiduciary Net Position (b)	Net OPEB Liability (a) - (b)
<b>Balances at October 1, 2021</b>	\$ 84,561,537	\$ 15,148,501	\$ 69,413,036
<b>Changes for the year:</b>			
Service cost	1,362,805	-	1,362,805
Interest	2,069,855	-	2,069,855
Changes in assumptions	5,949,563	-	5,949,563
Changes in benefit terms	374,816	-	374,816
Difference between expected and actual experience	(6,200,300)	-	(6,200,300)
Contributions - employer	-	2,743,348	(2,743,348)
Net investment loss	-	488,190	(488,190)
Benefit payments	(1,709,222)	(1,709,222)	-
<b>Net changes</b>	<b>1,847,517</b>	<b>1,522,316</b>	<b>325,201</b>
<b>Balances at September 30, 2022</b>	<b>\$ 86,409,054</b>	<b>\$ 16,670,817</b>	<b>\$ 69,738,237</b>
Plan fiduciary net position as a percentage of total OPEB liability			20.1%

Sensitivity of the net OPEB liability to changes in the discount rate. The following presents the net OPEB liability of the District, as well as what the District's net OPEB liability would be if it were calculated using a discount rate that is one percentage point lower (3.00%) or one percentage point higher (5.00%) than the current discount rate (rounded to the nearest thousand):

	1% Decrease (3.00%)	Discount Rate (4.00%)	1% Increase (5.00%)
Net OPEB liability	\$ 62,637,453	\$ 69,738,237	\$ 41,916,988

Sensitivity of the net OPEB liability to changes in the healthcare cost trend rates. The following presents the net OPEB liability of the District, as well as what the District's net OPEB liability would be if it were calculated using healthcare cost trend rates that are one percentage point lower (5.5% decreasing to 3.5%) or one percentage point higher (7.5% decreasing to 5.5%) than the current healthcare cost trend rates (rounded to the nearest thousand):

	1% Decrease (5.5% decreasing to 3.5%)	Healthcare Cost Trend Rates (6.5% decreasing to 4.5%)	1% Increase (7.5% decreasing to 5.5%)
Net OPEB liability	\$ 42,571,709	\$ 69,738,237	\$ 62,401,170

**REEDY CREEK IMPROVEMENT DISTRICT**  
NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

**10. OTHER POSTEMPLOYMENT BENEFITS (OPEB) - CONTINUED**

**Changes in Net OPEB Liability - Continued**

Changes of assumptions or other inputs. Beginning of year total OPEB liability was calculated using an assumed discount rate of 2.15%. The discount rate used at September 30, 2022 was 4.00%. The mortality assumption was revised from the projection scale MP-2020 used at September 30, 2021, to projection scale MP-2021 used at September 30, 2022.

**OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB**

For the year ended September 30, 2022, the District recognized OPEB expense of \$1,349,800. At September 30, 2022, the District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

Description	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual demographic experience	\$ 2,289,086	\$ 2,300,741
Change of assumptions	14,942,890	22,955,747
Net difference between projected and actual investment performance	1,160,395	-
<b>Total</b>	<b>\$ 18,392,371</b>	<b>\$ 25,256,488</b>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Fiscal Year Ending September 30,	Amount
2023	\$ (2,150,444)
2024	(2,157,047)
2025	(2,173,469)
2026	(2,222,046)
2027	(1,694,913)
Thereafter	3,533,802

## REEDY CREEK IMPROVEMENT DISTRICT

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

#### 11. RISK MANAGEMENT

The District is self-insured and carries excess commercial insurance due to exposure to various risks of loss related to theft, damage to and destruction of assets, torts, injuries to employees and natural disasters. The District retains risk up to a maximum of \$1,000,000 for each worker's compensation and employer's liability claim, \$250,000 for each liability claim, \$100,000 for most property damage claims, \$50,000 for crime/theft losses and \$125,000 for cyber liabilities. The District purchases commercial insurance for certain exposures in excess of risk retained. There have been no material claim settlements in excess of insurance coverage during the three fiscal years ended September 30, 2020, 2021 and 2022.

Liabilities are reported when it is probable that a material loss has occurred and the amount of the loss can be reasonably estimated. Liabilities include an estimate for claims that have been incurred but not reported. The self-insurance liability of \$6,068,385 at September 30, 2022 is based on an actuarial review of claims pending and past experience. Changes in the claims liability amount during fiscal years 2022 and 2021 are as follows:

	Year Ended September 30,	
	2022	2021
Self insurance liability beginning balance	\$ 5,989,533	\$ 5,365,253
Claims and changes in estimates	1,326,935	2,052,231
Claims payments	(1,248,083)	(1,427,951)
Self insurance liability ending balance	\$ 6,068,385	\$ 5,989,533

#### 12. DERIVATIVE FUEL INSTRUMENTS

The District entered into derivative fuel instruments - cash flow hedges (commodity swaps, caps and collars) to financially hedge the cost of natural gas. The District's fuel-related derivative transactions are recorded at fair value on the Statement of Net Position as either an asset or liability depending on their fair value, and the related unrealized gains and/or losses for effective hedges are deferred and reported as either deferred inflows or outflows of resources. Realized gains and losses on these transactions are recognized as fuel expense in the specific period in which the instrument is settled. During the year, a total of \$26,413,191 in settlement gains was recognized in fuel expense.

The following is a summary of the derivative fuel instruments of the Utility Fund as of September 30, 2022 which have been deemed effective and are recorded as deferred inflows.

	Fair Value at September 30,				
Classification	2021	Change in fair value	2022	Notional	Maturity
Deferred outflows/(inflows)	\$ (19,070,370)	\$ (6,531,485)	\$ (25,601,855)	13,615,801	MMBTUs FY2023 - 2026

## REEDY CREEK IMPROVEMENT DISTRICT

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

#### 12. DERIVATIVE FUEL INSTRUMENTS - CONTINUED

*Credit Risk* - The District's counterparties must have a minimum credit rating of BBB- issued by Standard and Poor's or Fitch's rating service or Baa3 issued by Moody's Investor Services.

*Basis Risk* - All of the District's transactions are based on the same reference rates, thus there is no basis risk.

*Termination Risk* - The District's Energy Risk Management Oversight Committee oversees the derivative instrument activity and of the counterparties who are required to maintain a minimum credit rating and present collateral at certain levels which mitigates the chance of a termination event. To date, no termination events have occurred.

#### 13. FAIR VALUE MEASUREMENTS

GASB No. 72 addresses accounting and financial reporting issues related to fair value measurements. It provides guidance for applying fair value to certain investments and disclosures related to all fair value measurements. For the District, this statement applies to certain investments and natural gas hedges.

The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset or liability.

Level 1 - quoted prices (unadjusted) for identical assets or liabilities in active markets that a government can access at the measurement date

Level 2 - inputs other than quoted prices included within Level 1 - that are observable for an asset or liability, either directly or indirectly

Level 3 - unobservable inputs for an asset or liability

Investments - The District's investments are summarized in the table below. Level 1 investments are valued using prices quoted in active markets for those securities. Level 2 investments are valued using observable inputs other than quoted prices. The District's cash and cash equivalents are invested in First American Money Market Fund and Federated Treasury Obligations Fund, both of which have a credit rating of AAAM as rated by Standard & Poor's. There are no redemption or deposit restrictions related to these money market funds and the funds aim to maintain NAV of \$1 per share.

**REEDY CREEK IMPROVEMENT DISTRICT**  
NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

**13. FAIR VALUE MEASUREMENTS - CONTINUED**

	2022			
	Total	Level 1	Level 2	Level 3
<b>Investments Measured at Fair Value</b>				
U.S. Treasury and Government Agency Securities	\$ 252,946,735	\$ -	\$ 252,946,735	\$ -
Supranational	11,513,887	-	11,513,887	-
Total Investments at Fair Value	\$ 264,460,622	\$ -	\$ 264,460,622	\$ -
<b>Cash Equivalents Measured at Amortized Cost</b>				
Money Market Funds	\$ 68,065,395			
Total	\$ 332,526,017			

Natural Gas Hedges - The District utilizes a derivative advisory and valuation service to value its portfolio of natural gas hedges, which are valued based on a discounted cash flows (DCF) proprietary model. Commodity cap valuations were produced by a similar DCF model that incorporates an adaptation of the Black-Scholes option pricing model. As market quotations are not available for identical commodity derivatives, indirect valuation techniques are required. The District's derivative instruments for fuel cost natural gas hedges, which are presented as an asset and a deferred inflow on the statement of net position, have been categorized as Level 2 inputs.

**14. NET POSITION AND FUND BALANCE REPORTING**

The Statement of Net Position for governmental activities reflects a negative unrestricted net position of \$85,462,505, primarily due to the District's net pension liability and net OPEB liability, both of which amount to a combined \$110 million. Also contributing is the financing, with long-term bonds of the District, certain roadways that were subsequently donated to the State of Florida. The roadways are not assets of the District; however, the remaining debt associated with the roadways, \$4,068,690 at September 30, 2022, is a liability of the District. All of the bonds are Ad Valorem Tax bonds secured by an irrevocable lien on the ad valorem taxes collected by the District.

**Governmental Fund Balances**

In the Balance Sheet - Governmental Funds, the District has classified fund balances into nonspendable, committed, restricted, assigned and unassigned amounts. Restricted amounts represent the following:

- Capital Projects Fund - Bond funds restricted for road system and building improvements subject to specific provisions in bond resolutions.
- Debt Service Fund - Assets required for servicing general obligation bond indebtedness under the District's trust indenture.

## REEDY CREEK IMPROVEMENT DISTRICT

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

#### 14. NET POSITION AND FUND BALANCE REPORTING - CONTINUED

Committed amounts in the General Fund represent certain fees specifically set aside by action of the Board to be used solely to maintain the integrity of the drainage system. Also included are amounts set aside due to property appraiser disputes. Note 15 discusses these disputes in more detail.

Assigned amounts in the General Fund represent the portion of fund balance designated by the Board of Supervisors to cover the projected excess of expenditures over revenues in the fiscal year 2023 budget. Note 1(L) discusses the District's budget approval process.

#### 15. COMMITMENTS AND CONTINGENCIES

##### Construction

As of September 30, 2022, the District's Board of Supervisors authorized a budget of approximately \$144.0 million for current or in-process major transportation and other construction projects. Executed construction commitments associated with these projects approximated \$60.7 million and of this amount, approximately \$41.8 million was spent as of September 30, 2022.

##### Purchased Power and Gas

The District has entered into Purchase Power Agreements (PPA) with public and private entities throughout Florida for the purchase and sale of power at wholesale rates, and associated transmission service. Some of the PPAs require the District to pay reservation charges for capacity. The District's budgeted minimum commitment for fiscal year 2022 reservation charges under the agreements was approximately \$9,610,500. There are no requirements for the District to sell wholesale power or reserve capacity for wholesale sales. Initial terms of the agreements expire in fiscal year 2025, 2031 and 2034, with various provisions for renewal or cancellation by the District and the respective counterparties to each agreement.

On September 13, 2015, the District entered into a Service Agreement for Network Integration Transmission Service (NITS) with Duke Energy for the period January 1, 2016 through December 31, 2020. On February 26, 2020, the District signed a restated Service Agreement for NITS with Duke Energy for the period March 1, 2020 through March 1, 2025. Although the agreement expires in 2025, the District has contractual rollover rights for 5 year increments. The District's budgeted transmission commitment for fiscal year 2022 under the agreement was approximately \$10,378,656.

On May 27, 2015, the District entered into a Purchase Power Agreement with Duke Energy for the purchase of solar energy. The agreement is for a term of 15 years with a total commitment of the District to purchase approximately 109,000 MWh at a rate of \$68.95/MWh, or approximately \$7,515,550. The annual cost for fiscal year 2022 was estimated at \$560,564.

## REEDY CREEK IMPROVEMENT DISTRICT

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

#### 15. COMMITMENTS AND CONTINGENCIES - CONTINUED

##### Purchased Power and Gas - Continued

On October 9, 2017, the District entered into a Purchase Power Agreement with Origis Energy for the purchase of solar energy. The agreement is for a term of 17 years with the option to extend the term up to 20 years. For the 17 year term, the District is committed to purchase approximately 1,978,360 MWh at a rate of \$38.76/MWh or approximately \$76,681,234. The annual cost for fiscal year 2022 was estimated at \$4,493,834.

Similarly, the District is obligated to purchase minimum pipeline capacity to transport natural gas under two agreements with Florida Gas Transmission Company ("FGTC"), and a gas transportation and supply agreement dated January 25, 2012 with Peoples Gas System ("PGS"). Minimum payments for natural gas under these agreements were budgeted at approximately \$3,973,469 for fiscal year 2022. The terms of the FGTC agreements expire in the year 2025; however, the District has contractual rollover rights for 10 year increments, and the term of the PGS agreement expires in the year 2028.

The District has entered into forward contracts for specified periods of time to purchase natural gas at either specified swap prices in the future or collars where prices fluctuate within a ceiling and floor range. The District enters into these financial contracts to help plan its natural gas costs for the year and to protect itself against an increase in the market price of the commodity. These purchases (hedges) are made in compliance with the District's Energy Risk Management Program (ERMP). It is possible that the market price before or at the specified time to purchase natural gas may be lower or higher than the price at which the District is hedged. This would serve to reduce or increase the value of the hedge contracts. The District would have options with respect to holding the forward contracts. The District is also exposed to the failure of the counterparty to fulfill the contracts. The terms of the contracts include provisions for recovering the cost in excess of the guaranteed price from the counterparty should the District have to procure natural gas on the open market.

##### STOPR Agreements

In September 2007, the District entered into an agreement with the City of St. Cloud, Tohopekaliga Water Authority (TWA), and Orange and Polk Counties to jointly perform permit compliance monitoring activities as required by the Water Use Permits issued by the South Florida Water Management District. Between 2010 and June 2016, Orange County was the contract manager and the District's payments were made to Orange County upon receipt of invoice. In March 2016, the District executed an amendment to the original agreement that (1) made TWA the contract manager and (2) extended the term of the agreement. The agreement, as amended, requires the District to contribute 18.2% of the total costs. As of September 30, 2022, the District has paid \$1,196,510 for these efforts.

## REEDY CREEK IMPROVEMENT DISTRICT

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

#### 15. COMMITMENTS AND CONTINGENCIES - CONTINUED

##### STOPR Agreements - Continued

In August 2011, the District entered into an agreement with the Water Cooperative of Central Florida (which currently consists of the City of St. Cloud, TWA, Orange County and Polk County) to participate in the preliminary design and permitting of the Cypress Lake Wellfield alternative water supply project. Originally TWA was the contract manager but with the First Amendment approved in June 2014, the Water Coop became the contract manager and the District's payments are made to them. The agreement, as amended, requires the District to contribute \$749,139 for this work. As of September 30, 2022, the District has paid \$551,159.

##### Litigation and Other Claims

Various suits and claims arising in the ordinary course of operations are pending against the District. Management believes the ultimate disposition of such matters, including the cases described below, will not materially affect the financial position of the District or the results of its operations, or the District's ability to pay debt service on existing outstanding bonds.

Various suits involve Walt Disney Parks and Resort US, Inc. and Disney Vacation Development, Inc. (collectively "WDP and DVD Plaintiffs") naming the Orange County Property Appraiser, the Orange County Tax Collector and the District as defendants and challenging the Orange County Property Appraiser's valuation of multiple commercial parcels and contesting the legality and validity of the 2015 through 2021 ad valorem tax assessments on the parcels paid to the District. WDP and DVD Plaintiffs claim that the value of each of the assessments on the parcels does not represent the just value of the parcels because it exceeds the fair value thereof and claims the appraiser included the value of certain intangible property in the assessment in violation of law. WDP and DVD Plaintiffs have requested the court set aside the 2015 through 2021 assessments and resulting taxes to the extent they exceed the just value of such property and issue a new tax bill in said reassessed amounts. As a result of these claims, the Court of Appeals instructed that a revaluation be calculated by the Orange County Property Appraiser's office using the Court of Appeals' recommendations on the parcels applicable to the District. While the District anticipates further adjustments to the tax collections for fiscal years 2016 through 2022 (assessments in 2015 through 2021), it cannot predict the outcome of these cases. The District has committed fund balance in the amount of \$5 million to cover potential future settlements.

#### 16. STATE OF FLORIDA LEGISLATION

On April 22, 2022, Governor DeSantis signed into law Senate Bill 4-C, which was passed by the Florida Senate on April 20, 2022, during a special legislative session, and by vote of the Florida House on April 21, 2022. The law dissolved 6 independent special districts (including Reedy Creek Improvement District) which were established by a special act prior to November 5, 1968, and which had not been reestablished, ratified or otherwise reconstituted thereafter.

## REEDY CREEK IMPROVEMENT DISTRICT

### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

Year Ended September 30, 2022

#### 16. STATE OF FLORIDA LEGISLATION - CONTINUED

Since the passing of the above referenced law, Reedy Creek Improvement District (RCID) continued to, among other things, (i) provide the same level of services to its taxpayers, and (ii) honor its obligations to its bond holders in accordance with its enabling legislation and with the same level of dedication as it has since its establishment in 1967, including levying and collecting of ad valorem taxes, collecting utility revenues, paying debt service on ad valorem tax bonds and utility revenue bonds, complying with bond covenants, and operating and maintaining its properties.

On February 27, 2023, Governor DeSantis signed into law House Bill 9-B, which was passed by the Florida Senate on February 10, 2023 during another special legislative session, and by vote of the Florida House on February 9, 2023. The bill, as written, ratifies and confirms the continued existence of RCID under a new name, the Central Florida Tourism Oversight District. The bill provides legislative intent concerning the District's authority to generate revenue and pay outstanding indebtedness, without interruption, pursuant to transitional provisions of the Florida Constitution for pre-1968 special districts. The bill retains the District's necessary authority related to taxation and the issuance of bonds.

The bill incorporates a number of changes to the District's charter, the most significant of which include the following:

- Replaces the landowner-elected Board of Supervisors with members appointed by the Governor, subject to Senate confirmation, and provides limitations on appointment to ensure independence from operators of any theme park or entertainment complex.
- Removes the District's ability to amend its own boundaries without a special act.
- Removes the District's ability to own and operate airport facilities, certain types of recreational facilities (such as stadiums, civic center and convention halls) and "novel and experimental" facilities (such as a nuclear fission power plant).

The bill authorizes the District to continue to do business as the Reedy Creek Improvement District for up to two years following the effective date of the bill to provide time to make necessary changes to legal and financial documents, physical assets and other locations where the RCID name is used. All legal proceedings and financial arrangements of the RCID may be continued and completed under its new name and all legal and financial documents and agreements of the RCID continue to be binding.

## REEDY CREEK IMPROVEMENT DISTRICT

### REQUIRED SUPPLEMENTARY INFORMATION (RSI) SCHEDULES SUPPORTING MODIFIED APPROACH FOR DISTRICT INFRASTRUCTURE CAPITAL ASSETS

Year Ended September 30, 2022

#### Roadways

(Note 2. A.)

Fiscal Year	Percentage of Roadways		
	Excellent	Acceptable	Poor
2022	69 %	25 %	6 %
2021	70 %	23 %	7 %
2020	70 %	24 %	6 %
2019	72 %	21 %	7 %
2018	70 %	23 %	7 %

#### Bridges

(Note 2. B.)

Fiscal Year	Number of Bridges by Category			
	Excellent	Good	Poor	Total
2022	58	2	-	60
2021	50	3	-	53
2020	50	8	-	58
2019	50	8	-	58
2018	45	8	-	53

#### Water Control Structures

(Note 2. C.)

Fiscal Year	Number of Structures by Category			
	Excellent	Good	Poor	Total
2022	17	7	-	24
2021	18	6	-	24
2020	18	6	-	24
2019	18	4	-	22
2018	19	3	-	22

Fiscal Year	Budgeted Costs			Actual Costs		
	Roads	Bridges	Water Control Structures	Roads	Bridges	Water Control Structures
2023	\$ 14,379,000	\$ 830,000	\$ 1,900,000	\$ -	\$ -	\$ -
2022	12,238,876	4,285,000	1,760,000	2,626,838	3,547,250	847,977
2021	6,607,600	3,220,400	1,025,000	3,713,650	1,588,609	450,492
2020	4,345,000	95,000	1,378,400	1,624,955	47,071	708,075
2019	2,000,000	1,644,673	1,903,000	1,026,195	165,000	625,522
2018	2,620,000	35,000	1,448,000	416,315	98,647	970,573

**REEDY CREEK IMPROVEMENT DISTRICT**  
REQUIRED SUPPLEMENTARY INFORMATION (RSI)  
SCHEDULES SUPPORTING MODIFIED APPROACH FOR DISTRICT  
INFRASTRUCTURE CAPITAL ASSETS

Year Ended September 30, 2022

**1. ELECTION TO USE MODIFIED APPROACH**

The District has elected to use the "Modified Approach" as defined by GASB Statement No. 34 for infrastructure reporting for its roads, bridges and water control structures. The infrastructure capital assets are managed using an asset management system with (1) an up-to-date inventory; (2) annual or bi-annual (depending on the asset) condition assessment that is summarized using a numerical measurement scale; and (3) an estimated annual amount to maintain and preserve the asset at the established condition assessment level.

**2. BASIS FOR CONDITION ASSESSMENTS AND TARGETED CONDITION LEVEL**

**A. Roads**

Streets and roads are constantly deteriorating due to environmental causes (weathering and aging) and structural causes (repeated traffic loading). The rate at which pavement deteriorates depends on the original construction quality, environmental conditions, drainage, traffic loading and interim maintenance procedures. The District bases all pavement design on existing traffic counts, proposed traffic generation due to planned development and known loading factors.

In an effort to ensure the quality of the District's roadway network, the District performs an annual physical condition assessment of the public streets/roadways within its jurisdiction. The physical condition assessment was performed using the Road Manager Condition Evaluation test method. All roads are evaluated and given a numerical rating, or Pavement Condition Index (PCI) of 1 through 100. This identifies the condition and helps determine what work is required. The ratings were based on visual observation of the roads surface condition: defects or deformation, cracking (transverse, reflective, longitudinal and alligator), and patching/pot hole frequency. Ratings of 80 and above indicate the road is in excellent condition and no improvements are required; 60-79 are classified as good/satisfactory and a rating of 59 or below indicates poor condition. Currently, the majority of roads within the District have a PCI in excess of 80, a small percentage have a PCI rating that indicates surface work would be advisable, and approximately 6% of the roads have a PCI of 59 or below.

In prioritizing roadway repairs, a benefit value for each roadway is determined based on the roadway use and the projected cost of the necessary repair. Based on the identified priorities, the District budgets for and schedules the pavement repairs. The District completed three pavement resurfacing repair projects in 2022; the remaining work needed to upgrade the 6% of roadways in the poor category is programmed for subsequent fiscal years.

In addition to roadway construction and major asphalt refurbishment, the District continued with routine/ongoing maintenance and repairs throughout the roadway system. The routine work in 2022 encompassed maintenance repairs of asphalt, shoulder protection and replacement of guardrail totaling \$2,626,838.

**REEDY CREEK IMPROVEMENT DISTRICT**  
REQUIRED SUPPLEMENTARY INFORMATION (RSI)  
SCHEDULES SUPPORTING MODIFIED APPROACH FOR DISTRICT  
INFRASTRUCTURE CAPITAL ASSETS

Year Ended September 30, 2022

**2. BASIS FOR CONDITION ASSESSMENTS AND TARGETED CONDITION LEVEL - CONTINUED**

**B. Bridges**

All bridges within the District are inspected bi-annually by a Florida licensed Structural Engineer. Using the Florida Department of Transportation (FDOT) reporting system, the bridge deck, superstructure, substructure, and channel configuration are rated Excellent, Good or Poor. The earliest bridges constructed within the District were placed into service in 1972 and a majority of the bridges were constructed during the following 25 years. Over the past seven years, the District has undergone major infrastructure expansion with additional bridges being placed into service, older bridges undergoing major modifications and numerous bridges retired from service. As of the date of this report, the District has 60 bridge structures in use.

Preservation and maintenance of bridge structures is an on-going activity and allows the bridges to be classified as either Excellent or Good condition. Based on inspection results/recommendations, bridge installations and repairs were completed at a cost of \$3,547,250.

**C. Water Control Structures**

The Master Drainage System within the District is comprised of 66 river miles of canals and waterway. It incorporates 24 major water control structures comprised of Amil Gates, sharp crested weirs, and one set of 48" diameter culverts. Amil Gates are constant level water control structures. These gates provide a consistent water level within the waterways or canals, and open due to increasing water pressure during a storm event, thereby allowing flood waters to pass downstream and exit the District. Weirs maintain water levels at a set elevation; as the flood waters rise due to a storm event, they spill over the weirs and pass downstream. The set of 48" culverts act as an overflow or pass through, allowing flood waters to pass to an adjacent wetland on the eastern perimeter of the District. Construction on a majority of these structures began in the late 1960's, thus many are approaching 60 years of service time. Ongoing maintenance and major rehabilitative work has extended the useful life of the structures allowing them to remain operational.

**REEDY CREEK IMPROVEMENT DISTRICT**  
REQUIRED SUPPLEMENTARY INFORMATION (RSI)  
SCHEDULES SUPPORTING MODIFIED APPROACH FOR DISTRICT  
INFRASTRUCTURE CAPITAL ASSETS

Year Ended September 30, 2022

**2. BASIS FOR CONDITION ASSESSMENTS AND TARGETED CONDITION LEVEL - CONTINUED**

**C. Water Control Structures - Continued**

Structures are classified by their overall condition and are listed as Excellent, Good or Poor condition. This rating is generated by the annual inspection and condition assessment report. This Annual Water Control Structure Report lists all items inspected both above ground and below the water surface. Using this information, the structure condition is assigned, the required repairs are prioritized and the repair work is scheduled. Required repairs are listed as Priority 1, 2 or 3. Priority 1 signifies a major rehabilitative repair. Priority 1 repairs are items that if not repaired, may degrade the integrity of the structural element or reduce the operational capacity of the structure. Historically, we have found Priority 1 repairs often occur in underwater conditions and have evolved over long periods of time. This type of repair may require extensive construction work and as such, cannot always be done immediately. These major repairs are programmed and budgeted to occur in a future year. Priority 2 repairs are those that may impact the operational capacity of the structure but do not cause major cost impacts and can be addressed during annual routine maintenance. Priority 3 identifies items not in current need of repair but signify a condition, though noteworthy, that is expected to remain stable for a number of years. As such, the recommendation is that Priority 3 items need not be separately scheduled for repair, but addressed when the structure undergoes Priority 1 or Priority 2 repairs. As the structures continue to age, our annual inspections reveal an increasing number of Priority 2 repairs, and the annual maintenance for the water control system has begun to trend upward.

During fiscal year 2022, the District conducted routine maintenance on the system, which included repairs on structures, levees and debris removal throughout the canal system and maintenance/repair of erosion issues. The cost of these activities totaled \$847,977.

**REEDY CREEK IMPROVEMENT DISTRICT**  
REQUIRED SUPPLEMENTARY INFORMATION (RSI)  
OTHER POSTEMPLOYMENT BENEFITS

Year Ended September 30, 2022

**Schedule of Changes in the District's Net OPEB Liability and Related Ratios**

Last 5 Fiscal Years\*

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
<b>TOTAL OPEB LIABILITY</b>					
Service cost	\$ 1,362,805	\$ 1,926,349	\$ 1,511,559	\$ 1,219,287	\$ 1,179,666
Interest	2,069,855	1,851,303	2,167,491	2,521,415	2,332,664
Change in benefit terms	374,816	374,816	-	-	-
Difference between expected and actual experience	(6,200,300)	-	(6,200,300)	-	-
Changes of assumptions	5,949,563	(935,997)	6,505,338	18,890,916	(6,120,684)
Benefit payments	(1,709,222)	(1,757,481)	(1,709,222)	(1,523,266)	(1,521,768)
<b>Net change in total OPEB liability</b>	<b>1,847,517</b>	<b>1,458,990</b>	<b>2,274,866</b>	<b>21,108,352</b>	<b>(4,130,122)</b>
<b>Total OPEB liability, beginning of year</b>	<b>84,561,537</b>	<b>83,102,547</b>	<b>80,827,681</b>	<b>59,719,329</b>	<b>63,849,451</b>
<b>Total OPEB liability, end of year</b>	<b>\$ 86,409,054</b>	<b>\$ 84,561,537</b>	<b>\$ 83,102,547</b>	<b>\$ 80,827,681</b>	<b>\$ 59,719,329</b>
<b>PLAN FIDUCIARY NET POSITION</b>					
Contributions - employer	\$ 2,743,348	\$ 2,552,995	\$ 2,743,348	\$ 2,552,995	\$ 12,521,768
Net investment income (loss)	488,190	637,649	488,190	637,649	2,399
Benefit payments	(1,709,222)	(1,523,266)	(1,709,222)	(1,523,266)	(1,521,768)
<b>Net change in plan fiduciary net position</b>	<b>1,522,316</b>	<b>1,667,378</b>	<b>1,522,316</b>	<b>1,667,378</b>	<b>11,002,399</b>
<b>Plan fiduciary net position, beginning of year</b>	<b>15,859,471</b>	<b>14,192,093</b>	<b>12,669,777</b>	<b>11,002,399</b>	<b>-</b>
<b>Plan fiduciary net position, end of year</b>	<b>17,381,787</b>	<b>15,859,471</b>	<b>14,192,093</b>	<b>12,669,777</b>	<b>11,002,399</b>
<b>District's net OPEB liability, end of year</b>	<b>\$ 69,027,267</b>	<b>\$ 68,702,066</b>	<b>\$ 68,910,454</b>	<b>\$ 68,157,904</b>	<b>\$ 48,716,930</b>
<b>Plan fiduciary net position as a percentage of the total OPEB liability</b>	<b>20.12 %</b>	<b>18.75 %</b>	<b>17.08 %</b>	<b>15.68 %</b>	<b>18.42 %</b>
<b>Covered-employee payroll</b>	<b>\$ 28,667,156</b>	<b>\$ 29,475,581</b>	<b>\$ 28,294,306</b>	<b>\$ 27,612,000</b>	<b>\$ 26,678,408</b>
<b>District's net OPEB liability as a percentage of covered-employee payroll</b>	<b>240.79 %</b>	<b>233.08 %</b>	<b>243.55 %</b>	<b>246.84 %</b>	<b>182.61 %</b>

\*Information in this schedule is intended to display the last 10 years; however, information is not available for all prior years. Additional years will be displayed as information becomes available.

**Notes to Schedule**

Changes of assumptions - The discount rate increased from 2.15% to 4.00% at September 30, 2022. Mortality assumptions were changed from projection scale MP-2020 to MP-2021.

**REEDY CREEK IMPROVEMENT DISTRICT**  
REQUIRED SUPPLEMENTARY INFORMATION (RSI)  
OTHER POST EMPLOYMENT BENEFITS - CONTINUED

Year Ended September 30, 2022

**Schedule of the District's Contributions**

Last 5 Fiscal Years\*

<u>Fiscal Year</u>	<u>Actuarially Determined Contribution</u>	<u>Contributions in Relation to the Actuarially Determined Contribution</u>	<u>Contribution Deficiency (Excess)</u>	<u>Covered Employee Payroll</u>	<u>Contributions as a Percentage of Covered Employee Payroll</u>
2022	\$ 5,171,142	\$ 3,233,531	\$ 1,937,611	\$ 28,667,156	11.28 %
2021	5,075,307	2,774,518	2,300,789	29,475,581	9.41 %
2020	4,838,645	2,743,348	2,095,297	28,294,306	9.70 %
2019	4,507,464	2,552,995	1,954,469	27,612,000	9.25 %
2018	3,580,651	12,521,768	(8,941,117)	26,678,408	46.94 %

\* Information in this schedule is intended to display the last 10 years; however, information is not available for all prior years. Additional years will be displayed as information becomes available.

**Notes to Schedules**

Valuation Date: September 30, 2022

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry Age Normal based on level basis over the earnings of the individual between entry age and assumed exit age(s). Projected Unit Credit method used in years 2018 and prior.
Amortization period	30-year open group
Asset valuation method	Fair market value
Contributions	Contributions to the VEBA Trust are not codified or mandated but the District's funding strategy is to contribute a minimum of \$1 million to the Trust per year.
Inflation	2.50%
Healthcare cost trend rates	6.5% initial, decreasing .25% per year to an ultimate rate of 4.5% for medical; 4.0% dental; 3.0% vision
Salary increases per year	3.50%
Investment rate of return (discount rate)	4.00%
Retirement age	Based on the 2021 Florida Retirement System Actuarial Valuation
Mortality	PUB-2010 mortality table with scale MP-2021

**REEDY CREEK IMPROVEMENT DISTRICT**  
**REQUIRED SUPPLEMENTARY INFORMATION (RSI)**  
**OTHER POST EMPLOYMENT BENEFITS - CONTINUED**

Year Ended September 30, 2022

**Schedule of Investment Returns**

Last 5 Fiscal Years \*

<b>Fiscal Year</b>	<b>Annual Money-Weighted Rate of Return, Net of Investment Expense</b>
2022	(6.4)%
2021	(0.3)%
2020	4.0%
2019	5.8%
2018	0.0%

\* Information in this schedule is intended to display the last 10 years; however, information is not available for all prior years. Additional years will be displayed as information becomes available. Fiscal year 2018 was 0.0% as The Plan was funded at the end of the fiscal year.

**REEDY CREEK IMPROVEMENT DISTRICT**  
REQUIRED SUPPLEMENTARY INFORMATION (RSI)  
PENSIONS

Year Ended September 30, 2022

**Schedule of the District's Proportionate Share of the Net Pension Liability - Pension Plan**

Florida Retirement System

Last 9 Fiscal Years\*

<u>Calendar Year</u>	<u>RCID's Proportion of the Net Pension Liability</u>	<u>RCID's Proportionate Share of the Net Pension Liability</u>	<u>RCID's Covered Employee Payroll</u>	<u>RCID's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Employee Payroll</u>	<u>Plan Fiduciary Net Position as a Percentage of the Total Pension Liability</u>
2022	0.13088 %	\$ 48,696,935	\$ 34,235,982	142.24 %	82.89 %
2021	0.12138 %	9,169,131	31,367,402	29.23 %	96.40 %
2020	0.14788 %	64,091,387	33,311,667	192.40 %	78.85 %
2019	0.15020 %	51,728,123	32,604,660	158.65 %	82.61 %
2018	0.14924 %	44,950,699	31,337,271	143.44 %	84.26 %
2017	0.13850 %	40,967,776	27,550,271	148.70 %	83.89 %
2016	0.14236 %	35,945,064	26,833,753	133.95 %	84.88 %
2015	0.12545 %	16,204,183	24,758,513	65.45 %	92.00 %
2014	0.12860 %	7,846,750	23,975,240	32.73 %	96.09 %

\*Amounts presented for each fiscal year were determined as of June 30. Information in this schedule is intended to display the last 10 years; however, information is not available for all prior years. Additional years will be displayed as information becomes available.

**REEDY CREEK IMPROVEMENT DISTRICT**  
REQUIRED SUPPLEMENTARY INFORMATION (RSI)  
PENSIONS - CONTINUED

Year Ended September 30, 2022

**Schedule of the District's Contributions - Pension Plan**

Florida Retirement System

Last 10 Fiscal Years\*

<b>Fiscal Year</b>	<b>Contractually Required Contribution</b>	<b>Contributions in Relation to the Contractually Required Contribution</b>	<b>Contribution Deficiency (Excess)</b>	<b>RCID's Covered Employee Payroll</b>	<b>Contributions as a Percentage of Covered Employee Payroll</b>
2022	\$ 6,072,376	\$ 6,072,376	\$ -	\$ 34,180,174	17.77 %
2021	5,193,646	5,193,646	-	32,345,424	16.06 %
2020	5,173,531	5,173,531	-	32,847,147	15.75 %
2019	5,114,578	5,114,578	-	33,220,360	15.40 %
2018	4,642,954	4,642,954	-	31,540,901	14.72 %
2017	4,027,501	4,027,501	-	28,358,740	14.20 %
2016	3,815,742	3,815,742	-	27,184,949	14.04 %
2015	3,459,545	3,459,545	-	25,052,616	13.81 %
2014	3,199,940	3,199,940	-	24,221,740	13.21 %
2013	2,479,819	2,479,819	-	23,420,014	10.59 %

\*Amounts presented for each fiscal year were determined as of September 30.

**Changes in assumptions**

From 2021 to 2022, the long-term expected rate of return decreased from 6.80% to 6.70%.

**Change in benefit terms**

Effective July 1, 2011, employees were required to contribute 3% of their annual earnings on a pretax basis. At the same time, FRS reduced the employer contribution amounts. This accounts for the reduction in contributions as a percentage of covered employee payroll in 2012. Effective July 1, 2013, the legislature required employers to pay the full unfunded actuarial liability (UAL) contribution recommended by the actuary for all membership classes and DROP participants. For the two prior fiscal years, the legislature required only a portion of the UAL rate recommended by the actuary. This accounts for the increase in contributions in 2014.

**REEDY CREEK IMPROVEMENT DISTRICT**  
REQUIRED SUPPLEMENTARY INFORMATION (RSI)  
PENSIONS - CONTINUED

Year Ended September 30, 2022

**Schedule of the District's Proportionate Share of the Net Pension Liability - HIS Plan**

Health Insurance Subsidy Program

Last 9 Fiscal Years\*

<u>Calendar Year</u>	<u>RCID's Proportion of the Net Pension Liability</u>	<u>RCID's Proportionate Share of the Net Pension Liability</u>	<u>RCID's Covered Employee Payroll</u>	<u>RCID's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Employee Payroll</u>	<u>Plan Fiduciary Net Position as a Percentage of the Total Pension Liability</u>
2022	0.09394 %	\$ 9,950,153	\$ 34,235,982	29.06 %	4.81 %
2021	0.08857 %	10,863,849	31,367,402	34.63 %	3.56 %
2020	0.09597 %	11,718,223	33,311,667	35.18 %	3.00 %
2019	0.09749 %	10,908,108	32,604,660	33.46 %	2.63 %
2018	0.09590 %	10,150,278	31,337,271	32.39 %	2.15 %
2017	0.08638 %	9,235,838	27,550,271	33.52 %	1.64 %
2016	0.08682 %	10,118,388	26,833,753	37.71 %	0.97 %
2015	0.08138 %	8,299,010	24,758,513	33.52 %	0.50 %
2014	0.08064 %	7,539,962	23,975,240	31.45 %	0.99 %

\*Amounts presented for each fiscal year were determined as of June 30. Information in this schedule is intended to display the last 10 years; however, information is not available for all prior years. Additional years will be displayed as information becomes available.

**REEDY CREEK IMPROVEMENT DISTRICT**  
REQUIRED SUPPLEMENTARY INFORMATION (RSI)  
PENSIONS - CONTINUED

Year Ended September 30, 2022

**Schedule of the District's Contributions - HIS Plan**

Health Insurance Subsidy Program

Last 10 Fiscal Years\*

<u>Fiscal Year</u>	<u>Contractually Required Contribution</u>	<u>Contributions in Relation to the Contractually Required Contribution</u>	<u>Contribution Deficiency (Excess)</u>	<u>RCID's Covered Employee Payroll</u>	<u>Contributions as a Percentage of Covered Employee Payroll</u>
2022	\$ 567,391	\$ 567,391	\$ -	\$ 34,180,174	1.66 %
2021	536,934	536,934	-	32,345,424	1.66 %
2020	545,263	545,263	-	32,847,147	1.66 %
2019	551,458	551,458	-	33,220,360	1.66 %
2018	523,579	523,579	-	31,540,901	1.66 %
2017	470,755	470,755	-	28,358,740	1.66 %
2016	451,270	451,270	-	27,184,949	1.66 %
2015	340,982	340,982	-	25,052,616	1.36 %
2014	294,282	294,282	-	24,221,740	1.21 %
2013	265,172	265,172	-	23,420,014	1.13 %

\*Amounts presented for each fiscal year were determined as of September 30.

**Changes in assumptions**

From 2021 to 2022, the municipal rate used to determine total pension liability increased from 2.16% to 3.54%.

In 2022, demographic assumptions for the Special Risk class were updated to reflect plan changes due to HB5007, HB689 and SB838. Additionally, the election assumption for vested terminated members was updated from 20% to 50% to reflect recent experience.

**Change in benefit terms**

The District is not aware of any changes in benefit terms during the periods noted.

**Report of Independent Auditor on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards***

To the District Administrator, Deputy District Administrator, and Board of Supervisors  
Reedy Creek Improvement District  
Lake Buena Vista, Florida

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of Reedy Creek Improvement District (the “District”) as of and for the year ended September 30, 2022, and the related notes to the financial statements, which collectively comprise the District’s basic financial statements, and have issued our report thereon dated February 8, 2023.

**Report on Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the District’s internal control over financial reporting (“internal control”) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District’s internal control. Accordingly, we do not express an opinion on the effectiveness of the District’s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

**Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the District’s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Cherry Bekaert LLP*

Orlando, Florida  
February 8, 2023

**Report of Independent Accountant on Compliance  
With Local Government Investment Policies**

To the District Administrator, Deputy District Administrator and Board of Supervisors  
Reedy Creek Improvement District  
Lake Buena Vista, Florida

We have examined Reedy Creek Improvement District's (the "District") compliance with the local government investment policy requirements of Section 218.415, Florida Statutes, during the year ended September 30, 2022. Management of the District is responsible for the District's compliance with the specified requirements. Our responsibility is to express an opinion on the District's compliance with the specified requirements based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. Those standards require that we plan and perform the examination to obtain reasonable assurance about whether the District complied, in all material respects, with the specified requirements referenced above. An examination involves performing procedures to obtain evidence about whether the District complied with the specified requirements. The nature, timing, and extent of the procedures selected depend on our judgement, including an assessment of the risks of material noncompliance, whether due to fraud or error. We believe that the evidence we obtained is sufficient and appropriate to provide a reasonable basis for our opinion.

We are required to be independent and to meet our other ethical responsibilities in accordance with relevant ethical requirements relating to the engagement.

Our examination does not provide a legal determination on the District's compliance with the specified requirements.

In our opinion, the District complied, in all material respects, with the local investment policy requirements of Section 218.415, Florida Statutes, during the year ended September 30, 2022.

The purpose of this report is to comply with the audit requirements of Section 218.415, Florida Statutes, and Rules of the Auditor General.

*Cherry Bekaert LLP*

Orlando, Florida  
February 8, 2023

## **Report of Independent Auditor on Compliance with Trust Indenture**

To the Board of Supervisors  
Reedy Creek Improvement District  
Lake Buena Vista, Florida

We have audited, in accordance with auditing standards generally accepted in the United States, the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of Reedy Creek Improvement District (the "District") as of and for the year ended September 30, 2022, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report, with unmodified opinions, thereon dated February 8, 2023.

In connection with our audit, nothing came to our attention that caused us to believe the District failed to comply with any of the terms, covenants, provisions, or conditions of Sections 4.01-4.03, 5.01-5.17 and 6.01-6.02 of the Trust Indenture dated November 1, 1987, as amended and supplemented, with Truist Bank, formerly Sun Bank d.b.a. SunTrust, (the "Trustee"), which assigned its rights and duties to US Bank, insofar as they relate to accounting matters. However, our audit was not directed primarily toward obtaining knowledge of such noncompliance. Accordingly, had we performed additional procedures, other matters may have come to our attention regarding the District's compliance with the above referenced terms, covenants, provisions, or conditions of Sections 4.01-4.03, 5.01-5.17 and 6.01-6.02 of the Trust Indenture dated November 1, 1987, as amended and supplemented, insofar as they refer to accounting matters.

This report is intended solely for the information and use of the Board of Supervisors, management of the District, and the Trustee and is not intended to be and should not be used by anyone other than these specified parties.

*Cherry Bekaert LLP*

Orlando, Florida  
February 8, 2023

## Independent Auditor's Management Letter

To the District Administrator, Deputy District Administrator and Board of Supervisors  
Reedy Creek Improvement District  
Lake Buena Vista, Florida

### Report of the Financial Statements

We have audited the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of Reedy Creek Improvement District (the "District"), as of and for the fiscal year ended September 30, 2022, and have issued our report thereon dated February 8, 2023.

### Auditor's Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Chapter 10.550, Rules of the Auditor General.

### Other Reporting Requirements

We have issued our Report of Independent Auditor on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*; and Report of Independent Accountant on Compliance with Local Government Investment Policies regarding compliance requirements in accordance with Chapter 10.550, Rules of the Auditor General. Disclosures in those reports, which are dated February 8, 2023, should be considered in conjunction with this management letter.

### Prior Audit Findings

Section 10.554(1)(i)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. Corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report.

### Official Title and Legal Authority

Section 10.554(1)(i)4., Rules of the Auditor General, requires that the name or official title and legal authority for the primary government and each component unit of the reporting entity be disclosed in this management letter, unless disclosed in the notes to the financial statements. The District has included such disclosures in the notes to the financial statements. There are no component units related to this entity.

### Financial Condition and Management

Section 10.554(1)(i)5.a. and 10.556(7), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether or not the District has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that the District did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.554(1)(i)5.b. and 10.556(8), Rules of the Auditor General, we applied financial condition assessment procedures for the District. It is management's responsibility to monitor the District's financial condition, and our financial condition assessment was based in part on representations made by management and review of financial information provided by same.

Section 10.554(1)(i)2., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

**Specific Information**

As required by Section 218.39(3)(c), Florida Statutes, and Section 10.554(1)(i)6, Rules of the Auditor General, the District provided the following information (unaudited):

- a. The total number of District employees compensated in the last pay period of the fiscal year as 369.
- b. The total number of independent contractors to whom nonemployee compensation was paid in the last month of the District’s fiscal year as 2.
- c. All compensation earned by or awarded to employees, whether paid or accrued, regardless of contingency as \$34,180,174.
- d. All compensation earned by or awarded to nonemployee independent contractors, whether paid or accrued, regardless of contingency as \$7,485.
- e. Each construction project with a total cost of at least \$65,000 approved by the District that is scheduled to begin on or after October 1 of the fiscal year being reported, together with the total expenditures for such project as listed below:

<b>Project Name</b>	<b>Budget</b>	<b>Inception Date</b>	<b>Expenditures to Date</b>
BVD M&R (WW to Br #26 & #27)	\$ 1,600,000	10/1/2021	\$ 340,763.98
Hartzog Road Transition	593,500	10/1/2021	593,500
Victory Way M&R (Osc Pkwy to BVD)	4,300,000	10/1/2021	887,269
ECD truss structure replacement	745,376	10/1/2021	-
Redeck BR 756009	2,285,000	10/1/2021	2,124,870
Redeck BR 756010/756012 ECD	2,000,000	10/1/2021	1,425,040
Traffic signal poles & arm BVD at ERB W	1,400,000	10/1/2021	82,155
Hartzog Road to transition	1,900,000	10/1/2021	289,923
BVD Phase 1A right turn at WW	3,000,000	10/1/2021	332,567
LED Phase IV Ped Lighting	1,200,000	10/1/2021	1,073,483
Admin Building Elevator	150,000	10/1/2021	73,255
FS1 LED & bay doors	325,000	10/1/2021	63,834
Lab Reno 140-141 interior	1,038,583	10/1/2021	174,024
FS3 Bay Doors	212,000	10/1/2021	399,743
S-14 Rehab	800,000	10/1/2021	-
HPB Culvert Rehab	570,000	10/1/2021	452,579
Clear & snag section of RC	300,000	10/1/2021	299,198
District Wide DMS & Fiber	10,500,000	1/3/2022	1,869,525

- f. A budget variance based on the budget adopted under Section 189.016(4), Florida Statutes, before the beginning of the fiscal year being reported if the District amends a final adopted budget under Section 189.016(6), Florida Statutes, as \$0.

As required by Section 218.39(3)(c), Florida Statutes, and Section 10.554(1)(i)7, Rules of the Auditor General, the District provided the following information (unaudited):

- a. The millage rate or rates imposed by the District as 13.5741.
- b. The total amount of ad valorem taxes collected by or on behalf of the District as \$161,996,588.
- c. The total amount of outstanding bonds issued by the District and the terms of such bonds as \$870,861,000.

**Additional Matters**

Section 10.554(1)(i)3., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings.

**Purpose of this Letter**

The purpose of this management letter is to communicate certain matters prescribed by Chapter 10.550, Rules of the Auditor General. Accordingly, this management letter is not suitable for any other purpose.

*Cherry Bekaert LLP*

Orlando, Florida  
February 8, 2023

## Outside Consultants & Support

<b>Name/Firm</b>	<b>Support Role</b>
Ed Milgrim Milgrim Law Group	General Counsel
Kevin Shaughnessy Baker Hostetler	CBA Negotiations Labor Counsel
Aaron Zandy Ford Harrison, LLP	Labor Counsel CBA Grievances
Chris Paolini Carlton Fields	Personal Injury Liability Taxpayer Property Assessment Suits
Rex Hurley HR Law Florida	Workers Compensation
Chris Moss Compass Risk Services, Inc.	Risk Management
Brian Liffick Cherry Bekaert, LLP	Auditor
Brian Orth Truist	General Banking
Matt Dickey Fiduciary First – NFP	401a and 457b Retirement Plan Advisor
Danielle Boyle Brown and Brown	Health Benefits Broker
Lowell Walters Carlton Fields	OPEB
Mel Hamilton Chandler Asset Management	Investment Advisors
Timothy Mosler Pinnacle Actuarial Resource	Actuarial Services for Insurance Program

## Outside Consultants & Support

<b>Name/Firm</b>	<b>Support Role</b>
Robert Gang Greenberg Traurig	Bond Counsel
Ken Artin Bryant Miller Olive P.A.	Disclosure Counsel
James Audette U.S. Bank Global Corporate Trust	Bond Investment Holdings Trustee
Craig Dunlap Dunlap & Associates	Financial Advisor
Dwight Bain The Life Works Group	Peer Support



**Reedy Creek Improvement District  
Strategic Plan  
2013**

**One District, One Goal  
EXCELLENCE**

**Employee Centered Strategic Plan**  
**Prepared for:**  
**Reedy Creek Improvement District**  
**Lake Buena Vista, Florida**



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## Acknowledgments

Reedy Creek Improvement District would like to acknowledge the planning focus group for their invaluable participation and input to the Strategic Plan process. The group represented a cross section of employees from the District and was diverse in its makeup.

Particular thanks go to those individuals who contributed to the creation of this Strategic Plan.

Representing Reedy Creek Improvement District:

### Participants

#### Committee Members

- Mr. Shannon Arnold, Emergency Services
- Ms. Wendy Duncan, Environmental Sciences
- Ms. Amber Hebert, Emergency Services
- Ms. Sherry Sale, Finance
- Mr. James Sandefur, Building and Safety
- Ms. Michele Dicus, Human Resources
- Mr. Eddie Fernandez, Information Technology
- Mr. Konnor Jackson, Fleet Management
- Ms. Melissa Pulver, Planning and Engineering
- Ms. Mary Shimkaveg, Information Technology

#### Executive Review Committee

- Ms. Ann Blakeslee, Administration
- Mr. Mike Crikis, Environmental Sciences
- Mr. Mike McGuffey, Human Resources

#### Project Manager

- Mr. Wm. Ray Colburn, Administration

#### Contributors and Support

- Ms. Victoria Gay, Human Resources
- Ms. Diane Meiller, Diane Meiller & Associates, Inc.



## Executive Summary

The Reedy Creek Improvement District (from here on out will be referred to as the District) identified the need to revisit and revitalize the District's purpose, vision and mission. We sought to reenergize the employees' pride in the District, and to create a sense of teamwork. To address these needs, the District began implementing a process of discovery and change.

The first change came with the review and evaluation of the District's Leadership. It was determined that the District lacked appropriate resources in the area of employee care. As a result, the Personnel Services Department was restructured, and renamed Human Resources. Due to the restructure, a new team leader for the department was needed, and found with the assistance of Diane Meillier and Associates.

It was determined that no sense of team existed. Each department was its own entity, working toward its own goals with no consideration of how the actions taken could effect the other departments.

To help reestablish the sense of unity, leadership meetings were scheduled monthly to discuss mission issues and solicit feedback. To further assist in the development of the team the District engaged with an Executive Leadership Coach, James Rowan.

As a result of the meetings, the Leadership Team agreed that moving forward we need to:

- ◆ Define a mission statement for the District
- ◆ Develop a long-range plan to address the needs within the District
- ◆ Improve interdepartmental teamwork and relationships
- ◆ Improve communications on all levels of the organization
- ◆ Design and develop strategies to improve organizational health and employee satisfaction.
- ◆ Enhance the District's community relations.
- ◆ Design, and revise career development, education and training programs to ensure that all employees have the opportunity to succeed.

In November 2012 the Leadership Team participated in a two day workshop and planning session. The purpose of this session was to focus on community and internal needs as well with a central theme of *"What's in the best interest of the customers served?"* with customers defined as internal and external: employee and taxpayer.

The Leadership Team discussed our community and employee roles and responsibilities and the need to develop a Strategic Plan to address current and future needs. We agreed to:

- ◆ Develop a Mission Statement for the District
- ◆ Develop a Vision Statement
- ◆ Identify the values and beliefs of the District employees

- ◆ Identify the strengths of the District
- ◆ Identify the critical issues facing the District
- ◆ Identify the most important functions and services provided by the District
- ◆ Identify measurable objectives in the form of performance statements for the District
  - ◆ Develop strategies relating to services and expectations
  - ◆ Identify implementation strategies for each measurable objective
  - ◆ Identify project owner
  - ◆ Define roles and responsibilities of committees and working groups
  - ◆ Define committees, subcommittee and working group
  - ◆ Establish project timelines and milestones

To begin the process, a representative cross section of District employees were brought together to participate in the development of a Strategic Plan. The committee consisted of a variety of employees from different departments throughout the District. In the beginning the committee did not know what to expect, and was hesitant to share new ideas. Each member came with different expectations and was set in a culture established by their department. As the sessions progressed, a change was noticeable among the members. They opened up and began to consider the needs of other departments, as well as their own. They became unified as a team, no longer to only better their departments, but the District as whole.

The strategic plan established a meaningful mission statement, vision statement and four value statements which will guide the District in short and medium range planning. The committee also developed a comprehensive list of strengths and weaknesses They also identified the critical issues facing the organization. The committee took a honest stance in establishing these issues.

The committee was dedicated to ensuring that the organizational needs were addressed with thoughtful goals and objectives.

The four goals that were developed are summarized as follows:

- ◆ Develop a long-range plan to address the needs within the Reedy Creek Improvement District.
- ◆ Promote a culture of pride, professionalism and accountability.
- ◆ Implement a written communications process for the development and distribution of District wide policies and procedures.
- ◆ Design, implement and revise a career development, education and training program.

In order for these goals to be achieved, a commitment must be made by District Administration as well as the Leadership Team to the accomplishment of the objectives for these goals.

During the course of the Strategic Plan process, it became evident that a number of positive changes had begun to occur.

First, the decision to place Mike McGuffey position of Human Resources Manager has paid early dividends for the District. The members of the organization have allowed him the chance to implement significant changes in an attempt to improve the efficiency of the organization. Second, to show his commitment and support to the progression of the Strategic Plan, District Administrator Bill Warren has reallocated the services of Ray Colburn from his position as Fire Chief to the position of Manager of Planning and Administration. Third, there is significant improvement in communication and trust among the participating employees. Finally, the organization now has a course plotted out for planned change and improvement, as well as many of the necessary tools to accomplish these tasks.



## **Mission Statement**

The Mission Statement of any organization is essential in order to ensure that the general theme and principles, for which an organization stands, are descriptive of their collective purpose. After lengthy discussion, and through a consensus process, the assembled Leadership of the District identified the mission of the organization. The Mission Statement was then later reaffirmed and adopted by the Strategic Planning Committee.

## **Reedy Creek Improvement District Mission Statement**

“The mission of the Reedy Creek Improvement District is to be the innovative leader in providing the Walt Disney World Resort community with responsive high value governmental services while preserving its natural resources.”



A copy of the Mission Statement that has been created and adopted should be distributed to all employees of the organization. Other copies should be prominently displayed for public viewing.

**Vision Statement**  
*“One District, One Goal - Excellence”*



**Vision Statement**

All successful organizations not only need to know who they are and what their beliefs are, but where they expect to be in the future. After having established the mission of the organization, the next logical step is to establish a vision of what the District should be in the future. The development of a vision statement provides the target of excellence that the organization will strive toward, as well as use for the basis of their goals and objectives. Again, utilizing the consensus process, the following Vision Statement was developed for the District.

## **Statement of Values**

The collective values of the individual members of an organization are extremely important. They recognize those features and considerations that make up the personality of the organization. Those assembled during our workshops felt it absolutely necessary to declare the following statements of value for the organization.

### **Statement of Values**

*The District values the dedication and commitment of each member of the organization. Each individual values, takes pride in, and will actively support the following guiding principles:*

#### **Respect**

I will respect the opinions of others and listen with an open mind  
I will respect my surroundings and those things placed in my care  
I will display respect when confronted with adversity

#### **Commitment**

I will be committed to the organization regarding my words and actions  
I will be committed to excellence  
I will commit to being accountable for my actions

#### **Integrity**

I will be responsive to the needs of my fellow employees as well as the guest of our community  
I will be consistent in all my actions  
I will serve ethically, transparently, and fairly

#### **Dedication**

I will be dedicated to the services of others  
I will be dedicated to the mission of the Reedy Creek Improvement District  
I will dedicate myself to uphold the values of the Reedy Creek Improvement District

*These guiding principles unite each member of the District in its commitment to exceeding service expectations in the community.*

## **Strengths of the District**

It is important for any organization to identify their strengths in order to assure that they are capable of providing the services requested by the customers as well as making sure that strengths are consistent with the issues facing the organization. Often, identification of organizational strength leads to efforts being channeled toward primary community needs that match organizational strengths. Most organizations continue to carry programs and community functions that are no longer the primary function of the organization or one of the identified strengths. Elimination of program and/or services that don't match organizational strengths or the primary function of the District should be seriously reviewed to evaluate the rate of return on precious staff time.



### **Strengths of the District**

Diverse Backgrounds  
Highly Trained Personnel  
Model Government  
Financial Accountability and Stewardship  
Environmental Stewardship  
Strong Community Involvement

## **Areas of Needed Enhancement**

For any organization to either begin or to continue to move progressively forward, it must not only be able to identify its strengths, but also those areas where it does not function well or at all. These areas of needed enhancements are not the same as the critical issues to be identified later in this document, but rather those day to day skills or programs that will not usually “make or break” and organization but will slow or inhibit progress. Those issues identified as weakness were:

### **Areas of Needed Enhancement**

- ◆ Internal and external communications
- ◆ Strengthen working relationships between departments
- ◆ Overcome the acceptance of “average performance”
- ◆ Lack of incentives to become vertically mobile (promotions)
- ◆ The need to recognize the strengths of individuals
- ◆ Organizational culture
- ◆ Need to upgrade specific facilities

The plans developed for the District to address the issues identified here will be found in either the Goals or Objectives section or in the Performance Statements sections of this document.

## **Critical Issues**

The performance or lack of performance, within an organization depends greatly on the identification of critical issues and how they are confronted. While it is not unusual for these issues to be at the heart of the organization's overall problems, it is unusual for organizations to be able to identify and deal with the issues effectively on their own. Through a series of staff meetings, workshops and surveys, input regarding critical issues facing the District was solicited from leadership and employee alike. The Strategic Planning Committee then reviewed and pondered this information. The atmosphere created for the facilitation of this topic was very conducive to open and honest dialogue. The following are critical issues identified by the committee.

### **Critical Issues**

(In Order of Importance)

- ◆ Personnel: trust, accountability, discipline, recognition and reward
- ◆ Lack of direction and empowerment
- ◆ Career development, education and succession planning
- ◆ Lack of unity between the different departments within the District
- ◆ Employee stress and pressure

The real challenge is to offer realistic solutions that address, mitigate or reduce the impact of these critical issues now identified. More open and direct dialogue such as that which took place during the identification of these critical issues, and some of the reasons for their existence, should make the process to deal with these issues progressively easier. This will be accomplished in the Goals and Objectives as well as Performance Statement sections of this document.



## **Most Important Functions/Services**

Members were asked to identify the most important functions and services provide and offered by the District. Again, it is important to identify these functions and services in order to assure they are consistent with the critical customer needs, the strengths and the critical issues facing the District. Through the consensus process the most important functions and services offered and provided by the District were identified.

### **Most Important Functions/Services**

#### **Public Works/Utilities**

- ◆ Water, Power, Gas, Waste Water, Solid Waste...
- ◆ Roads, Bridges, Waterways and Canals...

#### **Public Safety**

- ◆ 911/Communications
- ◆ Emergency Services (Fire/EMS)
- ◆ Law Enforcement (Contract)
- ◆ Building/Safety and Fire Prevention Oversight and Enforcement
- ◆ Environmental Monitoring and Oversight

#### **Resource Management**

- ◆ Financial Stewardship and Accountability
- ◆ Environmental Conservation, Preservation and Regulatory Oversight
- ◆ Governmental Relations (Board of Supervisors, Cites of Bay Lake & Lake Buena Vista, Orange and Osceola Boards of County Commission)
- ◆ Contract and Procurement Administration

## **Goals and Objectives**

The Strategic Planning report up until this point has dealt with establishing the mission, vision and values of the organization. In addition, benchmarking the strengths, weaknesses and identifying needs of the organization was also accomplished. In order to achieve the mission of the District, realistic goals and objectives must be established. Goals and objectives are imperative to provide the individual members with adequate direction. In order to establish the enclosed goals and objectives the strategic planning consensus group utilized eight (8) sessions to complete this critical process. As goals and objectives are management tools, they should be updated on an ongoing basis to reflect accomplishments, changes within the organization and/or the community. The attainment of a performance objective should be recognized and celebrated to provide the proper sense of accomplishment.

The goals and objectives (as well as the performance statements included later in this document) should now become the focus of the efforts of the District. Great care was taken to insure that the critical needs and areas of needed enhancement previously identified were addressed within the goals and objectives.

By following them attentively they should help to redirect the organization and guide the organization into the future. They should also reduce the number of obstacles and distractions for the District and its employees.

The goals identified and adopted by the Reedy Creek Improvement District are as follows:

- GOAL 1    Develop a long-range planning process to address the needs within the Reedy Creek Improvement District.**
- GOAL 2    Promote a culture of pride, professionalism and accountability.**
- GOAL 3    Implement a written communications process for the development and distribution of District wide policies and procedures.**
- GOAL 4    Design, implement and/or revise a career development, education and training program.**

### **Goal #1**

Develop a long-range planning process to address the needs within the Reedy Creek Improvement District.

#### **Objectives for Goal #1**

- A. Develop, adopt and implement a five year strategic plan for RCID
- B. Conduct an organizational analysis of RCID to include departmental structure, service delivery and facilities
- C. Conduct an analysis of RCID's staffing and associated succession plan(s)
- D. Develop and adopt a program and/or service to provide for the upgrade and replacement of uniforms, vehicles, equipment and facilities to maintain and improve services
- E. Develop and promote a system for investigating new methods and technologies incorporation into RCID
- F. Develop Departmental specific annual plan to support the District's mission and fulfill service delivery requirements

## Performance Statements

Performance statements are implementation strategies which are specifically assigned to individuals or groups for the completion of goals and objectives.

### Goal #1:

Develop a long-range planning process to address needs within the Reedy Creek Improvement District.

Objectives	Responsible Party	Completion Date
A) Develop and adopt a five year strategic plan for RCID	Colburn	May 2013
B) Conduct an organizational analysis of RCID to include departmental structure, service delivery and facilities		
C) Conduct an analysis of RCID's staffing and associated succession plan(s)		
D) Develop and adopt a program to provide for the upgrade and replacement of uniforms, vehicles, equipment and facilities to maintain and improve services		
E) Develop and promote a system for investigating new methods and technologies incorporation into RCID		
F) Develop Departmental specific annual plan to support the District's mission and fulfill service delivery requirements		

## Goal 1 - Objective A

### Develop and adopt a five year strategic plan for RCID

Performance Task	Review Dates	Responsible Party
Plan/budget/select strategic plan facilitator	Nov 2012	Warren
Solicit input from District Administration	Nov 2012	Colburn
Solicit input from District Leadership Team (Managers/Deputy Managers)	Jan 2013	Colburn
Solicit input from employee groups (staff meetings)	On-going	Colburn
Review District Comprehensive Master Plan	Jan 2013	Leadership Sub-committee
Select 10 members from across the District to participate in the initial planning process	Jan 2013	Colburn
Meet with the 10 person representative group for initial planning session	Feb 20, 2013	Colburn
Review initial planning session notes	Feb 26, 2013	Colburn
10 person representative group meet for second planning session	March 6, 2013	Colburn
Review second planning session notes	March 2013	Colburn
Conduct "values" survey District wide	March 2013	Gay
10 person representative group meet for third planning session	April 2013	Colburn
10 person representative group meet for fourth planning session	April 2013	Colburn
10 person representative group meet for fifth planning session –Objectives & Performance Tasks	May 2013	Colburn
10 person representative group meet for sixth planning session – finalize Performance Tasks	May 2013	Colburn
Committee to provide overview to District Leadership Team	May 2013	Colburn & Committee
Schedule and conduct final review committee meeting	May 2013	Colburn
Meet with members responsible for established goals, objectives & performance measures	May 2013	Colburn
Solicit/select report cover design	May 2013	Colburn
Create final draft of report/plan	May 2013	Colburn
Review final draft with Administration	May 2013	Colburn
Achieve adoption of plan by District Administration	May 2013	Colburn
Insure follow-up, implementation and revision of plan	On-going	Warren

## Goal 1 - Objective B

Conduct an organizational analysis of RCID to include departmental structure, service delivery and facilities

Performance Task	Review Dates	Responsible Party
1. Identify Project Team <ul style="list-style-type: none"> <li>◆ Create a scope of work and application process</li> <li>◆ Interview prospective vendors and/or team members</li> </ul>		
2. Conduct background review <ul style="list-style-type: none"> <li>◆ Review District Charter</li> <li>◆ Interview members of the BOS</li> <li>◆ Assess role/responsibility and competencies required to perform job functions within RCID</li> <li>◆ Identify and interview key stakeholders</li> <li>◆ Develop work plan</li> <li>◆ Conduct kickoff meeting</li> </ul>		
3. Interview Leadership Team – Phase 1, Data Collection (Big Picture) <ul style="list-style-type: none"> <li>◆ Develop interview protocols</li> <li>◆ Conduct Phase 1 interviews</li> <li>◆ Analyze data</li> <li>◆ Identify key issues</li> </ul>		
4. Collect data on key issues to guide the development of alternatives/solutions – Phase 2, data collections (Targeted) <ul style="list-style-type: none"> <li>◆ Develop data collection strategy to assess key issues in more depth</li> <li>◆ Conduct Phase 2 data collection, additional interviews and/or focus groups</li> </ul>		
5. Engage Leadership Team to identify strategic changes <p style="padding-left: 40px;">Analysis data</p> <ul style="list-style-type: none"> <li>◆ Develop findings</li> <li>◆ Conduct offsite and/or working sessions with Leadership and identified staff to present and discuss findings and identify strategic priorities</li> <li>◆ Collaboratively develop change recommendations</li> </ul>		
6. Develop action plan to address change priorities (TBD)		

Goal 1 - Objective C

Conduct an analysis of RCID’s staffing and associated succession plans

Performance Task	Review Dates	Responsible Party
<p>1. Based on RCID’s organizational analysis, identify key positions within the District</p> <ul style="list-style-type: none"> <li>◆ Reengage Project Team</li> <li>◆ Review organizational analysis</li> <li>◆ Review associated job descriptions</li> <li>◆ Interview current key leaders</li> <li>◆ Evaluate Leadership roles and span of control</li> <li>◆ Submit recommended action plan</li> </ul>		
<p>2. Develop a “model” succession plan criteria</p> <ul style="list-style-type: none"> <li>◆ Establish development committee</li> <li>◆ Interview Leadership Team</li> <li>◆ Evaluate feedback</li> <li>◆ Revise job descriptions as needed</li> <li>◆ Submit draft policy and/or action plan to Human Resources</li> <li>◆ Identify opportunities for growth</li> <li>◆ Develop a coaching and mentoring program</li> <li>◆ Develop a system for job progression within the District</li> </ul>		
<p>3. Develop strategies allowing Leadership and identified leadership candidates to train and/or lead different lines of business within the District</p> <ul style="list-style-type: none"> <li>◆ Identify opportunities</li> <li>◆ Review Goal 4 and, collaboratively, work and define objectives with the goal owner to ensure growth in this area</li> </ul>		

Goal 1 - Objective D

Develop and adopt a program and/or service to provide for the upgrade and replacement of uniforms, vehicles, equipment and facilities to maintain and improve services

Performance Task	Review Dates	Responsible Party
1. Identify Project Team		
2. Review current process and/or processes <ul style="list-style-type: none"> <li>◆ Develop survey tool and/or tools</li> <li>◆ Analysis survey results</li> <li>◆ Conduct interviews of key users and/or stakeholders</li> <li>◆ Develop findings</li> </ul>		
3. Develop action plan to address findings <ul style="list-style-type: none"> <li>◆ Determine priorities</li> <li>◆ Develop an uniform appearance standard (vendor requirements)</li> <li>◆ Establish vendor selection process</li> <li>◆ Create criteria to delineate repair or replacement</li> <li>◆ Establish a schedule to address building maintenance and re-hab</li> <li>◆ Develop 10 year plan to address capital needs (facilities and fleet)</li> </ul>		

Goal 1 - Objective E

Develop and promote a system for investigating innovative methods and technologies incorporation into RCID

Performance Task	Review Dates	Responsible Party
<p>1. Establish a District wide Technologies and Research Committee</p> <ul style="list-style-type: none"> <li>◆ Develop minimum qualifications for committee members</li> <li>◆ Develop selection process</li> <li>◆ Interview prospective committee members</li> <li>◆ Determine committee size</li> <li>◆ Select committee members</li> </ul>		
<p>2. Evaluate current technologies in use within the District</p> <ul style="list-style-type: none"> <li>◆ Interview users</li> <li>◆ Analysis feedback and data</li> <li>◆ Evaluate existing technologies and research alternatives and solutions</li> <li>◆ Workshop alternatives and solutions with selected group of users</li> <li>◆ Develop findings</li> </ul>		
<p>3. Develop action plan to incorporate needed technological changes and/or upgrades</p> <ul style="list-style-type: none"> <li>◆ Determine priorities</li> <li>◆ Establish budget</li> <li>◆ Create a scope of work</li> <li>◆ Establish implementation timelines</li> </ul>		
<p>4. Establish quarterly meeting schedule for the Technologies and Research Committee</p> <ul style="list-style-type: none"> <li>◆ Review progress</li> <li>◆ Review research as assigned</li> <li>◆ Create best practices</li> <li>◆ Communicate lessons learned</li> <li>◆ Submit quarterly report/update</li> </ul>		

Goal 1 - Objective F

Develop Departmental specific annual plan to support the District’s mission and fulfill service delivery requirements

Performance Task	Review Dates	Responsible Party
1. Develop framework and minimum criteria for departmental annual plan <ul style="list-style-type: none"> <li>◆ Interview department leaders to solicited input and feedback</li> <li>◆ Conduct survey of employee groups</li> <li>◆ Review feedback and data</li> <li>◆ Develop findings</li> <li>◆ Workshop findings with the Leadership Team</li> <li>◆ Establish criteria and timelines</li> </ul>		
2. Develop departmental annual plan <ul style="list-style-type: none"> <li>◆ Support District’s mission</li> <li>◆ Support employee’s development plan</li> <li>◆ Schedule team meetings to solicit input</li> <li>◆ Review feedback</li> <li>◆ Establish departmental goals</li> <li>◆ Workshop objectives with team members</li> <li>◆ Finalize departmental annual plan</li> <li>◆ Implement and communicate plan</li> </ul>		
3. Revise departmental plan as needed to meet changes in service delivery and/or demand <ul style="list-style-type: none"> <li>◆ Review quarterly</li> <li>◆ Amend as needed</li> <li>◆ Update team on progress</li> </ul>		
4. Prepare and communicate end-of-year summary <ul style="list-style-type: none"> <li>◆ Review goals and objectives</li> <li>◆ Develop findings</li> <li>◆ Celebrate success and completions</li> </ul>		

**Goal #2**

Promote a culture of pride, professionalism and accountability.

**Objectives for Goal #2**

- A. Develop programs for educating employees on the mission, vision and values of the District
- B. Research and develop an employee communication medium
- C. Develop an employee recognition and reward program
- D. Establish a sense of unity between departments within the District
- E. Establish a methodology for measuring employee performance and satisfaction
- F. Develop a policy outlining rules, regulations and a codes of conduct that support the District's Statement of Values

## Performance Statements

Performance statements are implementation strategies which are specifically assigned to individuals or groups for the completion of goals and objectives.

### Goal #2:

Promote a culture of pride, professionalism and accountability.

Objectives	Responsible Party	Completion Date
A) Develop programs for educating employees on the mission, vision and values of the District		
B) Research and develop an employee communication medium		
C) Develop an employee recognition and reward program		
D) Establish a sense of unity between departments within the District		
E) Establish a methodology for measuring employee performance and satisfaction		
F) Develop a policy outlining rules, regulations and codes of conduct that support the District's Statement of Values		

Goal 2 - Objective A

Develop programs for educating employees on the mission, vision and values of the District

Performance Task	Review Dates	Responsible Party
1. Identify Project Leader		
2. Develop educational curriculum for employee groups <ul style="list-style-type: none"> <li>◆ Review strategic plan</li> <li>◆ Develop lesson plans</li> <li>◆ Determine delivery methods</li> <li>◆ Identify departmental trainers</li> <li>◆ Train-the-trainer</li> <li>◆ Establish monthly training calendar</li> <li>◆ Revise curriculum as needed</li> </ul>		
3. Develop communication strategies to affirm the District’s commitment to the mission, vision and values <ul style="list-style-type: none"> <li>◆ Publish an annual "state of the District" report in conjunction with the annual landowners meeting</li> <li>◆ Conduct departmental "town hall" informational sessions</li> <li>◆ Conduct "how are we doing" employee and/or customer surveys</li> <li>◆ Review feedback and employee survey results</li> <li>◆ Develop findings</li> <li>◆ Develop action plan to address feedback</li> </ul>		
4. Expand the "D" Tour Experience <ul style="list-style-type: none"> <li>◆ Develop a "how did we do" survey for those who have participated in "D" Tour</li> <li>◆ Review survey results</li> <li>◆ Evaluate current program and survey results</li> <li>◆ Revise program as needed</li> </ul>		

Goal 2 - Objective B

Research and develop an employee communication medium

Performance Task	Review Dates	Responsible Party
<p>1. Establish a District wide Communications Committee</p> <ul style="list-style-type: none"> <li>◆ Develop minimum qualifications for committee members</li> <li>◆ Develop selection process</li> <li>◆ Interview prospective committee members</li> <li>◆ Determine committee size</li> <li>◆ Select committee members</li> <li>◆ Identify committee chair and editor</li> </ul>		
<p>2. Evaluate current communication mediums in use within the District</p> <ul style="list-style-type: none"> <li>◆ Conduct random Interviews of employees to solicit communication desires</li> <li>◆ Analysis feedback and data from current communications audit</li> <li>◆ Research alternatives and solutions to include the possible use of social media</li> <li>◆ Workshop alternatives and solutions</li> <li>◆ Develop findings</li> </ul>		
<p>3. Develop action plan to incorporate needed communication mediums</p> <ul style="list-style-type: none"> <li>◆ Determine priorities</li> <li>◆ Establish budget</li> <li>◆ Create a scope and types of communication mediums</li> <li>◆ Determine amount and frequency of communication</li> <li>◆ Establish implementation timelines</li> </ul>		
<p>4. Establish quarterly meeting schedule for the Communications Committee</p> <ul style="list-style-type: none"> <li>◆ Review progress</li> <li>◆ Assign article assignments</li> <li>◆ Discuss technology in conjunction with Goal 1, Objective E</li> <li>◆ Develop survey tools as needed</li> </ul>		

**Goal 2 - Objective C**  
**Develop an employee recognition and reward program**

Performance Task	Review Dates	Responsible Party
<p>1. Develop “Employee of the Year” program</p> <ul style="list-style-type: none"> <li>◆ Establish selection criteria (district wide)</li> <li>◆ Establish selection process</li> <li>◆ Recognize departmental employee of the quarter</li> <li>◆ Establish employee of the year review committee</li> <li>◆ Select and recognize employee of the year at annual service award luncheon</li> <li>◆ Work with technology committee to establish electronic submissions</li> </ul>		
<p>2. Conduct annual service awards/recognition luncheon</p> <ul style="list-style-type: none"> <li>◆ Establish planning committee</li> <li>◆ Determine venue and date</li> <li>◆ Recognize retirees</li> <li>◆ Recognize the “Employee of the Year”</li> <li>◆ Create list of awards to be recognized (ex: attendance, service, etc..)</li> </ul>		
<p>3. Develop an “instant recognition” program</p> <ul style="list-style-type: none"> <li>◆ Establish a set of recognizable acts</li> <li>◆ Determine appropriate reward levels</li> <li>◆ Establish reward limit (budget)</li> <li>◆ Encourage and Empower leaders: managers, supervisors, and coordinators</li> </ul>		
<p>4. Establish a peer-to-peer recognition program</p> <ul style="list-style-type: none"> <li>◆ Create a name for recognition program</li> <li>◆ Establish recognition criteria</li> <li>◆ Develop process for awarding recipient</li> </ul>		

Goal 2 - Objective D

Establish a sense of unity between departments within the District

Performance Task	Review Dates	Responsible Party
1. Conduct monthly leadership group meetings <ul style="list-style-type: none"> <li>◆ Identify leadership for attendance (should include 2<sup>nd</sup> in command or those identified through succession plan, Goal 1, Objective C)</li> <li>◆ Establish meeting format</li> <li>◆ Establish annual meeting schedule</li> </ul>		
2. Create opportunities for inter-departmental education and exchange <ul style="list-style-type: none"> <li>◆ Establish lunch-and-learn programs</li> <li>◆ Investigate internships and job shadowing opportunities</li> <li>◆ Establish a peer-to-peer departmental overview committee</li> <li>◆ Conduct inter-departmental meetings and/or training sessions with departments with similar or shared functions</li> </ul>		
3. Provide leadership development opportunities <ul style="list-style-type: none"> <li>◆ Emphasize leaderships role in Goal 2, Objective A</li> <li>◆ Support Goal 4, Objective A</li> </ul>		

Goal 2 - Objective E

Establish a methodology for measuring employee performance and satisfaction

Performance Task	Review Dates	Responsible Party
<p>1. Develop a new employee evaluation and development process</p> <ul style="list-style-type: none"> <li>◆ Create a committee of leadership to review current evaluation processes</li> <li>◆ Determine standards and evaluation elements</li> <li>◆ Solicit input and feedback from leadership team</li> <li>◆ Review feedback</li> <li>◆ Develop performance evaluation and employee development tool</li> <li>◆ Develop curriculum and training outline for evaluation tool and process</li> <li>◆ Allow for 360 evaluations</li> <li>◆ Conduct training for leaders, managers and supervisors on new evaluation and development process</li> <li>◆ Communicate to employees the new evaluation and development process</li> </ul>		
<p>2. Develop a process or processes for soliciting employee feedback</p> <ul style="list-style-type: none"> <li>◆ Evaluate current process (safety suggestion boxes)</li> <li>◆ Establish an “suggestions@rcid” email address to allow employee feedback</li> <li>◆ Develop “employee satisfaction” survey tools</li> <li>◆ Create an “I have an ideal” submission program</li> <li>◆ Facilitate “brownbag” lunches with members of senior leadership</li> <li>◆ Consider “skip level” meetings</li> </ul>		

## Goal 2 - Objective F

Develop a policy outlining rules, regulations and codes of conduct that support the District’s Statement of Values

Performance Task	Review Dates	Responsible Party
<p>1. Engage Written Communications Review Committee as established in Goal 3, Objective A</p> <ul style="list-style-type: none"> <li>◆ Establish a scope of work for the committee</li> <li>◆ Review the District’s Employee Relations Manual</li> <li>◆ Solicit input from the leadership team and employee groups</li> <li>◆ Evaluate findings and feedback</li> </ul>		
<p>2. Develop “Standards of Conduct” policy</p> <ul style="list-style-type: none"> <li>◆ Prepare draft “Standards of Conduct” policy</li> <li>◆ Ensure “Standards of Conduct” policy supports the District’s Statement of Values</li> <li>◆ Workshop with select leadership and employee group members</li> <li>◆ Finalize “Standards of Conduct” policy</li> <li>◆ Adopt “Standards of Conduct” policy and communicate and post in accordance with Goal 3, Objective C</li> </ul>		
<p>3. Conduct “Standards of Conduct” training</p> <ul style="list-style-type: none"> <li>◆ Develop educational curriculum for employee groups</li> <li>◆ Develop lesson plans</li> <li>◆ Determine delivery methods</li> <li>◆ Identify departmental trainers</li> <li>◆ Train-the-trainer</li> <li>◆ Establish monthly training calendar</li> <li>◆ Revise curriculum as needed</li> </ul>		

**Goal #3**

Implement a written communications process for the development and distribution of District wide policies and procedures.

**Objectives for Goal #3**

- A. Standardize, update and/or rewrite policies and procedures
- B. Develop and implement a system for periodic evaluation and revision of policies and procedures
- C. Develop a method for communicating new and/or revised policies and/or procedures

## Performance Statements

Performance statements are implementation strategies which are specifically assigned to individuals or groups for the completion of goals and objectives.

### Goal #3:

Implement a Written Communications process for the development and distribution of District wide policies and procedures.

Objectives	Responsible Party	Completion Date
A) Standardize, update and/or rewrite policies and procedures		
B) Develop and implement a system for periodic evaluation and revision of policies and procedures		
C) Develop a method for communicating new and/or revised policies and/or procedures		

Goal 3 - Objective A

Standardize, update and/or rewrite policies and procedures

Performance Task	Review Dates	Responsible Party
<p>1. Establish a Written Communications Review Committee</p> <ul style="list-style-type: none"> <li>◆ Develop minimum qualifications for committee members</li> <li>◆ Develop selection process</li> <li>◆ Interview prospective committee members</li> <li>◆ Determine committee size</li> <li>◆ Select committee members</li> <li>◆ Identify committee chair</li> </ul>		
<p>2. Evaluate current written communications process</p> <ul style="list-style-type: none"> <li>◆ Conduct written communications needs assessment</li> <li>◆ Interview employee groups to solicit understanding and feedback</li> <li>◆ Consider survey</li> <li>◆ Analyze feedback and data</li> </ul>		
<p>3. Propose structure and format for the development of new policies (department &amp; District)</p> <ul style="list-style-type: none"> <li>◆ Formulate draft form/format for written communications based on comparison samples</li> <li>◆ Solicit feedback on draft</li> <li>◆ Compile and analyze feedback and suggestions</li> </ul>		
<p>4. Complete and implement new Written Communications policy/process</p> <ul style="list-style-type: none"> <li>◆ Publish new Written Communications policy</li> <li>◆ Establish schedule for reformatting and transfer of information/policies/procedures from old to new format</li> </ul>		

**Goal 3 - Objective B**

**Develop and implement a system for periodic evaluation and revision of policies and procedures**

Performance Task	Review Dates	Responsible Party
1. Engage Written Communications Review Committee		
2. Develop written communications review guidelines <ul style="list-style-type: none"> <li>◆ Determine which parts or sections may be subject to revision</li> <li>◆ Establish a review timetable</li> <li>◆ Solicit feedback</li> <li>◆ Analyze feedback</li> <li>◆ Implement guidelines</li> </ul>		
3. Revise or sunset policies/procedures <ul style="list-style-type: none"> <li>◆ Review for relevance</li> <li>◆ Update, revise, amend if appropriate</li> <li>◆ Establish new review date</li> <li>◆ Sunset if appropriate</li> <li>◆ Communicate changes within established timelines</li> </ul>		

Goal 3 - Objective C

Develop a method for communicating new and/or revised policies and/or procedures

Performance Task	Review Dates	Responsible Party
1. Engage Written Communications Review Committee		
2. Establish written communications posting criteria <ul style="list-style-type: none"> <li>◆ Determine which parts or sections may be subject to revision</li> <li>◆ Develop draft notification policy and/or process</li> <li>◆ Conduct random sampling of employee groups to solicit feedback</li> <li>◆ Evaluate feedback</li> <li>◆ Finalize notification policy and/or process</li> </ul>		
3. Determine appropriate communication medium <ul style="list-style-type: none"> <li>◆ Solicit input from Goal 2, Objective B owner</li> <li>◆ Conduct random sampling of employee groups to solicit feedback</li> <li>◆ Evaluate feedback</li> <li>◆ Select appropriate communication medium(s)</li> </ul>		
4. Post and communicate all new and/or revised policies and/or procedures using appropriate communication mediums		

**Goal #4**

Design, implement and/or revise a career development, education and training program.

**Objectives for Goal #4**

- A. Develop and implement a leadership development program as well as training and educational guidelines
- B. Develop and implement training/orientation training programs and guidelines for new personnel
- C. Review and revise as needed RCID's educational reimbursement policy

## Performance Statements

Performance statements are implementation strategies which are specifically assigned to individuals or groups for the completion of goals and objectives.

### Goal #4:

Design, implement and/or revise a career development, education and training program

Objectives	Responsible Party	Completion Date
A) Develop and implement a leadership development program		
B) Develop and implement training/orientation training programs and guidelines for new personnel		
C) Review and revise RCID’s educational reimbursement policy		

Goal 4 - Objective A

Develop and implement a leadership development program

Performance Task	Review Dates	Responsible Party
<p>1. Review organizational analysis and recommendations</p> <ul style="list-style-type: none"> <li>◆ Conduct needs assessment</li> <li>◆ Review succession plan criteria established in Goal 1, Objective C</li> <li>◆ Analyze findings</li> </ul>		
<p>2. Develop Leadership Academy</p> <ul style="list-style-type: none"> <li>◆ Develop scope of work and coverage</li> <li>◆ Identify “target” attenders</li> <li>◆ Review sample programs</li> <li>◆ Customize educational content to address issues determined in needs assessment and/or organizational analysis</li> <li>◆ Establish minimum qualifications and educational requirements</li> </ul>		
<p>3. Establish training and program guidelines</p> <ul style="list-style-type: none"> <li>◆ Finalize development curriculum</li> <li>◆ Develop learning guidelines</li> <li>◆ Identify delivery methods</li> <li>◆ Identify instructors and/or facilitators</li> <li>◆ Select appropriate delivery method and facilitator</li> </ul>		
<p>4. Conduct leadership development training</p> <ul style="list-style-type: none"> <li>◆ Communicate expectations</li> <li>◆ Establish training schedule</li> <li>◆ Provide materials and learning objectives</li> <li>◆ Create program feedback tool</li> <li>◆ Review feedback</li> <li>◆ Implement changes as needed</li> </ul>		

Goal 4 - Objective B

Develop and implement training/orientation training programs and guidelines for new and/or transferred personnel

Performance Task	Review Dates	Responsible Party
<p>1. Establish a Human Resource Review Committee</p> <ul style="list-style-type: none"> <li>◆ Develop minimum qualifications for committee members</li> <li>◆ Develop selection process</li> <li>◆ Interview prospective committee members</li> <li>◆ Determine committee size</li> <li>◆ Select committee members</li> <li>◆ Identify committee chair</li> </ul>		
<p>2. Evaluate current process and programs</p> <ul style="list-style-type: none"> <li>◆ Conduct a needs assessment</li> <li>◆ Interview department leaders to solicit feedback</li> <li>◆ Consider interdepartmental survey</li> <li>◆ Analyze feedback and data</li> </ul>		
<p>3. Develop a standard orientation procedure and practice</p> <ul style="list-style-type: none"> <li>◆ Ensure procedure and practice coincides with Goal 4, Objective B</li> <li>◆ Review Goal 2, Objective A and include training on the District’s mission, vision and values in the procedure</li> <li>◆ Develop training plans</li> <li>◆ Solicit input and feedback department leadership</li> <li>◆ Compile and analyze feedback and suggestions</li> </ul>		
<p>4. Complete and implement updated orientation procedure</p>		

Goal 4 - Objective C

Review and revise RCID’s educational reimbursement policy

Performance Task	Review Dates	Responsible Party
<p>1. Establish subcommittee to the Human Resource Review Committee</p> <ul style="list-style-type: none"> <li>◆ Select subcommittee members from a cross section on District employees</li> <li>◆ Develop review criteria and project expectations</li> <li>◆ Review current policy and practice</li> <li>◆ Conduct random sampling of employee groups to solicit feedback</li> <li>◆ Evaluate feedback</li> <li>◆ Study financial impact</li> <li>◆ Identify key issues</li> <li>◆ Collect data on key issues to guide the development of alternatives and solutions</li> </ul>		
<p>2. Engage Human Resource Review Committee to identify needed changes</p> <ul style="list-style-type: none"> <li>◆ Analysis data collected and presented by subcommittee</li> <li>◆ Develop findings</li> <li>◆ Collaboratively develop change recommendations</li> </ul>		
<p>3. Finalize educational reimbursement policy</p>		





Since 1967  
**Reedy Creek**  
IMPROVEMENT DISTRICT

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SENIOR ♦ LEADERSHIP  
RETREAT 2021

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♦ CASA MONICA ♦  
ST AUGUSTINE, FL

*Session Outcomes*

# 2021 Senior Leadership Retreat

- ❖ In May 2021, the District Senior Leadership team met offsite to discuss the future of Reedy Creek Improvement District.
- ❖ The team identified FIVE short-term District Initiatives that will help pave the way for future success.
- ❖ Leadership sponsors were identified for each initiative and target dates were identified.



# Short-Term District Initiatives

1. Determine the feasibility of a work environment that includes “flex scheduling” and remote work options.
2. Develop a plan and methodology to cultivate defined career paths and associated development plans to support future succession planning.
3. Document current state processes for each department’s top 5 key processes.
4. Develop a District-wide cyber-security culture.
5. Create systems/processes for tracking Diversity, Equity, and Inclusion activities.

## Determine the feasibility of a work environment that includes flexible schedules and remote work options.



### Who?

- Jason Middleton
- Mike Crikis
- Kate Kolbo
- Yenni Hernandez

### What?

- Guideline Development
- Technology Requirements
  - Roles Eligible
  - Review/Align to pre-pandemic operational levels
- Schedules and parameters

### When?

- Recommendations to SLT by October 1, 2021

## Develop a plan/methodology to cultivate defined career paths and associated development plans to support succession planning.



### Who?

- Jason Middleton
- Kimmie Ferretti
- Senior Leadership Team



### What?

- Begin with defined methodology to review organizational needs
- Develop career path options
- Create development plans



### When?

- Draft plan to begin work due in January 2022
- Development plan creation will be ongoing

## Document current state processes for each department's top 5 key processes.



### Who?

- Senior Leaders with support from Direct Reports



### What?

- Leaders to identify top 5 key processes and document



### When?

- Draft process flows to be completed by January 31, 2022

## Develop a District-wide Cyber-Security Culture.

- **Technology Services with the support of Senior Leaders**

**Who**



- **Document program/expectations**
- **Identify training needed**
- **Align Procurement/Vendors to new policies**
- **Develop metrics and reward system**

**What**



- **Initial plan by January 31, 2022**
- **Execution of plan and tracking metrics by end of FY22**

**When**



## Create systems/processes for tracking Diversity, Equity, and Inclusion activities.

### Who?



- Eryka Washington
- Jason Middleton
  - Bruce Jones
  - Chris Quinn

### What?



- Develop Outreach
  - Begin with Procurement & HR (FY22)
- Develop/Provide training

### When?



- Completion of initial activities by end of FY22

SENIOR ♦ LEADERSHIP  
RETREAT 2021

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ST AUGUSTINE, FL

# **NEW BUSINESS**



# 2023 Board of Supervisors Meeting



Since 1967  
**Reedy Creek**  
IMPROVEMENT DISTRICT

## Reedy Creek Improvement District

P. O. Box 10170  
Lake Buena Vista, FL 32830

Phone: 407-934-7480  
Fax: 407-934-6200

District Administrator: John H. Classe, Jr.

District Clerk: Tina Graham

Board of Supervisors:  
Laurence Hames, President  
Donald Greer, Vice-President  
Jane Adams  
Maximiano Brito  
Leila Jammal

### January

S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

### February

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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

### March

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25	26	27	28	29	30	31

### April

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23	24	25	26	27	28	29
30						

### May

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18	19	20	21	22	23	24
25	26	27	28	29	30	31

### June

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24	25	26	27	28	29	30

### July

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23	24	25	26	27	28	29
30	31					

### August

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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

### September

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24	25	26	27	28	29	30

### October

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23	24	25	26	27	28	29
30	31					

### November

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17	18	19	20	21	22	23
24	25	26	27	28	29	30

### December

S	M	T	W	T	F	S
						1
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					



Denotes proposed meeting dates. All meetings will be at 9:30 a.m. **except** September 13th (5:05 pm) and September 27th (4:30 pm), due to budget approvals. September meetings are subject to change.

# FISHBACK DOMINICK

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JULIAN K. DOMINICK (1924-2003)

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KURT H. GARBER  
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\* DANIEL W. LANGLEY  
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FLORIDA BAR BOARD CERTIFIED IN  
\* CITY, COUNTY AND LOCAL GOVERNMENT

March 2, 2023

OF COUNSEL  
CHARLES R. STEPTER, JR.

## Via Electronic Mail

The Central Florida Tourism Oversight District  
f/k/a The Reedy Creek Improvement District  
District Administrator John Classe, Jr.,  
1900 Hotel Plaza Blvd.  
Lake Buena Vista, FL 32830

**Re: *Special Counsel to the Central Florida Tourism Oversight District  
f/k/a The Reedy Creek Improvement District (the "District")***

Dear Administrator Classe:

Pursuant to your request, attached are summary resumes for Dan Langley and me, our firm practice areas, and our proposed engagement agreement. Dan and I would serve as the two primary contacts from our firm with the District.

Dan and I are two of four partners in our firm that are Florida Bar Board Certified as specialists in City, County, and Local Government law [less than 1/3 of 1% of Florida attorneys have this certification]. In addition to our representation as city attorneys for five cities, special counsel to several counties and special districts, we were privileged to represent and advise the Executive Office of the Governor with respect to HB 9-B, the Special Act signed by the Governor on Monday which effected significant changes to the Reedy Creek Improvement District enabling Act. Seven of our attorneys spent roughly two months working on the legislation, crafting new provisions, and working very closely with the Governor's office.

It would be a privilege for Fishback Dominick to serve as special counsel to the District Board and its Administration and we would welcome the opportunity to work closely with you, your staff, the Board, its Chairman, and members.

If you need anything more, or if you or the Board have any questions, please let us know.

Very truly yours,

*Kurt Ardaman*

A. Kurt Ardaman

AKA/sg

# DANIEL W. LANGLEY

Partner



## **Fishback Dominick LLP**

1947 Lee Road, Winter Park, Florida 32789

Email: [dlangley@fishbacklaw.com](mailto:dlangley@fishbacklaw.com)

Telephone: 407-262-8400

## **Areas Of Practice**

Local Government Law  
Eminent Domain and Inverse Condemnation  
Real Estate and Land Use Litigation  
Land Use / Real Estate Development  
Homeowners Association Law

## **Education**

Juris Doctor (*with honors*), Florida State University, 2002  
Masters of Business Administration, Florida State University, 2002  
Finance and Real Estate, B.S., *Cum Laude*, Florida State University, 1999

## **Certification**

Board Certified by The Florida Bar as a specialist in City, County and Local Government Law

## **Ratings and Listings**

AV-preeminent rated by Martindale-Hubbell law directory  
Selected to *Super Lawyers* Florida Rising Stars list for 2013 through 2017.  
Selected to *Orlando Home & Leisure* Top Lawyers list for multiple years.



## **Professional Activities**

City Attorney, City of Longwood, 2010 - Present  
Assistant City Attorney, City of DeBary, 2003 - Present  
Assistant City Attorney, City of Winter Garden, 2006 - Present  
Deputy City Attorney, City of Winter Park, Oct. 2015 - Present  
City Attorney, City of Belle Isle, Oct. 2017 - Present  
Florida Municipal Attorney Association  
Florida Bar Association Sections: Local Government Law, Environmental and Land Use  
West Orange Committee of One Hundred and One (C101)

## **Summary of Experience**

Mr. Langley has been with Fishback Dominick LLP since January 2003 and became a partner in the firm in July 2006. He advises elected and appointed public officials and board members on all pertinent legal issues, including requirements of state laws and municipal codes, quasi-judicial procedures, parliamentary procedures, compliance with Florida's Sunshine Act, Public Records Law, and the Code of Ethics for Public Officers. He has attended hundreds of municipal board meetings as legal counsel, giving advice to City Councils/Commissions, Code Enforcement Boards, Planning & Zoning Boards, Board of Adjustments, Redistricting Commissions, Development Review Committees, Charter Review Committees, Civil Service Boards, and Employee Grievance Adjustment Boards.

Mr. Langley has a broad range of experience representing municipalities and private clients in all aspects of local government law matters. Mr. Langley has developed an extensive level of expertise and experience in the following type of matters:

- Comprehensive Plan amendments and development order applications, including, rezonings, plats, special exceptions, conditional use permits, variances, and development agreements. Building codes and building permits.
- Land Use Litigation – Comprehensive Plan Consistency Challenges, Writ of Certiorari Proceedings, Administrative Challenges to Comprehensive Plan Amendments.
- Eminent Domain and Inverse Condemnation proceedings.
- Quasi-judicial proceedings.
- Administrative proceedings.
- Bert J. Harris Act Claims.
- Florida Land Use and Environmental Dispute Resolution Act – Section 70.51, F.S. proceedings.
- Real Estate Acquisitions/Transactions.
- Real Estate Litigation.
- Public Procurement Law and Bid Protests.
- Construction Litigation – defects, warranty, change order, delay, resequencing, and constructive acceleration claims, etc. Public payment and performance bonds.
- State ethics laws and Commission on Ethics complaints and proceedings
- Code Enforcement and Code Enforcement Lien Foreclosure/Collection.
- Contract review, negotiations and drafting, public – private partnerships, interlocal agreements and mutual aid agreements
- Ordinance procedure, regulation, drafting and interpretation
- Charter amendments.
- Riparian Rights.
- Local election law.
- Sunshine Law and Public Records Act Litigation.
- General and Revenue Bond Issues, loans, grants and equipment leases.
- Challenges to Constitutionality of Ordinances.

**A. KURT ARDAMAN**  
**Partner**



**Fishback Dominick LLP**

1947 Lee Road, Winter Park, Florida 32789

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Telephone: 407-262-8400

**Areas Of Practice**

Land Use and Development  
Eminent Domain, Inverse Condemnation, and Property Rights  
Government Law  
Homeowner Association Law  
Real Estate Law

**Education**

University of Florida, Juris Doctor, 1984

University of Florida, Bachelor of Science (*with high honors*), 1980

## **Certification**

Board Certified by The Florida Bar as a specialist in City, County, and Local Government Law, August 2009 – Present



## **Ratings and Listings**

AV-Preeminent rated by *Martindale-Hubbell*

Superb - rated 10 out of 10 by AVVO when ranked

Orlando Home & Leisure's "Top Lawyers" list for multiple years

Best Lawyers in America

Named 2021 Edition of "The Best Lawyers in America"

## **Professional Activities**

President, Florida Municipal Attorneys Association, 2019 - 2021

Chair, Florida Bar Eminent Domain Committee, 2009 - 2010

Vice-Chair, Florida Bar Eminent Domain Committee, 2008 - 2009

City of Winter Garden, 1992 - 2000; 2006 - Present  
City Attorney

City of Winter Park, 2015 - Present  
City Attorney

City of DeBary, 2000 - Present  
City Attorney

City of Belle Isle, 2017 - Present  
City Attorney

The Florida Bar Association: Sections Member: Eminent Domain and City, County, and Local Government Law

Orange County Bar Association  
Current Member

Association of Eminent Domain Professionals

### **Honorary Organizations:**

Tau Beta Pi, University of Florida (Engineering honor society)  
Past President

Omicron Delta Kappa

Engineering Leadership Council, University of Florida  
Past President

Florida Blue Key

Mr. Ardaman relishes challenges, particularly when confronted with problems others could not solve. A determined and creative legal practitioner, Mr. Ardaman is a persistent advocate for his clients' objectives. He has been a member of the Florida Bar since 1984 and is Florida Bar Board Certified by the state Bar in City, County and Local Government Law since 2009.

Over the course of his more than 39-year career at Fishback Dominick, Mr. Ardaman has represented local governments, businesses, landowners, developers, property/homeowner and condominium owner associations, and others in administrative proceedings, civil litigation, special master hearings, appeals, land use and development projects, eminent domain, inverse condemnation, Bert J. Harris proceedings, public records law, and complex multi-party to simple real estate development projects and transactions. His areas of expertise include eminent domain, local government, land use and development, and real property.

Mr. Ardaman is past Chairman and Vice Chairman of the Florida Bar Eminent Domain Committee and served two terms as president of the Florida Municipal Attorneys Association – which represents over 400 municipal attorneys statewide. He is a requested speaker on eminent domain, inverse condemnation, land use and development, sunshine and public records law, annexation, and other topics.

His leisurely pursuits include reading, bicycling, boating, and, because he loves a good challenge, mountain climbing.

**Delivering imaginative talent and tenacity to every situation because legal resolution is not always found in a legal brief.**

Fishback Dominick has a reputation for finding contextual solutions to win complex cases in the areas of local government, land use, commercial and business litigation, real estate and business transactions. We offer our clients decades of experience handling cases through trial and appeal, providing sound counsel along the way.



**Alcohol + Beverage Law**

Extensive experience in all phases of the highly regulated area of alcohol and beverage law, including contracts, administrative issues and licensing.



**Appellate Practice**

Appellate work in the areas of Workers' Compensation, Commercial Litigation, Municipal and Local Government Law, and many other areas.



**Banking Law**

Representation of banks and financial institutions in their relationships with their borrowers, including negotiation and documenting complex commercial loan transactions.



**Bankruptcy + Creditors' Rights**

Representation of banks and other financial institutions and creditors in their relationships with borrowers, including workouts and modifications, restructuring, foreclosures, fraudulent transfers, assignments for benefit of creditors, and other creditors' rights litigation.



**Commercial + Business Litigation**

Representation of clients in all aspects of state and federal business litigation, including complex matters involving real property, contracts, banking, franchises, business fraud, foreclosure, collections, landlord-tenant, and construction disputes.



**Construction Law**

Construction disputes including contract bidding, negotiation and preparation process, surety issues, land subsidence, quality of workmanship, materials claims and related issues.



**Eminent Domain + Inverse Condemnation**

Statewide representation in all phases of governmental property acquisition, from simple negotiated acquisitions to highly complex multi-party, expert-laden litigation and appeals.



**Government Law**

Representation of municipalities and other government entities in all aspects of local government law. Upon rigorous examination, four of our partners achieved recognition by the Florida Bar as Board Certified specialists in City, County and Local Government Law.



**Homeowner Association Law**

Representation of Homeowners' Associations for the collection of unpaid assessments, enforcement of association's governing documents, land use disputes, eminent domain/inverse condemnation proceedings, and handling contractor disputes.



**Labor + Employment Law**

Representation of medical providers and other businesses in the drafting and enforcement of covenants not to compete.



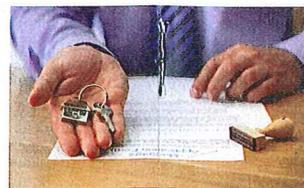
**Land Use + Development**

Representation of property owners, businesses and developers across the State of Florida in all stages of the land development and entitlement process.



**Motor Vehicle Law**

Representation of automobile auctions and dealers in all matters related to the sale and transfer of motor vehicles, whether between merchants or to consumers, as well as defending and prosecuting actions related to floorplan financing and dealer bonds.



**Real Estate**

Representation of businesses, institutions, and individuals acquiring, selling, leasing, financing, managing, constructing, developing, and investing in real estate.



**Wills, Trusts + Probate**

Counseling clients in estate planning and representation in probate and trust proceedings. We aim to give our clients peace of mind and sound, practical advice in putting their affairs in order.



**Workers Compensation Defense**

Representation of self-insured employers, insurance companies, and servicing agents throughout the State of Florida in defending Workers' Compensation injury claims.

# FISHBACK DOMINICK

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MICHAEL D. TEMPKINS

FLORIDA BAR BOARD CERTIFIED IN  
\* CITY, COUNTY AND LOCAL GOVERNMENT

March 2, 2023

OF COUNSEL  
CHARLES R. STEPTER, JR.

### Via Electronic Mail

The Central Florida Tourism Oversight District  
f/k/a The Reedy Creek Improvement District  
District Administrator John Classe, Jr.,  
1900 Hotel Plaza Blvd.  
Lake Buena Vista, FL 32830

**Re: *Special Counsel to the Central Florida Tourism Oversight District  
f/k/a The Reedy Creek Improvement District (the "District")***

Dear District Administrator Classe:

Fishback Dominick welcomes the opportunity to represent the District as special counsel regarding matters requested by you as District Administrator or the Board of Supervisors and its Chairman consistent with the provisions in this Agreement. The scope of our representation is more particularly described below.

While this letter is intended to deal with the specific legal services described in this letter, these terms and conditions will also apply to any additional legal services that are requested that we may agree to provide that are outside the initial scope of our representation.

This letter ("Agreement") when approved, executed, and returned to us describes the scope of our representation and constitutes an attorney's fee, cost, and engagement agreement for Fishback Dominick's representation of the District, describes the terms of our relationship, and sets forth the general terms of our representation of the District.

1. Scope of Engagement. The scope of our engagement is to provide the District with our advice, counsel, and representation with respect to civil law matters requested by the District Administrator, the Board or its Chairman. Our work will include, among other efforts, review, analysis, advice, drafting, representation, and giving guidance relating to the District's and the Board of Supervisors' rights, authority, duties and obligations under HB 9-B signed by Governor Ron DeSantis on February 27, 2023 and under general law.

2. Coordination with other District Counsel. We understand that the District has other special counsel for labor, employment, human resources, and union related matters with whom we will coordinate if needed.

3. Fee for Services. Dan Langley and I will be the primary attorneys with Fishback Dominick representing the District, and we will enlist other attorneys and paralegals in our firm as needed to further the District's objectives. For all work, litigation, and appellate work under this Agreement other than bond opinion letters, our work will be billed based on hourly rates, billed in quarter hour increments, as set forth below, commencing March 8, 2023. Our hourly rates are as follows:

	<i>Rate</i>
Florida Bar Board Certified Attorneys	\$475.00
Partners Not Board Certified	\$450.00
Associates	\$350.00
Paralegals	\$225.00
Legal Assistants	\$125.00

Our fees and costs will be billed monthly. The District is responsible for paying our invoices within twenty (20) days of billing. We trust that the District will make timely payments each month; however, we reserve the right to assess a late payment fee equal to annualized interest charged at the prime rate, as published by the *Wall Street Journal*, plus 3%.

For legal services including our issuance of opinion letters concerning the legality of the District's issuance of bonds or notes a lump sum fee to Fishback Dominick shall be paid for such services in lieu of the time incurred in reviewing and revising the bond documents and the drafting and negotiations of legal opinion letters as follows:

.005 of bond amount for bonds up to \$5,000,000.00 (minimum \$7,500.00); Over \$5,000,000.00, the above fee plus .0015 of the amount over \$5,000,000.00.

4. Costs and Expenses. In addition to attorneys' fees for legal services, there are certain costs and expenses that the District will be obligated to pay directly, including any experts and outside vendors, if needed, but only if such experts and outside vendors are approved by the District. The District will also be responsible for costs as follows: copying costs of \$.25 to \$.40 per page, overnight delivery charges, any long distance telephone charges at cost, and other charges as incurred without any mark up by us.

5. Payment of Fees and Expenses. All fees and costs shall be paid as specified above.

6. Cooperation. In order to enable us to effectively render the services contemplated, the District agrees to disclose fully and accurately all facts to us and to keep us apprised of all developments and facts and information necessary for us to provide the District with the best possible representation.

7. Termination of Representation. It is understood that, subject to any limitations imposed by the Rules Regulating the Florida Bar, Fishback Dominick or the District may terminate or withdraw from Fishback Dominick's representation of the District, but District will still be obligated for, and will timely pay, our invoices for fees and costs incurred through the date of termination.

8. No Warranty. The District acknowledges and agrees that Fishback Dominick cannot make and has not made any guarantees or promises as to any particular matter or result that may be sought by the District.

9. Client Documents. We will maintain any documents that the District furnishes us in our client file (or files) for this matter. At the conclusion of the matter (or earlier, if appropriate), it is the District's obligation to advise us as to which, if any, of the documents in our files the District wishes us to return. We will retain any remaining documents in our files for a reasonable period of time and ultimately destroy them in accordance with our record retention program schedule then in effect.

If we receive any public records request or other similar requests for records kept, maintained, or otherwise generated pursuant to our representation of the District, we will contact you to relay the request and determine whether any records responsive to such request should be released or otherwise made available to the requestor. Pursuant to applicable law, failure to provide certain public records within a reasonable time may result in the imposition of penalties or result in a lawsuit for the release or disclosure of such records. To such end, the District agrees to indemnify, defend, and hold Fishback Dominick and its partners, attorneys, of-counsel attorneys, independent contractor attorneys and employees harmless from and against any and all claims, damage awards, and causes of action that may arise as the result of us following the District's directives regarding records in our custody, control or possession, or as a result of our or the District's failure to provide or otherwise make available requested public records pursuant to applicable law, including, but not limited to, compensation for time and expenses incurred by Fishback Dominick for dealing with such matters, any attorneys' fees (with attorneys agreed upon by Fishback Dominick) or costs incurred in the defense of one or more causes or action for the release or disclosure of such records, or attorney's fees or costs that may be assessed against us as a result of the failure to release or timely release any such records request. Such duty to indemnify, defend, and hold harmless as set forth above extends beyond the conclusion and termination of our legal services.

In the event that our representation is terminated and the District has not paid for all services rendered and other charges accrued on the District's behalf to the date of termination, we may, to the extent permitted by law and in addition to all other rights we have, assert a retaining lien against any documents and files remaining in our possession until such charges are paid.

10. Authorization/Dispute. The District designates John Classe, Jr. and Chairman Martin Garcia as the representatives and contact persons for this Agreement, and that John Classe, Jr. and Chairman Martin Garcia have full authority to bind the District as to decisions, payments, and other matters involving Fishback Dominick's work under this Agreement. This

Agreement confirms that any verbal, electronic, facsimile or written authorization or direction from either John Classe, Jr. or Chairman Martin Garcia is binding upon the District, including the express acknowledgement that the District is the responsible party to pay any and all of Fishback Dominick's fees and costs. Fishback Dominick reserves the right to withdraw from representation of the District, at Fishback Dominick's election.

11. Retainer. Fishback Dominick has agreed to waive our initial retainer requirement.

12. Dispute. The District agrees that any dispute regarding Fishback Dominick's engagement on this matter will be adjudicated in state court in Orange County, Florida. Florida law will apply without regard to conflict of law principles.

This Agreement may be executed by electronic and/or facsimile signature and shall be deemed an original signature. Please execute and return to my attention. If you have any questions, please let me know. Thank you.

Very truly yours,



A. Kurt Ardaman

AKA/sg

THE UNDERSIGNED AGREES TO THE TERMS AND PROVISIONS AS DESCRIBED IN THIS AGREEMENT.

**CENTRAL FLORIDA TOURISM OVERSIGHT DISTRICT**

By: \_\_\_\_\_

Its: \_\_\_\_\_

Date: \_\_\_\_\_

*CFTOD*

*Board*

*Of*

*Supervisors*

*March 8, 2023*

# *CFTOD Board of Supervisors*

## **Table of Contents**

- Tab 1 (Red) : James Dorminy L.O.D.D. Benefits
- Tab 2 (White) : Current Fleet and Departmental Needs
- Tab 3 (Blue) : Contract Issues
- Tab 4 (Orange) : NFPA 1710 - Staffing Response Recommendations
- Tab 5 (Yellow) : Wage Comparison to Local Fire Departments



## Obituary for Lt. James Franklin Dorminy Jr.

James Franklin Dorminy was born on November 5, 1961 and was raised in Kissimmee, Florida. He became the man of the house at 12 years old, helping his mother, Mary Boyce raise his brothers Kenny and Timmy along with his sister Cindy.

On July 18, 1988, Miss Lesly Hoke became Mrs. Jim Dorminy and their Great Adventure began. Daren (1984), Blake (1991), Jake (1993), and Madison (1998) were added to the Dorminy family, bringing new challenges, joys, and blessings with them.

Jim's love for the Marital Arts began as a teenager when he began taking self-defense lessons. His dedication and drive led him to become a 5th Degree Blackbelt. This enabled him to become a Master, so he could own a school. He and Lesly owned and operated KMA Tae Kwan Do for several years. Each of their children and most of his extended family became adept at Tae Kwan Do during this time. Jim greatly benefited from the calm and patience that is so ingrained in the Marital Arts. This love of teaching and patience would greatly serve him during his career in the fire service.

In 1993, Jim developed an interest in the fire service and began his fire service career as a volunteer with the Campbell City Volunteer Fire Department over the next 2 years. On September 6, 1994, Jim was hired by the Osceola County Fire Department. Jim stayed at Osceola County until 1999, when he was hired by the Reedy Creek Fire Department. He was hired as a Firefighter/EMT and shortly afterward became a Firefighter/Paramedic. Jim became a charter member of the Special Operations team (SOAR) in 2002. Soon afterward Jim was promoted to Driver/Operator. In 2012, Jim achieved the rank of Lieutenant. During his time at both Osceola County and Reedy Creek, Jim had an insatiable appetite for learning and improving his craft. In his early years, he would constantly pick the brain of the more experienced officers and firefighters. He would push them to the point where they knew they had to know their craft, so he in turn, would learn and improve. In the later years in his career, the student became the teacher. He taught at the Central Florida Fire Academy and became an extremely effective and knowledgeable instructor. This was the beginning of his impact being felt in fire departments throughout Central Florida. The biggest beneficiary of Jim's knowledge and instruction were the men and women of Reedy Creek. His passion for the fire service and doing what he could to improve it was apparent with each interaction with Jim.

Jim also had a passion for the outdoors. He was a certified and accomplished SCUBA diver and enjoyed his time in and on the water, particularly his deep sea fishing trips with Madison. He could regularly be seen on his off days working with the cattle and horses on his ranch. Jim's life revolved around his family and he enjoyed boasting about them almost as much as he enjoyed spending time with each of them.

On Thursday, May 18, 2017, at 1:57 pm, Jim went from being surrounded by his family to being surrounded by the Saints of Heaven and in the arms of our Lord and Savior, Jesus Christ.

Funeral Services will be held Wednesday, May 24, 2017 at Noon at First Baptist Church in Orlando with visitation from 10:30 AM to Noon.



CHIEF FINANCIAL OFFICER  
JIMMY PATRONIS  
STATE OF FLORIDA

February 20, 2023

Hope Janke, Director  
Public Safety Officers' Benefits Program  
U.S. Department of Justice  
810 7th Street, NW  
Washington, DC 20531

Re: Lieutenant James Dorminy, deceased, Reedy Creek Fire Department

Dear Director Janke:

I am the Chief Financial Officer and State Fire Marshal for the state of Florida. I am writing to provide supporting information for the application of Lesly Dorminy for benefits under the Public Safety Officers' Benefits Program. Ms. Dorminy's husband, Lt. James Dorminy, was a firefighter with the Reedy Creek Fire Department until his death on May 18, 2017.

As of May 18, 2017, Reedy Creek Fire Department provided firefighting and fire prevention services as a division of Reedy Creek Improvement District (RCID), a Florida local government entity created in 1967 by a special Act of the Florida Legislature. RCID employees are local government employees who receive retirement benefits from the Florida Retirement System (which is only available to Florida government employees).

I am professionally familiar with Reedy Creek Fire Department due to my position as Florida's State Fire Marshal and as agency head of the Florida Department of Financial Services, which includes the Florida Division of State Fire Marshal (the "Division"). The Division is responsible for, in part, training, certifying, and disciplining Florida firefighters and operating the Florida Fire College. The Division also houses the Firefighters Employment, Standards, and Training Council.

I hope this information assists in the above application. If you need anything further, please do not hesitate to ask.

Sincerely,

A handwritten signature in blue ink that reads "Jimmy Patronis".

Jimmy Patronis  
Chief Financial Officer

cc: Kevin Roche

## Current Fleet

Unit ID	Year	Model	Mileage
E11	2014	E-One Typhoon Custom Pumper	86,191
E21	2004	E-One Typhoon Custom Pumper	214,571
E31	2015	E-One Typhoon Custom Pumper	59,483
E41	2011	E-One Typhoon Custom Pumper	112,298
E51	2000	E-One Typhoon Custom Pumper	145,653
SQ1	2006	EVI Heavy Rescue	42,626
TR1	2018	E-One Bronto 116' Skylift	10,841
MCI	2019	MT-55 Freightliner	3,108
R11	2019	Ford F-450	81,141
R12	2022	Chevy G4500	7,292
R21	2020	Dodge Ram 4500	58,534
R22	2017	Chevy Rescue	114,042
R31	2018	Chevy G4500	95,207
R32	2020	Dodge Ram 4500	50,913
R41	2018	Chevy G4500	83,034
R42	2019	Ford F-450	51,270
RR1	2014	Chevy G4500	132,429
RR2	2016	Chevy G4500	116,837

Vehicles Needed for Fire Dept.

UNIT DESIGNATION	UNIT TYPE	CURRENTLY IN SERVICE	ADDITIONAL UNIT NEEDED
E11	ENGINE	✓	
TR1	BRONTO	✓	
R11	RESCUE	✓	
R12	RESCUE	✓	
R14	RESCUE		✓
BRUSH 11	BRUSH TRUCK		
E21	ENGINE	✓	
TR2	TRUCK/AERIAL		✓
R21	RESCUE	✓	
R22	RESCUE	✓	
TANKER 21	TANKER	✓	
BRUSH 21	BRUSH TRUCK	✓	
E31	ENGINE	✓	
TR3	TRUCK/AERIAL		✓
BRONTO 2 ?	?	✓	
R31	RESCUE	✓	
R32	RESCUE	✓	
R33	RESCUE		✓
PLATFORM	?	✓	
BRUSH 31	BRUSH TRUCK	✓	
E41	ENGINE	✓	
TR4	TRUCK/AERIAL		✓
R41	RESCUE	✓	
R42	RESCUE	✓	
SQUAD	SQUAD	✓	
BRUSH 41	BRUSH TRUCK	✓	
RESCUE BOAT 1	BOAT		✓
RESCUE BOAT 2	BOAT		✓
GONDOLA BOAT	BOAT	✓	

# *CFTOD Board of Supervisors*

## **Contract Issues**

**Contract has been expired since 12/31/2018  
Zero articles have been TA - Union has offered to TA multiple articles**

Issues include but are not limited to:

- **Minimum Staffing** - District has added 2 firefighters since 1989.
- **Policies and Procedures** - Collaborate with the new board to establish a modern set of district policies and procedures.
- **Insurance** - Matching the B-Unit health insurance language. Reinstatement of retiree healthcare.
- **Employee Welfare** - Improved annual physicals to include calcium scoring and other therapies.
- **Special Operations and Response Team** - Return previously removed technical specialties. Add new disciplines to expand the capabilities of the team.
- **Vacation and Sick Accrual** - Front load accrual time. (District already does this for non bargaining unit employees) Increase time off for longevity.
- **Compensation** - See attached list of comparable departments.



## KEY REQUIREMENTS FOR EMERGENCY SERVICES IN NFPA 1710

The minimum requirements for provision of emergency services by career fire departments can be found in NFPA 1710, *Standard for the Organization and Deployment of Fire Suppression Operations, Emergency Medical Operations, and Special Operations to the Public by Career Fire Departments*.

NFPA 1710 addresses the structure and operation of organizations providing such services, which include fire suppression and other assigned emergency response responsibilities such as EMS and special operations.

The requirements intend to provide effective, efficient, and safe protective services to help prevent fires, reduce risk to lives and property, deal with incidents that occur, and help prepare for anticipated incidents.

The requirements are listed in NFPA 1710 for fire department service deployment based on the type of occupancy, along with the appropriate response staffing levels for each. The minimum staffing level for each occupancy is listed below. For the full breakdown of staffing requirements by position, refer to the subsections specific to each occupancy in 5.2.4.

### KEY REQUIREMENTS



**Occupancy Type:** Single-Family Dwelling  
**Deployment:** Minimum of 16 members or 17 if aerial device is used

The initial full alarm assignment to a structure fire in a typical 2000 ft<sup>2</sup> (186 m<sup>2</sup>), two-story, single-family dwelling without a basement and with no exposures must provide for a minimum of 16 members (17 if an aerial device is used).



**Occupancy Type:** Open-Air Strip Mall  
**Deployment:** Minimum of 27 members or 28 if aerial device is used

The initial full alarm assignment to a structure fire in a typical open-air strip shopping center ranging from 13,000 ft<sup>2</sup> to 196,000 ft<sup>2</sup> (1203 m<sup>2</sup> to 18,209 m<sup>2</sup>) in size must provide for a minimum of 27 members (28 if an aerial device is used).



**Occupancy Type:** Garden-Style Apartment  
**Deployment:** Minimum of 27 members or 28 if aerial device is used

The initial full alarm assignment to a structure fire in a typical 1200 ft<sup>2</sup> (111 m<sup>2</sup>) apartment within a three-story, garden-style apartment building must provide for a minimum of 27 members (28 if an aerial device is used).



**Occupancy Type:** High-Rise  
**Deployment:** Minimum of 42 members or 43 if building is equipped with fire pump

The initial full alarm assignment to a fire in a building with the highest floor greater than 75 ft (23 m) above the lowest level of fire department vehicle access must provide for a minimum of 42 members (43 if the building is equipped with a fire pump).



# KEY REQUIREMENTS FOR EMERGENCY SERVICES IN NFPA 1710 *CONTINUED*

## ADDITIONAL REQUIREMENTS

Fire departments that respond to fires in occupancies that present hazards greater than those found in 5.2.4 must deploy additional resources on the initial alarm as described in 5.2.4.6.

Even though fireground staffing levels have changed, NFPA 1710 continues to require that engine companies be staffed with a minimum of four on-duty members, as stated in 5.2.3. In addition, 5.2.2.2.1 requires that the fire department identify minimum company staffing levels as necessary to meet the deployment criteria required in 5.2.4 to ensure that a sufficient number of members are assigned, on duty, and available to safely and effectively respond with each company.

Additional changes to the 2020 edition of the standard include an update to the definition for *career fire department* and a clarification of how to determine if the department would fall under either NFPA 1710 or NFPA 1720, *Standard for the Organization and Deployment of Fire Suppression Operations, Emergency Medical Operations, and Special Operations to the Public by Volunteer Fire Departments*.

Several new definitions relating to geographic areas based on population density have been added and the number of responders needed based on the type of incident and tasks to accomplish has been included. New requirements have been added for mobile water supply tankers/tenders and deployment and training of incident safety officers. Also, material on wildland fire suppression has been expanded.

## RESPONSE OBJECTIVES

Documenting the benchmarks and response objectives that make up NFPA 1710 is crucial to capturing and tracking data that would be helpful in ensuring the necessary allocation of resources.

Benchmarks	Response Objectives
Alarm answer	15 sec 95% of the time or 40 sec 99% of the time
Alarm processing	64 sec 95% of the time or 106 sec 99% of the time
Turnout - Fire	80 sec
Turnout - EMS	60 sec
First-due engine	240 sec (4 min) 90% of the time
Second-due engine	360 sec (6 min) 90% of the time
Initial full alarm - Low/ medium hazard	480 sec (8 min) 90% of the time
Initial full alarm - High hazard	610 sec (10 min 10 sec) 90% of the time

### Learn More

- ▶ Visit [nfpa.org/1710](https://nfpa.org/1710) for free digital access to the standard.
- ▶ Sign up on [nfpa.org/NFPA-Membership](https://nfpa.org/NFPA-Membership) to:
  - Get one-on-one help with your technical questions at [nfpa.org/tqs](https://nfpa.org/tqs)
  - Access exclusive content
  - Search content and connect with your peers to share information and answer questions on NFPA's online community at [nfpa.org/xchange](https://nfpa.org/xchange)



IT'S A BIG WORLD.  
LET'S PROTECT IT TOGETHER.®

This document contains information from NFPA 1710, *Standard for the Organization and Deployment of Fire Suppression Operations, Emergency Medical Operations, and Special Operations to the Public by Career Fire Departments*. It identifies key parts of the requirements in the standard, as of the date of publication. This material is not the official position of any NFPA Technical Committee on any referenced topic, which is represented solely by the NFPA document on such topic in their entirety. For free access to the complete and most current version of all NFPA documents, please visit [nfpa.org/docinfo](https://nfpa.org/docinfo). While every effort has been made to achieve a state of high quality, neither the NFPA nor the contributors to this material warrant the accuracy or completeness of, or assume any liability in connection with, this information. Neither the NFPA nor the contributors shall be liable for any personal injury, property, or other damages of any nature whatsoever, whether special, indirect, consequential, or compensatory, directly or indirectly, resulting from the publication or use of this material. Neither the NFPA nor the contributors shall be attempting to render engineering or other professional services, if such services are required, the assistance of a professional should be sought.

# NFPA Standard 1710

## Organization and Deployment of Fire Suppression Operations, EMS and Special Operations in Career Fire Departments

### History and Purpose

- The 1710 Standard was originally released in 2001. Following, there have been three revisions (2004, 2010, 2016) with the most recent released in September 2016.
- The standard is applicable to substantially all CAREER fire departments and provides the MINIMUM requirements for resource deployment for fire suppression, EMS and Special Operations while also addressing fire fighter occupational health and safety.
- The 1710 Standard addresses structure fire in three hazard levels. These included low hazard (residential single-family dwellings), medium hazard (three story garden apartments or strip malls), and high hazard structures (high-rise buildings).
- The Standard addresses fire suppression, EMS, Aircraft Rescue and Firefighting, Marine Rescue and Firefighting, Wildland Firefighting, and Mutual and Auto Aid.

### Fire Suppression and Special Operations Provisions

- "Company" is defined as:
  - Group of members under direct supervision
  - Trained and equipped to perform assigned tasks
  - Organized and identified as engine, ladder, rescue, squad or multi-functional companies
  - Group of members who arrive at scene and operate with one apparatus
- EXCEPTION to company arriving on one apparatus:
  - Multiple apparatuses are assigned, dispatched and arrive together
  - Continuously operate together
  - Managed by a single officer

- An Initial Alarm is personnel, equipment and resources originally dispatched upon notification of a structure fire.
- Performance Objectives
  - Alarm Answering Time
    - 15 sec 95%
    - 40 sec 99%
  - Alarm Processing Time
    - 64 sec 90%
    - 106 sec 95%
  - Turnout Time =
    - 60 sec EMS
    - 80 sec Fire
  - First Engine Arrive on Scene Time
    - 240 sec (4 min)
  - Initial Full Alarm (Low and Medium Hazard) Time
    - 480 sec (8 min)
  - Initial Full Alarm – High Hazard/ High-Rise Time
    - 610 sec (10 min 10 sec)
- Fire departments shall set forth criteria for various types of incidents to which they are required/expected to respond. These types of incidents should include but not be limited to the following:
  - Natural disaster
  - Acts of terrorism
  - WMD
  - Large-scale mass casualty



■ Given expected firefighting conditions, the number of on-duty members shall be determined through task analysis considering the following criteria:

- Life hazard protected population
- Safe and effective performance
- Potential property loss
- Hazard levels of properties
- Fireground tactics employed

■ Company Staffing (Crew Size)

- Engine = minimum 4 on duty
  - High volume/geographic restrictions = 5 minimum on duty
  - Tactical hazards dense urban area = 6 minimum on duty
- Truck = minimum 4 on duty
  - High volume/geographic restrictions = 5 minimum on duty
  - Tactical hazards dense urban area = 6 minimum on duty

■ Initial Alarm Deployment (\*number of fire fighters including officers)

- Low hazard = 15 Fire fighters
- Medium hazard = 28 Fire fighters
- High hazard = 43 Fire fighters

## EMS Provisions

■ The fire department shall clearly document its role, responsibilities, functions and objectives for the delivery of EMS. EMS operations shall be organized to ensure the fire department's capability and includes members, equipment and resources to deploy the initial arriving company and additional alarm assignments.

■ EMS Treatment Levels include:

- First Responder
- Basic Life Support (BLS)
- Advanced Life Support (ALS)

■ MINIMUM EMS Provision = First responder/AED

■ Authority-Having Jurisdiction (AHJ) should determine if Fire Department provides BLS, ALS services, and/or transport. Patient treatment associated with each level of EMS should be determined by the AHJ based on requirements and licensing within each state/province.

■ On-duty EMS units shall be staffed with the minimum members necessary for emergency medical care relative to the level of EMS provided by the fire department.

■ Personnel deployed to ALS emergency responses shall include:

- A minimum of two members trained at the emergency medical technician—paramedic level
- AND two members trained at the BLS level arriving on scene within the established travel time.

■ All fire departments with ALS services shall have a named **medical director** with the responsibility to oversee and ensure quality medical care in accordance with state or provincial laws or regulations and must have a mechanism for immediate communication with EMS supervision and medical oversight.



# *CFTOD Board of Supervisors*

## **Wage Comparisons:**

- **Reedy Creek**

Starting Pay: \$55,000  
Top Out Pay: \$85,504

- **City of Tampa**

Starting Pay: \$71,520  
Top Out Pay: \$117,412

- **City of Orlando**

Starting Pay: \$63,259  
Top Out Pay: \$100,711

## **Other Comparables:**

- **Boca Raton**

Starting Pay: \$71,520  
Top Out Pay: \$109,250

- **Delray Beach**

Starting Pay: \$56,199  
Top Out Pay: \$105,973

- **City of St Petersburg**

Starting Pay: \$70,441  
Top Out Pay: \$103,337

- **City of Hollywood**

Starting Pay: \$60,123  
Top Out Pay: \$99,032

- **City of Coral Gables**

Starting Pay: \$61,730  
Top Out Pay: \$98,917

- **City of Miami Beach:**

Starting Pay: \$52,090

Top Out Pay: \$98,080

- **Hillsborough County**

Starting Pay: \$62,799

Top Out Pay: \$94,872